

# VILLAGE OF INDIAN HEAD PARK



## 2017-2018 BUDGET

### MAYOR

Tom Hinshaw

### VILLAGE BOARD OF TRUSTEES

Rita Farrell Mayer

Heidi Lopez

Glenn Mann

Christian Metz

Brenda O'Laughlin

Amy Wittenberg

### VILLAGE CLERK

Laurie Scheer

### VILLAGE TREASURER

Maureen Garcia

### VILLAGE ADMINISTRATOR

John DuRocher

### FINANCE MANAGER

Argelia Garbacz

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**BUDGET TOTALS HISTORICAL AND PROJECTED**

**Please refer to the separately attached spreadsheet**

April 13, 2017

The Honorable Tom Hinshaw, Mayor  
The Board of Trustees  
Residents of the Village of Indian Head Park

I am pleased to present the final version of the proposed budget for the Village of Indian Head Park for the fiscal year of May 1, 2017 to April 30, 2018. Aside from the annual audit, the budget is the most important document that the Village produces in any given year. It is more than just a spending plan. It is a statement of our values, what we hold to be important, and a plan to spend tax dollars to make the Village a better place. Every dime of revenue received or earned is public money. Every dime spent must be in the public interest. Every dime spent must be accounted for and a record made available; not only to the entire Board of Trustees but to the public as well. This document is a map to making the Village the best that it can possibly be.

A municipal budget is different from private sector budget in many ways, the most notable is that there are many “buckets” of revenue and expense areas that, although under the control of the Village, are distinct unto themselves. These buckets are called funds and although we will have a master summary of all funds showing the budget in total, each fund will have its own section and an explanation of where the revenues will come from and where the money will be spent.

As Village Administrator, I am charged with preparing the budget in a meaningful and readily understandable way so that interested residents as well as the Village Board and staff can understand it. The budget should present a plan for the:

1. Implementation of Village Board’s goals and objectives.
2. A method to pay for capital assets using ‘pay as you go’ financing.
3. Encouragement of intergovernmental cooperation.
4. Execution of a balanced budget spending plan where revenues exceed expenses.

One item of particular note in municipal budgets is that once a fiscal year ends, the individual line items for budgeted accounts are zeroed out. There is no “carry-over” from year to year in line items. It is anticipated that revenues will exceed expenditures in total by approximately \$181,321 for the current fiscal year ending April 30, 2017. This amount can be counted as revenue for the new fiscal year or be added to the Village’s cash reserves. This is a policy decision that the Village Board must make. It is my recommendation that a portion of the “excess revenue” be carried over to fund capital projects. Please note that this “revenue” is not used as a revenue source in future

budgets. It is a one-time use. If the Village has surpluses in future budgets, this may be used as a revenue source for that year.

In February of this year, the Village stopped operating under the Appropriation Act and converted to the Budget Act as defined by Illinois Statutes. This process offers far greater control over specific spending and is more realistic in nature. For instance, if the Village receives revenue from an unexpected source such as a grant for safety equipment, it will be able to spend that money immediately for that purpose rather than waiting for the following fiscal year.

### **Significant Changes from the Last Fiscal Year**

There have been some major changes since the last budget was adopted. First, the Village implemented a large water/sewer rate increase in January of 2016. The increase in revenue is now fully in effect. The purpose of this increase was to address significant capital needs in the water and sewer departments. The total increase is expected to generate approximately \$350,000 annually. It should be noted that the revenues generated from this increase are dedicated to capital spending.

The Village also implemented a water meter replacement program for all users receiving Village water. The meter program replaced older, manually read water meters with meters capable of being read remotely. Also meter data is no longer entered manually into the Village's water billing system but is now done electronically. This process has been reduced in time from several days to just a few hours.

The Village also continued receiving property tax revenues from the 2014 Road Improvement Bond Issue. This is expected to generate for the new fiscal year \$213,000 with will meet the bond payment requirement for 2014 Road Bonds.

The people of the State of Illinois approved a statewide ballot measure requiring that all proceeds of the sale of vehicle stickers be solely used for road purposes. Accordingly, this revenue is now counted in the special funds area and will be used for road repair and maintenance projects. Vehicle sticker revenue was formerly a general fund item.

Finally, the Village, in accordance with State law, abolished its Emergency Telephone System Board (ETSB). All revenues formerly received by the Village from the 9-1-1 telecommunications tax are received directly by the Village's dispatching center.

The entire Village Board and Staff are committed to spending the tax dollars of the Village as efficiently and cost effectively as possible. We are also committed to transparency and openness in how we spend the public's money. To this end, the Village is committed to bidding out projects and to look extensively at joint purchasing opportunities with other government entities.

As part of the Village's efforts for transparency and public inclusion, the Village Board created a Finance Committee that assisted in the creation of the budget. I would like to thank the Finance Committee for their assistance in the preparation of this Budget. They are: Trustee Chris Metz, Chair; Trustee Brenda O'Laughlin; Maureen Garcia, Treasurer; Residents Charles Eck, Shirley

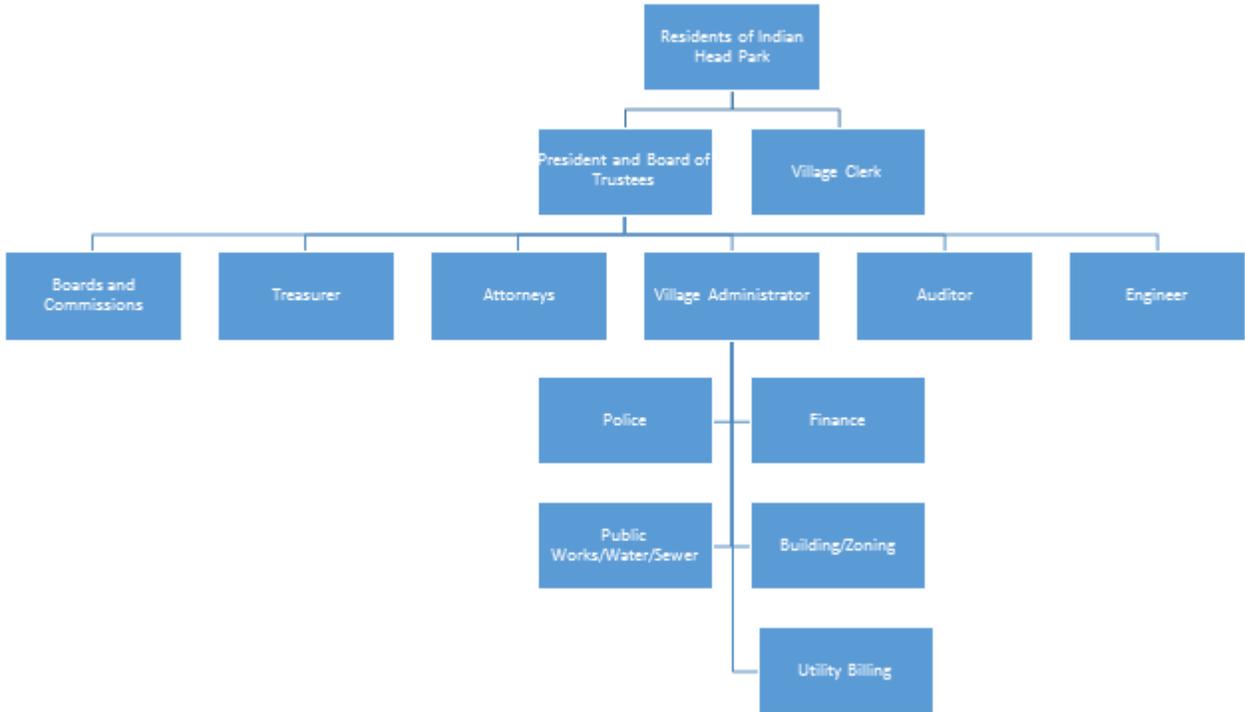
Yang, John Corcoran, and Argelia Garbacz, Finance Manager. Their assistance was invaluable not only as to their financial acumen but in expressing the needs of the Village as well. Also, in order to promote greater transparency, the Village is completely overhauling its website. This will be online in July of this year. In addition to the Village communicating with its residents more effectively, residents will be able to register complaints, request public services, such as pot-hole repair, report water main breaks and track staff's responses to those requests.

In conclusion, you have before you a balanced budget.

Respectfully submitted,

John J. DuRocher  
Village Administrator

# ORGANIZATIONAL CHART



## The Budget Process

The Budget is the vehicle for implementing the financial and operational plans of the Village. The Budget is created through a collaborative process that involves Village staff, elected officials, and the public. The Budget is a reflection of the goals and policies that the Village wants to accomplish. Once established, the Budget serves as the guide to facilitate decisions made throughout the fiscal year regarding implementation of the financial and operational plans.

In December, the Village Administrator and Finance Manager estimate the funds needed for the next fiscal year. This estimate is determined by comparing the projected fund balances to the budget requests and the anticipated revenues from sales and property taxes which are the major sources of Village revenue. It is necessary to estimate the funding needed for the next fiscal year in December because that is the month in which the property tax levy is established.

The property tax levy takes place in December pursuant to state law and it represents the amount of money the Village seeks to receive from the property taxes on real estate within the Village. State law requires that the Village publish a notice in the newspaper, at Village Hall, and on the Village website that there will be a Truth and Taxation Hearing where the public is afforded an opportunity to comment on the proposed levy should the tax levy go beyond a certain limit. **This year's tax levy was below the threshold of 5% so no public notice was required.**

The next step in the budget process occurs in the months of January and February when Village staff review and refine the budget requests with the latest information about expected revenues in the next fiscal year. From those meetings a tentative Budget is prepared by the Village Administrator for presentation to the Finance Committee for discussion, and then the Village Board.

Following discussion with the Village Board the tentative Budget is further refined and a recommended budget is prepared for possible adoption at the Village Board meeting in April. A final budget must be approved by May 1<sup>st</sup>, 2017.

### Opportunities for FY 2017- 2018

Continued careful management of the Village's finances is needed to keep revenues equal to or greater than expenses, especially in the areas of staffing and operational expenses. To improve the fiscal condition of the Village the following opportunities will be pursued:

- Continue to control overtime expenses in all departments;

- Expand competitive bidding for goods and services;

- Expand the use of shared services with other governmental bodies;

Continue participation in cooperative road salt purchasing opportunities;

Continue preventative maintenance program for roads to minimize unanticipated repairs;

Expand efforts to retain retail businesses and attract new ones;

### **Fund Structure-All Funds**

In accordance with the practices of Government Finance Officers Association (“GFOA”) the Village of Indian Head Park accounts for all funds based on generally accepted accounting principles. The funds are divided into three categories: governmental, special funds, and enterprise funds. Within the governmental category there are the general spending areas of the Village. The Special Funds include the Motor Fuel Tax Fund, Debt Service, the Special Parks Fund, and the Capital Improvement Fund. The modified accrual basis of accounting is applied to the General and Special Funds which means revenues are recognized when they are “measurable and available” and expenses are recorded when the liability is incurred. The Water and Sewer Fund is an enterprise fund which operates as a mini-business under the control of the Village. A full accrual basis of accounting is applied to the Village's Water and Sewer Fund which means that the revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

### **Personnel and Benefits**

The Village of Indian Head Park relies upon a lean and efficient professional staff to accomplish the mission, vision and strategic goals of the operation. The Village relies heavily on the use of part-time employees, especially in the police department. As a result of having a lean staff, training is absolutely necessary for all individuals. For this reason, training has been increased in the budget from prior years.

The Village has taken aggressive steps to provide for long-term cost reductions mostly in the area of reducing employee overtime.

### **Current Village Funds**

The following shows the Village’s cash position at the start of the current fiscal year and the expected ending balances.

In total the uncommitted cash reserves of the Village will be approximately \$1,193,207 or about 25% or about 3 months of total operating expenses.

Projected fund balances on May 1, 2017, the start of the fiscal year, are contained in Table 2.

The Projected Beginning Fund Balance represents an estimate of equity in the fund. The Projected Beginning Fund Balance for each line item in Table 2 is determined by subtracting fund liabilities (expenses and accrued accounts payable) from fund assets (revenues including cash and accrued accounts receivable).

Table 2 - Projected Fund Balances

<b>Fund Type</b>	<b>Projected Beginning Fund Balance 5/1/17</b>	<b>Revenues</b>	<b>Expenditures</b>	<b>Excess (Deficiency)</b>	<b>Projected Ending Fund Balance 4/30/18</b>
General	\$707,586	\$2,492,804	<b>\$2,589,408</b>	<b>(\$96,604)</b>	\$610,982
Water/Sewer	\$312,961	\$1,584,108	<b>\$1,584,108</b>	\$0	\$312,961
Special Funds	\$702,573	\$680,726	<b>\$953,951</b>		\$289,348
Special Funds-Carry Over	<b>(\$529,913)</b>	\$389,913			
<b>Total</b>	<b>\$1,193,207</b>	<b>\$5,147,551</b>	<b>\$5,127,467</b>		<b>\$1,213,291</b>

Within the various budget funds, the greatest changes from FY 2016-17 to FY 2017-18 are in the Special Funds due to the finalization of the Village’s road improvement program and the planned drawdown of MFT reserves.

The Projected Ending Balance above in Table 2 is determined by adding anticipated revenues to the Projected Beginning Fund Balance and then subtracting anticipated expenses. The budget is balanced so that revenues and expenses in the General Fund and the Capital Project Funds are the same resulting in identical beginning and ending fund balances.

The following narrative explains where our money comes from and where it goes.

**Revenues**

The Village of Indian Head Park is non-home rule community with an extremely limited tax base and even more limited ways to earn revenue. Located in Cook County, the Village is also limited to how much it can raise property taxes on an annual basis without referendum. Although this is good news for the local taxpayer, it also limits the availability of revenues that are available to our home rule community counterparts. Simply put, hard spending decisions must be made and the

programs we offer can be limited. Home rule communities have sweeping powers in their ability to govern and raise revenue. Non-home rule communities can only do what they are specifically authorized to do so by the State.

The total amount of the Budget for FY 2017-18 is \$5,127,107, a 5.49 % increase from the prior FY. The increase results from the increase in water/sewer revenues and increased general fund revenue/ and an increase in the number of building permits expected to be issued.

Long term the expected revenues are expected to rise within normal inflationary limits. A major concern is the State of Illinois' future unfunded mandates on municipalities. To this end the Village will budget on a conservative basis and will only issue debt when it is in the interests of the Village on a long term basis, that is if the asset has an expected life of at least 10 years beyond the term of the bonds being issued. The preferable method of paying for public improvements and equipment is to use cash on hand.

The Village primarily has three revenue funds; the General Fund, Special Purpose Funds, and the Water/Sewer Fund.

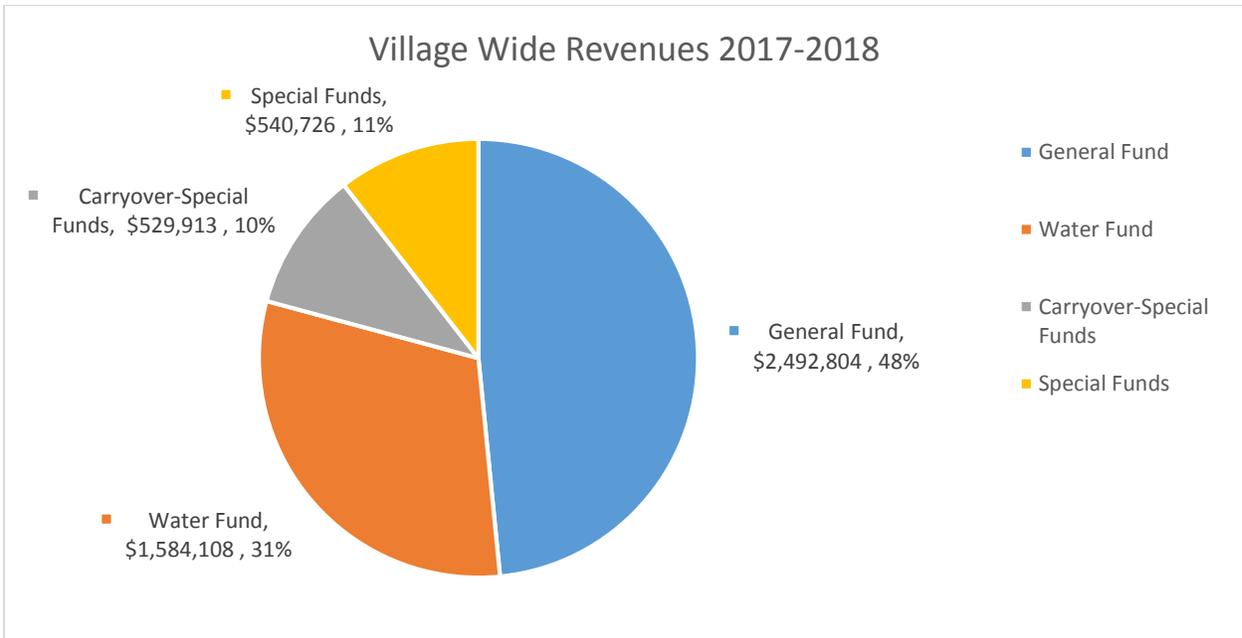
### **A Special Note about Depreciation**

Accounting for depreciation in municipal budgets is often never mentioned specifically. An asset, usually a capital asset such as a vehicle purchased, road constructed, or water main installed, will only have a certain useful life. Depreciation is a recording of the "value" of the asset lost during that time. For instance, a water main costing \$500,000 with a useful life of 50 years will depreciate at \$10,000 per year. As long as the municipality funds capital improvements in at least the amount of the total annual depreciation of all applicable assets, the municipality is addressing depreciation. The depreciation schedules from our most recent audit indicate depreciation in the amount of \$66,724 in the water/sewer fund and general fund depreciation of \$222,821. The Village's capital improvement spending for the new fiscal year far exceeds these amounts.

**ALL FUNDS SUMMARY**

**Village Wide Revenues**

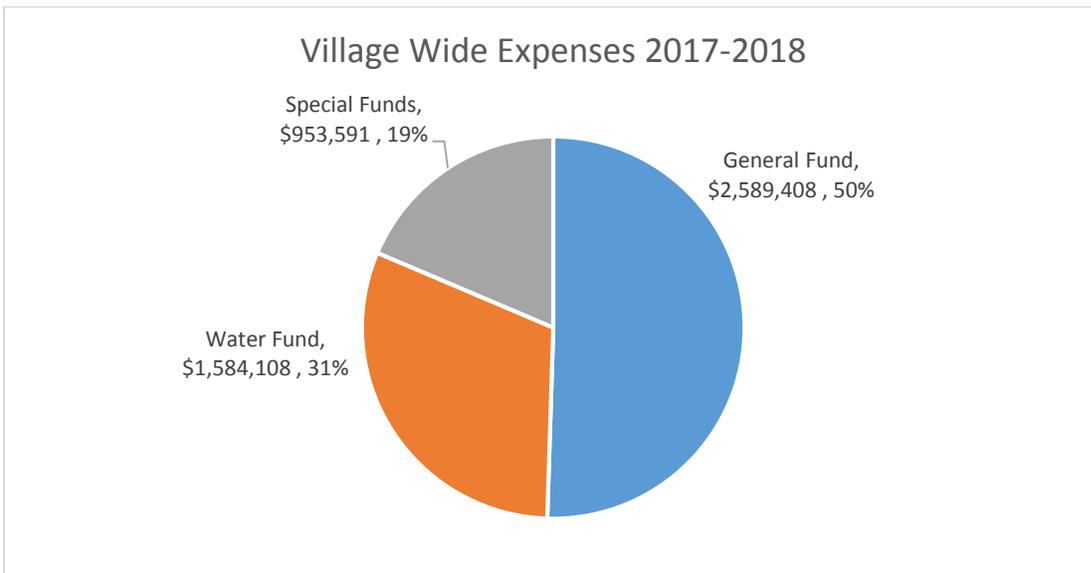
YEAR	Actual 2015-2016	Projected 2016-2017	Estimated 2017-2018
TOTAL CORPORATE FUND	\$2,723,888	\$2,406,482	\$2,492,804
TOTAL WATER & SEWER FUND	\$1,302,000	\$1,620,103	\$1,584,108
TOTAL SPECIAL FUNDS	\$576,591	\$856,914	\$1,070,639



## Village Wide Expenses

The cost of the Village's programs, services and equipment are paid for from revenues. The various revenue sources and the percentage share from each source is shown below.

YEAR	2015-16	Projected 2016-2017	Proposed 2017-2018
TOTAL CORPORATE FUND	\$2,723,888	\$2,492,482	\$2,589,408
TOTAL WATER & SEWER FUND	\$1,302,000	\$1,620,103	\$1,584,108
TOTAL SPECIAL FUNDS	\$576,591	\$856,914	\$953,591



## **The General Fund**

This is where all non-designated funding goes. General property taxes, franchise revenues, utility taxes, fines, and charges for general services go into this account.

About 41.58% of the Village's general fund or \$1,036,500 in the proposed budget comes from property taxes. The prior year had about 39% funding from property taxes. Historically property taxes represent about 40% of the General Fund budget. It is expected that this percentage will remain stable for upcoming years as long as the State of Illinois does not decrease shared revenue with municipalities. Shared revenue includes but is not limited to sales taxes, income taxes, and other taxes collected by the State on behalf of municipalities.

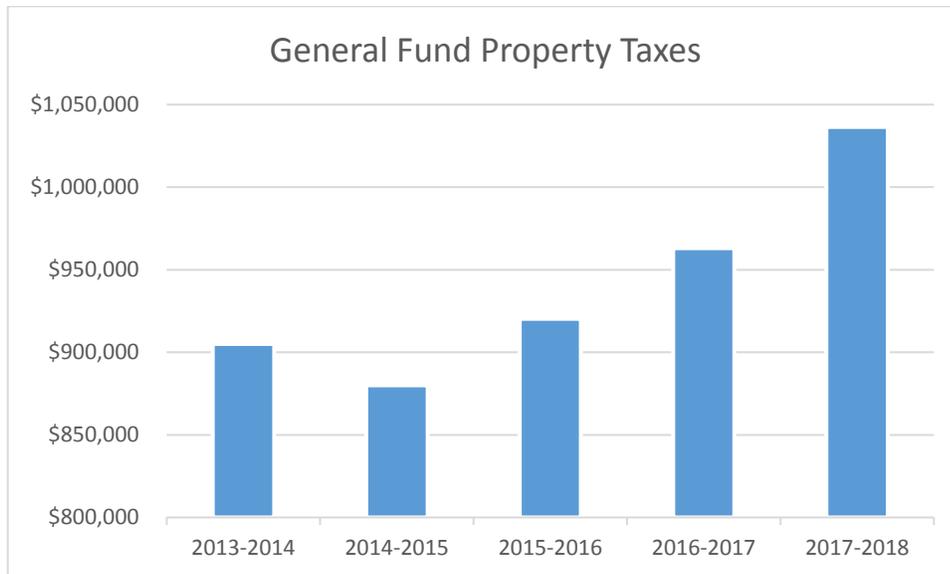
As the Village is essentially "built out" except for the area at the southwest corner of Wolf and Joliet Roads and the area known as the "Supersite" (the southeast section of the Village at Wolf and 70<sup>th</sup> Place zoned as commercial), it is expected that this area will be the focus of redevelopment efforts during the next several years. Until that time, revenues for all the other areas are expected to remain essentially flat (with any increase in revenue due to normal inflation) for the next several years to come.

Fiscally conservative assumptions are incorporated into the revenue projections to comply with the Board's philosophy of not spending money the Village does not have and to minimize the possibility of a shortfall.

## **Revenue Assumptions**

### **General Fund: Real Estate Tax**

The Village of Indian Head Park anticipates receiving real estate tax revenue of \$1,036,500 in FY 2017-18. The revenue that the Village receives from real estate taxes represents about 41.58% of the revenue needed to operate the Village. Over time this is a very stable source of revenue.



The amount of real estate tax revenue for the Village’s portion of a resident’s tax bill is a function of the total value of property in the Village (equalized assessed value or “EAV”) and the tax rate. The tax rate is determined by the tax levy, which is the amount of money the Village estimates that it will need to raise from real estate taxes, multiplied by the EAV.

The amount of revenue that can be raised from the real estate tax levy each year is limited by state law. Any percentage increase over the previous year’s levy amount must be equal to or less than either the Consumer Price Index (“CPI”) or 105% of the previous year’s levy, whichever amount is less. The CPI for 2016 is 1.8%.

The EAV changes annually due to variations in fair market value of real estate and changes to existing property. The nature and kind of changes in the Village, such as renovations and new construction are tracked using the building permit process. Building permit information from the Village is provided to the Lyons Township Assessor who assigns values to property. The 2016 EAV for Indian Head Park is \$127,579,966.

Relative to other sources of revenue, real estate taxes are considered to be reliable, stable and less subject to variation because rate adjustments are made by the Township Assessor when changes to assessed value occur (up or down) to insure that the amounts levied by taxing bodies are collected. Annual changes in EAV, tax rate and real estate sales tax are shown below

### **General Fund: Sales/Other Taxes**

The Village of Indian Head Park anticipates receiving total sales tax revenue of \$307,289 in FY 2017-18. The revenue that the Village receives from sales taxes represents 8% of the revenue in the General Fund. This includes the Village's non-home rule sales tax and the local distribution of state sales taxes. Gaming and other taxes are expected to bring in \$50,000 or 2%.

### **General Fund: State Income Tax**

The State of Illinois distributes income tax collected from residents and distributes a portion of those amounts to municipalities on a per capita basis. The Village's portion of the state collected income tax is known as the Local Government Distributive Fund ("LGDF").

The Village of Indian Head Park anticipates receiving LGDF revenue of \$374,000 in FY 2017-18 which represents 15% of the revenue needed to operate the Village. This is about \$50,000 less than the prior fiscal year.

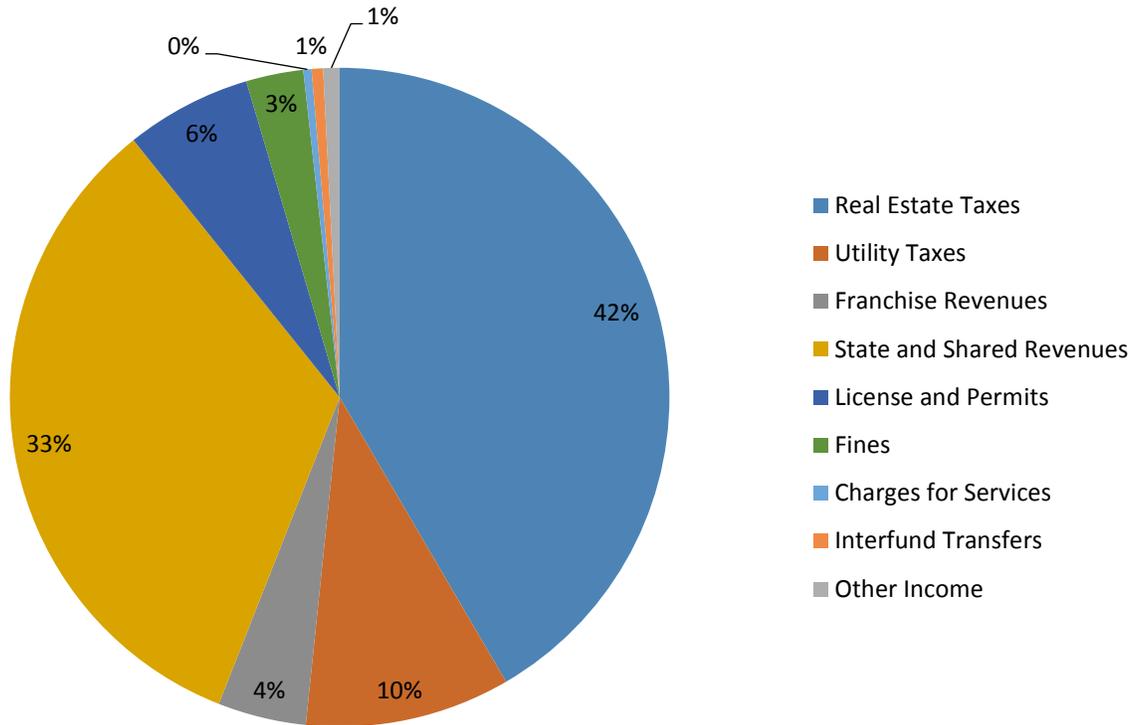
The Governor of Illinois recently proposed various strategies for increasing state revenues by reducing or eliminating payments to local governments, including municipalities. One of the funds specifically targeted is a reduction in LGDF. In the event that LGDF revenues from the state are reduced, certain expenses will be delayed or eliminated altogether in response to a loss of revenue in order to keep the budget in balance.

### **General Fund: Licenses, Fees and Permits**

This category of revenue accounts for \$120,000 or 5% of the FY 2017-18 budget. Building permits represent the largest source of revenue in this category.

The chart and table below represent a summary of the expected general fund revenue. Although the overall economy is improving, a conservative estimate of revenues is being utilized.

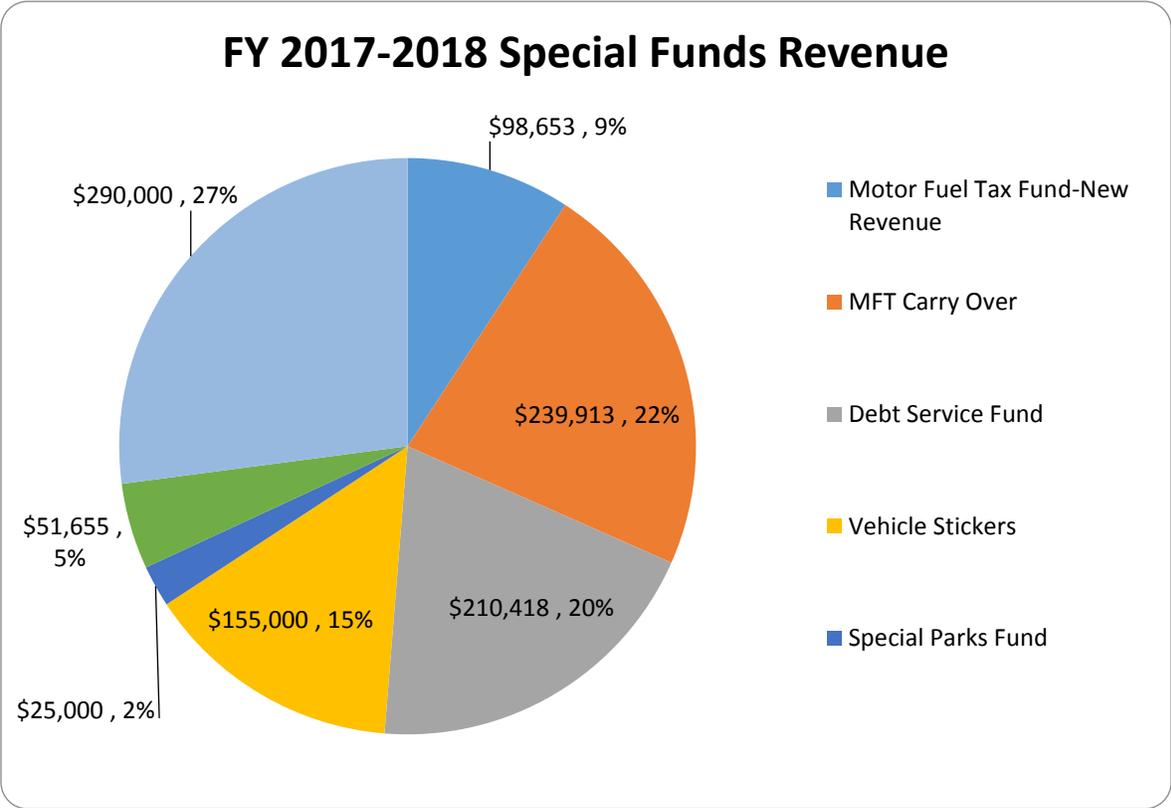
## FY 2017-2018 General Fund Revenue



	2016-2017-Projected	Budgeted 2017-2018
Real Estate Taxes	\$963,000	\$1,036,500
Utility Taxes	\$258,222	\$250,815
Franchise Revenues	\$108,000	\$108,000
State and Shared Revenues	\$821,725	\$829,489
License and Permits	\$118,635	\$121,000
Fines	\$70,000	\$70,000
Charges for Services	\$20,000	\$10,000
Inter-fund Transfers	\$14,000	\$14,000
Other Income	\$32,900	\$53,000
<b>Total</b>	<b>\$ 2,406,482</b>	<b>\$2,492,804</b>

**Special Funds**

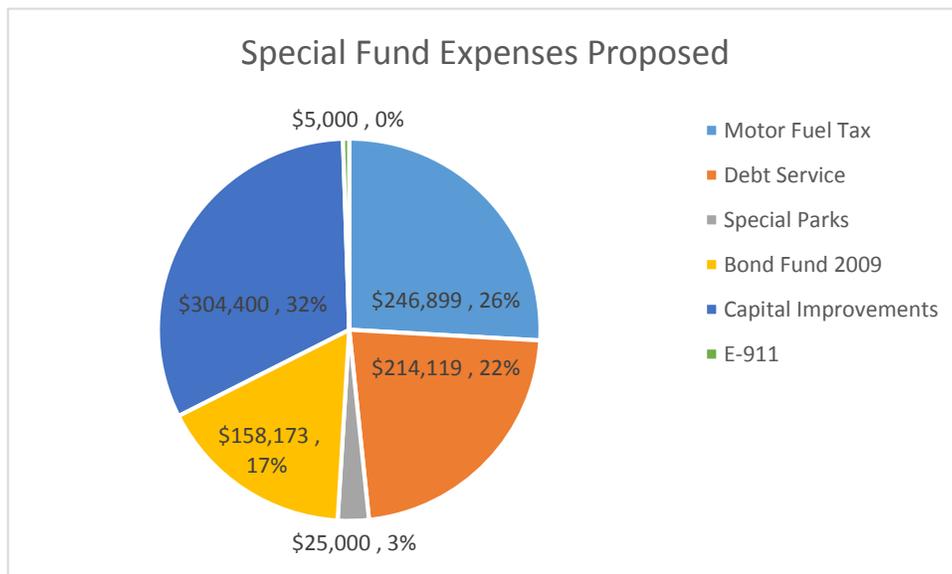
These are revenue streams not included in the General Fund and have special purpose. Motor Fuel Taxes, vehicle sticker revenues, and special taxes are components of this. The Village levies special taxes for the necessary payments for the 2014 bond issue and the Village’s participation in the regional SEASPAR recreation program.



Motor Fuel Tax Fund-New Revenue	<b>\$ 98,653</b>
MFT Carry Over	<b>\$ 239,913</b>
Debt Service Fund	<b>\$ 210,418</b>
Vehicle Stickers	<b>\$ 155,000</b>
Special Parks Fund	<b>\$ 25,000</b>
Bond Fund (cell towers)	<b>\$ 51,655</b>
General Fund CarryOver/Remaining Bond Proceeds	<b>\$ 290,000</b>

Special Fund expenses are as follows

Special Fund Expenses	
Motor Fuel Tax	\$ 246,899
Debt Service	\$ 214,119
Special Parks	\$ 25,000
Bond Fund 2009	\$ 158,173
Capital Improvements	\$ 304,400
E-911	\$ 5,000
<b>Total</b>	<b>\$ 953,591</b>



**Water/Sewer Fund**

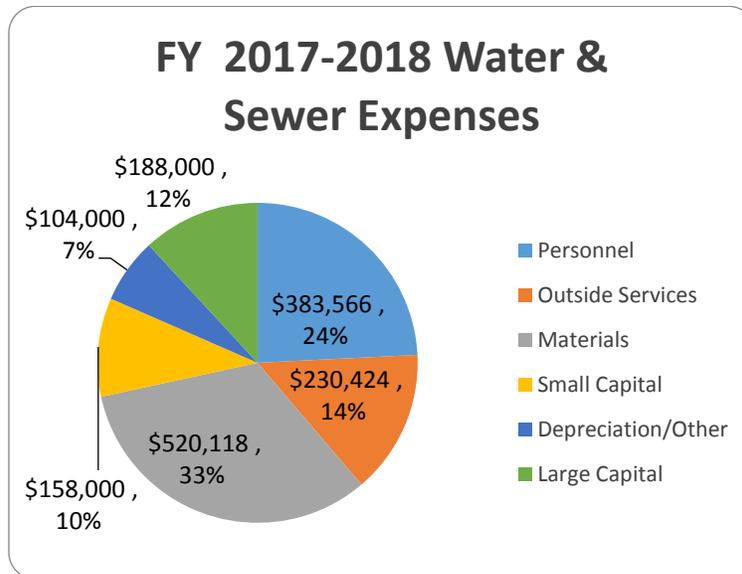
The Water and Sewer Fund is a business component within the structure of the Village. As such, it is often called an enterprise fund. Revenues earned within each of these three categories typically remain in those categories and are not intermingled with each other. However, it is appropriate to charge funds for services rendered in another fund. For instance, a portion of the salary of the Village Administrator can be spread across the General Fund and the Water/Sewer Fund as his time is spent in both areas.

Funds from this are derived from charges for services for the operation of the water and sewer department. The Village just completed a large scale water meter replacement program. It is believed that having more accurate water meters will increase revenues by \$90,000 annually. This combined with aggressive water leak detection and repair program will decrease expenses associated with unbilled water. The Village implemented a water rate increase in January 2016 of last year. The rate increase combined with expected recovery will yield a balanced budget and will allow for required capital repairs and maintenance.

Operating Revenues FY 2017-18	\$ 1,584,108
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Operating Expenses

Personnel	\$ 383,566
Outside Services	\$ 230,424
Materials	\$ 520,118
Small Capital	\$ 158,000
Depreciation/Other	\$ 104,000
Large Capital	\$ 188,000
 Total	 \$ 1,584,108



Special Note

Water Main Replacement

The Village is considering a large scale water main replacement program. The Village has been experiencing a large number of water main breaks over the last several years. Last year alone, the Village spent over \$100,000 in direct water main repair costs. Although the Village had committed to spending about \$200,000 per year over the next ten years, it is now considering replacing \$2,000,000 worth of mains over the next two years. The annual interest costs associated with this on total is expected to be less than the cost associated with future water main breaks. The following table shows costs associated with the issuance of a loan obtained through the Illinois Environmental Protection agency.

**Water Main Replacement-IEPA Loan**

Expense Category	2017-2018	2018-2019	2019-2020	2020-2021	2021+	Total CIP
Water Main Replacement	\$ 900,000	\$ 900,000				\$1,800,000
Engineering	\$ 100,000	\$ 100,000				\$200,000
<b>Total</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>				<b>\$2,000,000</b>

**IEPA Loan  
Repayment**

Expense Category	2017-2018	2018-2019	2019-2020	2020-2021	2021+	Total CIP
Interest	40,000	36,347	32,621	28,820	88,743	\$ 226,531
Principal	182,653	186,306	190,032	193,833	1,247,176	\$2,000,000
<b>Total</b>	<b>222,653</b>	<b>222,653</b>	<b>222,653</b>	<b>222,653</b>	<b>1,335,918</b>	<b>\$2,226,530</b>

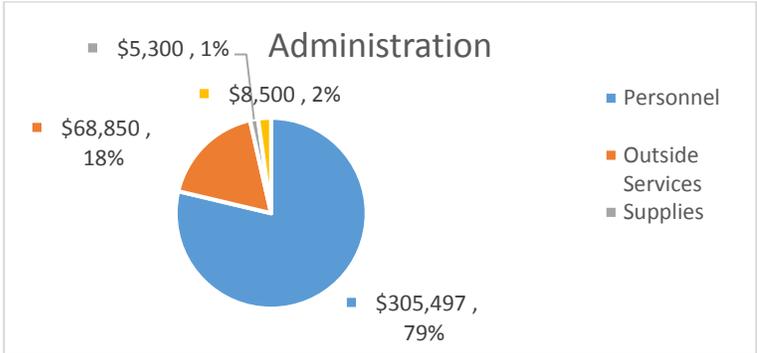
### General Spending

All in all the General Fund of the Village has three major spending areas: Administration, Public Works, and Police. The following section pertains to those three areas. The other areas can be found in the Budget detail that is at the end of this document.

The General Government functions include the administration of the Village affairs conducted by the Village Administrator, who provides leadership, management, and oversight of all Village departments. The Village Administrator executes policy set by the Village Board and oversees the day to day operations.

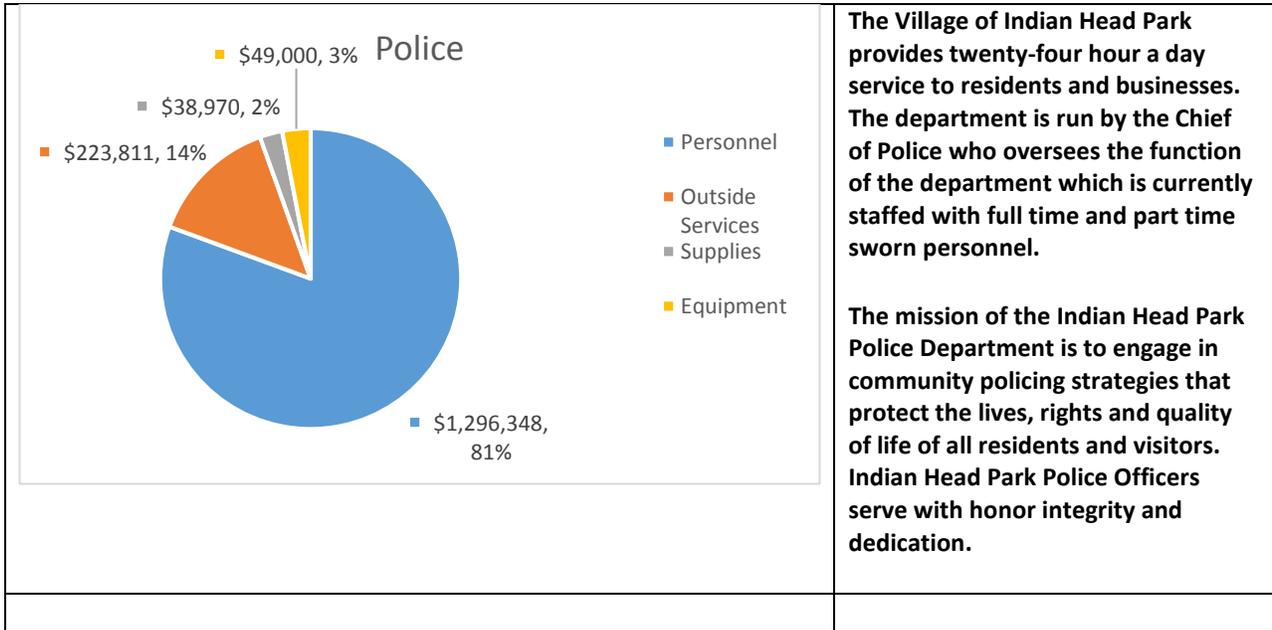
The Finance Manager provides the Village with financial, payroll, personnel, audit, and analytical support as well as accounting for all financial transactions.

The Building Department provides a variety of services pertaining to the processing of building permits and serves as the secretary to the Planning and Zoning Commission.



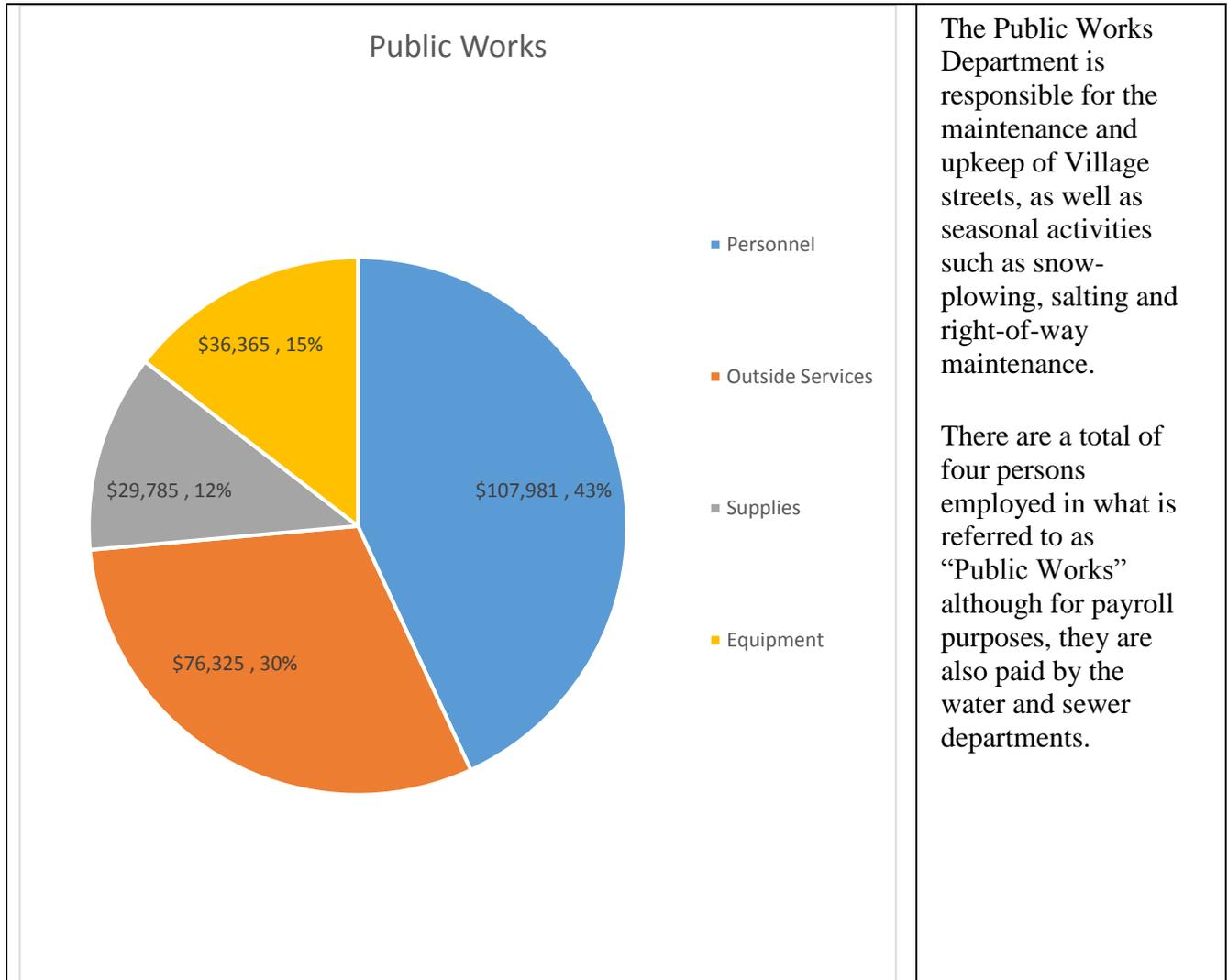
Personnel Summary	FY 2014	FY 2015	FY 2016	FY 2017
	Actual	Actual	Actual	Budget
<b>Full Time</b>				
Village Administrator	0.25	0.25	1	1
Finance Manager	1	1	1	1
Building and Zoning Official	1	1	1	1
Administrative Assistant (Shared with Water Dept.)	0.5	0.5	0.5	0.5
<b>Total</b>	<b>2.75</b>	<b>2.75</b>	<b>3.5</b>	<b>3.5</b>

## Police Department



Personnel Summary	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Budget
<b>Full Time</b>				
Chief of Police	.25	.25	.25	1
Sgts	3	3	3	1
Patrol	6	6	6	7
Clerical	1	1	1	1
<b>Part time</b>				
Patrol (up to)	15	15	15	15
Administrative Assistant	.25	.25	.25	.25
<b>Total</b>	<b>25.5</b>	<b>25.5</b>	<b>25.5</b>	<b>25.25</b>

Public Works

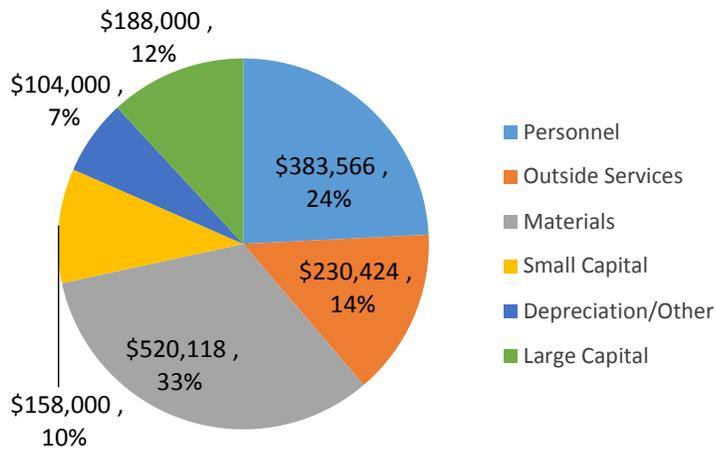


The Public Works Department is responsible for the maintenance and upkeep of Village streets, as well as seasonal activities such as snow-plowing, salting and right-of-way maintenance.

There are a total of four persons employed in what is referred to as “Public Works” although for payroll purposes, they are also paid by the water and sewer departments.

Personnel Summary	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Budget
<b>Full Time</b>				
Superintendent	1	1	1	1
Assistant Superintendent	1	1	1	1
Laborers	2	2	2	2
<b>Total</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>

## Water/Sewer Expenditures



The Water Department is responsible for the provision of safe clean drinking water to those users of Indian Head Park water which is about 85% of the Village. The Sewer Department is responsible for the conveyance lines for sewerage for those homes on Village water.

		2015-2016 Actual	2016-2017 Budgeted	2016-2017 Projected	PROPOSED 2017-2018	Change in \$ from FY 2016-2017 Projected	Change in % from FY 2016-2017 Projected	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
ALL REVENUES												
Corporate Fund												
01-00-4199	Real Estate Taxes	\$920,298	\$963,000	\$963,000	\$1,036,500	\$73,500	107.63%	\$1,087,289	\$1,130,780	\$1,176,011	\$1,223,052	\$1,271,974
01-00-4299	Utility Taxes	\$247,627	\$250,000					\$257,500	\$265,225	\$273,182	\$281,377	\$289,819
01-00-4202	Electricity			\$105,222	\$105,222							
01-00-4205	Natural Gas			\$43,000	\$27,093							
01-00-4209	Telecommunications			\$110,000	\$118,500							
01-00-4399	Franchise Revenues	\$107,296	\$108,000	\$108,000	\$108,000	\$0	100.00%	\$108,000	\$108,000	\$108,000	\$108,000	\$108,000
01-00-4499	State and Shared Revenues	\$880,000	\$880,000	\$0	\$0	-\$880,000	0.00%					
01-00-4402	Video Gaming Tax			\$50,000	\$50,000			\$51,000	\$52,020	\$53,060	\$54,122	\$55,204
01-00-4403	State Income Tax			\$362,666	\$374,100			\$380,000	\$387,600	\$395,352	\$403,259	\$411,324
01-00-4405	State Sales Tax			\$148,000	\$207,289			\$210,000	\$214,200	\$218,484	\$222,854	\$227,311
01-00-4406	Local Use Tax			\$112,000	\$100,000			\$101,000	\$103,020	\$105,080	\$107,182	\$109,326
01-00-4408 new numbe	Non Home Rule Sales Tax			\$148,000	\$97,000			\$98,000	\$99,960	\$101,959	\$103,998	\$106,078
01-00-4407	Personal Property Tax			\$1,059	\$1,100			\$1,100	\$1,122	\$1,144	\$1,167	\$1,191
01-00-4410	Police Seizure Funds			\$0	\$33,000							
01-00-4503	Building Permits	\$330,667	\$135,000	\$48,000	\$50,000	-\$85,000	37.04%	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
01-00-4505	Business Licenses			\$70,635	\$70,000			\$70,000	\$70,000	\$70,000	\$70,000	\$70,000
01-00-4511	Alarm Fees			\$900	\$1,000			\$1,100	\$1,100	\$1,100	\$1,100	\$1,100
01-00-4699	Fines	\$44,000	\$42,000	\$70,000	\$70,000	\$28,000	166.67%	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000
01-00-4799	Charges for Services	\$116,000	\$14,000	\$20,000	\$10,000	-\$4,000	71.43%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
01-00-5799	Interfund Transfers	\$14,000	\$14,000	\$14,000	\$14,000	\$0	100.00%	\$14,000	\$14,000	\$14,000	\$14,000	\$14,000
01-00-5199	Other Income	\$64,000	\$50,900	\$32,000	\$20,000	-\$30,900	39.29%	\$9,900	\$9,900	\$9,900	\$9,900	\$9,900
	TOTAL CORPORATE FUND	\$2,723,888	\$2,456,900	\$2,406,482	\$2,492,804	\$35,904	101.46%	\$2,518,889	\$2,586,927	\$2,657,273	\$2,730,011	\$2,805,226
Water & Sewer												
02-00-4799	Operating Revenues	\$1,301,740	\$1,619,843	\$1,619,843	\$917,700			\$1,636,041	\$1,652,402	\$1,668,926	\$1,685,615	\$1,702,471
	Capital-Fixed Charges				\$660,408							
02-00-5199	Other Income	\$260	\$260	\$260	\$6,000			\$1,960	\$1,960	\$1,960	\$1,960	1960
	TOTAL WATER & SEWER FUND	\$1,302,000	\$1,620,103	\$1,620,103	\$1,584,108	-\$35,995	97.78%	\$1,638,001	\$1,654,362	\$1,670,886	\$1,687,575	\$1,704,431
Special Funds												
10-00-5999	Motor Fuel Tax Fund-New Revenue	\$90,654	\$98,653	\$98,653	\$98,653	\$0	100.00%	\$98,000	\$99,000	\$100,000	\$102,000	\$103,000
10-00-5999	Motor Fuel Tax Carry Over		\$33,347	\$33,347	\$239,913	\$206,566	719.44%					
40-00-5999	Debt Service Fund	\$331,023	\$213,318	\$213,318	\$210,418	-\$2,900	98.64%	\$218,731	\$220,914	\$222,993	\$216,652	\$216,652
11-00-5999	E-911 Fund	\$50,000	\$48,000	\$48,000	\$0	-\$48,000	0.00%	\$0	\$0	\$0	\$0	\$0
16-00-5999	Special Parks Fund	\$21,414	\$25,000	\$25,000	\$25,000	\$0	100.00%	\$25,113	\$25,740	\$26,384	\$27,043	\$27,043
53-00-5999	Bond Fund (cell towers)	\$80,000	\$80,000	\$150,000	\$51,655	-\$28,345	64.57%	\$52,000	\$53,000	\$54,000	\$55,000	\$55,000
50-00-5999	Capital Improvement Fund	\$3,500	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0
new account	Sale of Vehicle Stickers		\$155,000	\$155,700	\$155,000	\$0	100.00%	\$155,000	\$155,000	\$155,000	\$155,000	\$155,000
52-00-5999	General Fund Carryover/Remaining Bond Proceeds		\$132,896	\$132,896	\$290,000	\$157,104	218.22%	\$0	\$0	\$0	\$0	0
	Total Special Funds	\$576,591	\$786,214	\$856,914	\$1,070,639	\$284,425	136.18%	\$548,844	\$553,654	\$558,377	\$555,695	\$556,695
	TOTAL VILLAGE REVENUES	\$4,602,479	\$4,863,217	\$4,883,499	\$5,147,551	\$284,334	105.85%	\$4,705,734	\$4,794,943	\$4,886,536	\$4,973,281	\$5,066,352
	Expenses	\$4,005,440	\$4,860,146	\$4,702,178	\$5,127,107	\$266,961	105.49%	\$4,685,925	\$4,770,190	\$4,823,738	\$4,733,014	\$4,786,043
	Revenues over/under expenses	\$597,039	\$3,071	\$181,321	\$20,444	\$17,373	665.70%	\$19,809	\$24,753	\$62,798	\$240,267	\$280,309

	2015-2016 Actual	2016-2017 Budgeted	2016-2017 Projected	PROPOSED 2017-2018	Change in \$ from FY 2016-2017 Projected	Change in % from FY 2016-2017 Projected	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
PRESIDENT AND VILLAGE BOARD											
PERSONNEL SERVICES											
11-6102-000 Regular Salaries	\$2,083	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0
TOTAL PERSONNEL SERVICES	\$2,083	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0
OUTSIDE SERVICES											
11-6243-000 Meeting/Conference/Training		\$5,000	\$500	\$3,000	-\$2,000	60.00%	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
11-6245-000 Membership Fees		\$16,000	\$4,000	\$12,000	-\$4,000	75.00%	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000
11-6247-000 Miscellaneous Expenses		\$250	\$250	\$250	\$0	100.00%	\$250	\$250	\$250	\$250	\$250
TOTAL OUTSIDE SERVICES	\$3,000	\$21,250	\$4,750	\$15,250	-\$6,000	71.76%	\$13,250	\$13,250	\$13,250	\$13,250	\$13,250
CAPITAL OUTLAY											
11-6426-000 Furniture/Equipment	\$2,400	\$2,400	\$2,400	\$4,000	\$1,600	166.67%	\$2,400	\$2,400	\$2,400	\$2,400	\$2,400
TOTAL PRESIDENT and VILLAGE BOARD	\$7,483	\$23,650	\$7,150	\$19,250	-\$4,400	81.40%	\$15,650	\$15,650	\$15,650	\$15,650	\$15,650

	2015-2016 Actual	2016-2017 Budgeted	2016-2017 Projected	PROPOSED 2017-2018	Change in \$ from FY 2016-2017 Projected	Change in % from FY 2016-2017 Projected	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Administration											
PERSONNEL SERVICES											
21-6102-000 Regular Salaries	\$205,140	\$204,435	\$205,215	\$212,680	\$8,245	104.03%	\$219,061	\$223,442	\$227,911	\$232,469	\$237,118
21-6104-000 Overtime	\$1,900	\$750	\$1,438	\$2,000	\$1,250	266.67%	\$2,060	\$750	\$750	\$750	\$750
21-6103-000 Pay raise pool		\$3,000	\$3,000	\$10,000	\$7,000	333.33%	\$10,300	\$10,506	\$10,716	\$10,930	\$11,149
21-6105-000 Social Sec./Medicare		\$15,639	\$15,699	\$16,270	\$631	104.04%	\$16,758	\$17,261	\$17,779	\$18,312	\$18,861
21-6107-000 Benefits		\$40,195	\$49,730	\$24,098	-\$16,097	59.95%	\$24,821	\$25,566	\$26,333	\$27,123	\$27,936
21-6108-000 Pension Related		\$24,148	\$22,692	\$40,449	\$16,301	167.50%	\$41,663	\$42,912	\$44,200	\$45,526	\$46,892
<b>TOTAL PERSONNEL SERVICES</b>	<b>\$207,040</b>	<b>\$288,167</b>	<b>\$297,773</b>	<b>\$305,497</b>	<b>\$17,330</b>	<b>106.01%</b>	<b>\$314,662</b>	<b>\$320,437</b>	<b>\$327,688</b>	<b>\$335,110</b>	<b>\$342,706</b>
OUTSIDE SERVICES											
21-6215-000 Codification	\$6,000	\$10,500	\$10,500	\$5,000	-\$5,500	47.62%	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
21-6216-000 Website Redesign	\$8,489	\$8,700	\$8,700	\$8,700	\$0		\$8,700	\$8,700	\$4,000	\$4,000	\$4,000
21-6230-000 Equipment Maintenance	\$700	\$2,300	\$2,000	\$1,500	-\$800	65.22%	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
21-6243-000 Meetings/Conferences/Training		\$5,000	\$4,500	\$10,000	\$5,000	200.00%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
21-6245-000 Membership Fees	\$174	\$3,000	\$3,200	\$4,000	\$1,000	133.33%	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
21-6247-000 Miscellaneous Expenses	\$500	\$500	\$1,000	\$500	\$0	100.00%	\$500	\$500	\$500	\$500	\$500
21-6250-000 Postage	\$1,200	\$1,200	\$2,800	\$1,500	\$300	125.00%	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200
21-6252-108 Professional Services/Consultant	\$21,000	\$1,500	\$16,729	\$1,500	\$0	100.00%	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
21-6252-109 Professional Services/Data Processing	\$12,500	\$13,000	\$16,000	\$20,000	\$7,000	153.85%	\$13,500	\$14,000	\$14,500	\$15,000	\$15,000
Insurance Allocation		\$5,150	\$4,000	\$5,150	\$0	100.00%	\$8,160	\$8,323	\$8,490	\$8,659	\$8,833
21-6252-110 Professional Services/I.T.. Consulting	\$4,000	\$8,000	\$8,000	\$10,000	\$2,000	125.00%	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000
21-6254-000 Publications - Legal Notices	\$1,000	\$1,000	\$300	\$1,000	\$0	100.00%	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
<b>TOTAL OUTSIDE SERVICES</b>	<b>\$55,563</b>	<b>\$59,850</b>	<b>\$77,729</b>	<b>\$68,850</b>	<b>\$9,000</b>	<b>115.04%</b>	<b>\$59,060</b>	<b>\$59,723</b>	<b>\$55,690</b>	<b>\$56,359</b>	<b>\$56,533</b>
MATERIALS and SUPPLIES											
21-6304-000 Administration Expense											
21-6338-000 Office Supplies	\$3,000	\$4,500	\$5,000	\$5,000	\$500	111.11%	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500
21-6342-000 Periodicals	\$38	\$300	\$100	\$300	\$0	100.00%	\$300	\$300	\$300	\$300	\$300
21-6350-000 Vehicle Licenses/Decals	\$4,750	\$3,800	\$3,150	see below							
<b>TOTAL MATERIALS and SUPPLIES</b>	<b>\$7,788</b>	<b>\$8,600</b>	<b>\$8,250</b>	<b>\$5,300</b>	<b>-\$3,300</b>	<b>61.63%</b>	<b>\$4,800</b>	<b>\$4,800</b>	<b>\$4,800</b>	<b>\$4,800</b>	<b>\$4,800</b>
OFFICE											
21-6410-000 Computer Software	\$1,700	\$500	\$400	\$4,000	\$3,500	800.00%	\$500	\$500	\$500	\$500	\$500
21-6426-000 Office Equipment	\$9,000	\$1,000	\$1,000	\$4,500	\$3,500	450.00%	\$3,500	\$3,500	\$8,500	\$3,500	\$3,500
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$10,700</b>	<b>\$1,500</b>	<b>\$1,400</b>	<b>\$8,500</b>	<b>\$7,000</b>	<b>566.67%</b>	<b>\$4,000</b>	<b>\$4,000</b>	<b>\$9,000</b>	<b>\$4,000</b>	<b>\$4,000</b>
<b>TOTAL ADMINISTRATION</b>	<b>\$281,091</b>	<b>\$358,117</b>	<b>\$385,152</b>	<b>\$388,147</b>	<b>\$30,030</b>	<b>108.39%</b>	<b>\$382,522</b>	<b>\$388,960</b>	<b>\$397,177</b>	<b>\$400,269</b>	<b>\$408,039</b>
BUILDING DEPARTMENT											
OUTSIDE SERVICES											
55-6252-106 Professional Services/Bldg. Insp.	\$10,000	\$23,000	\$8,000	\$23,000	\$0	100.00%	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000
55-6252-110 Professional Services/Electric Insp.	\$4,000	\$1,500	\$1,500	\$1,500	\$0	100.00%	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
55-6252-111 Professional Services/Elevator Insp.	\$3,000	\$2,000	\$1,575	\$2,000	\$0	100.00%	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
55-6252-121 Professional Services/Plan Reviews	\$13,000	\$10,000	\$14,000	\$10,000	\$0	100.00%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
55-6252-122 Professional Services/Plumbing Insp.	\$3,000	\$1,500	\$1,500	\$1,500	\$0	100.00%	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
<b>TOTAL OUTSIDE SERVICES</b>	<b>\$33,000</b>	<b>\$38,000</b>	<b>\$26,575</b>	<b>\$38,000</b>	<b>\$0</b>	<b>100.00%</b>	<b>\$38,000</b>	<b>\$38,000</b>	<b>\$38,000</b>	<b>\$38,000</b>	<b>\$38,000</b>

	2015-2016 Actual	2016-2017 Budgeted	2016-2017 Projected	PROPOSED 2017-2018	Change in \$ from FY 2016-2017 Projected	Change in % from FY 2016-2017 Projected	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
PLANNING AND ZONING											
Outside Services	\$0	\$1,000	\$0	\$1,000	\$0	100.00%	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Materials	\$0	\$250	\$500	\$250	\$0	100.00%	\$250	\$250	\$250	\$250	\$250
Total Outside Services	\$0	\$1,250	\$500	\$1,250	\$0	100.00%	\$1,250	\$1,250	\$1,250	\$1,250	\$1,250
OTHER											
92-6211-000 CATV Committee	\$0	\$500	\$0	\$0	-\$500	0.00%	\$0	\$0	\$0	\$0	\$0
92-6216-000 Community Relations	\$800	\$500	\$1,800	\$5,000	\$4,500	1000.00%	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
92-6217-000 Concerts in the Park	\$0	\$500	\$880	\$1,000	\$500	200.00%	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
92-6226-000 Employee Relations	\$500	\$700	\$500	\$700	\$0	100.00%	\$1,000	\$700	\$700	\$700	\$700
92-6236-000 Health and Life Insurance	\$175,000	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0
92-6237-000 IMRF	\$150,000	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0
92-6238-000 Social Security/FICA	\$106,000	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0
92-6252-118 Legal Services	\$70,000	\$45,000	\$32,000	\$39,000	-\$6,000	86.67%	\$46,000	\$47,000	\$48,000	\$49,000	\$49,000
92-6252-123 Prosecutor	\$10,200	\$11,000	\$11,000	\$11,000	\$0	100.00%	\$11,000	\$11,000	\$11,000	\$11,000	\$11,000
92-6267-000 Smoke Signals	\$6,500	\$4,000	\$3,000	\$4,000	\$0	100.00%	\$3,000	\$2,000	\$1,000	\$1,000	\$1,000
92-6273-000 Communications	\$15,000	\$19,183	\$19,000	\$22,000	\$2,817	114.68%	\$19,758	\$20,351	\$20,961	\$21,590	\$21,590
92-6274-000 Insurance Deductibles	\$8,000	\$7,500	\$7,000	\$7,500	\$0	100.00%	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500
92-6275-000 Insurance Premium	\$0	\$51,500	\$45,000	\$51,500	\$0	100.00%	\$0	\$0	\$0	\$0	\$0
92-6276-000 Unemployment Insurance	\$2,500	\$2,500	\$2,500	\$2,500	\$0	100.00%	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
92-6278-000 Audit Expense	\$22,460	\$12,500	\$10,260	\$13,000	\$500	104.00%	\$13,000	\$13,500	\$14,000	\$14,500	\$14,500
92-6664-000 Transfer to Capital Improvement Fund	\$0	\$0	\$0	\$0	\$0		\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
92-6665-000 Transfer to Bond Fund	\$0	\$0	\$0	\$0	\$0		\$68,696	\$64,454	\$60,554	\$54,777	\$54,777
TOTAL OUTSIDE SERVICES	\$566,960	\$155,383	\$132,940	\$157,200	\$1,817	101.17%	\$226,454	\$223,005	\$220,215	\$216,567	\$216,567
Special Parks Fund											
95-6264-000 SEASPAR Membership		\$24,454	\$24,454	\$25,000	\$546	102.23%	\$25,066	\$25,692	\$26,335	\$26,993	\$26,993
Total Special Parks Expenses	\$23,858	\$24,454	\$24,454	\$25,000	\$546	102.23%	\$25,066	\$25,692	\$26,335	\$26,993	\$26,993

	2015-2016 Actual	2016-2017 Budgeted	2016-2017 Projected	PROPOSED 2017-2018	Change in \$ from FY 2016-2017 Projected	Change in % from FY 2016-2017 Projected	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	
Public Works												
Personnel Services												
31-6102-000	Regular Salaries	\$40,000	\$52,545	\$52,000	\$68,184	\$15,639	129.76%	\$5,483	\$5,592	\$5,704	\$5,818	\$5,934
31-6104-000	Overtime	\$32,000	\$5,375	\$10,000	\$6,818	\$1,443	126.85%	\$1,030	\$1,061	\$1,093	\$1,126	\$1,159
	Pay raise pool		\$1,000	\$0	-\$1,000	0.00%	\$4,520	\$4,610	\$4,702	\$4,796	\$4,892	
	Social Security/Medicare		\$4,431	\$5,800	\$5,216	\$785	117.72%	\$7,278	\$7,496	\$7,721	\$7,953	\$8,191
	Pension		\$7,066	\$8,500	\$7,841	\$775	110.97%	\$16,006	\$16,486	\$16,981	\$17,490	\$18,015
	Medical/Other Benefits		\$15,540	\$11,200	\$19,921	\$4,381	128.19%	\$0	\$0	\$0	\$0	\$0
31-6112-000	Temporary Salaries		\$0	\$0				\$0	\$0	\$0	\$0	\$0
	TOTAL PERSONNEL SERVICES	\$72,000	\$85,958	\$87,500	\$107,981	\$22,023	125.62%	\$34,316	\$35,246	\$36,201	\$37,183	\$38,192
OUTSIDE Services												
31-6221-000	Drainage Maintenance moved to MFT	\$5,000	\$5,000	\$5,700	\$0	-\$5,000	0.00%	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
31-6224-000	Street Light Maintenance moved to MFT	\$2,500	\$5,000	\$1,800	\$0	-\$5,000	0.00%	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
31-6228-000	Rentals/Equipment	\$2,000	\$3,000	\$2,000	\$3,000	\$0	100.00%	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
31-6230-000	Vehicles/Equipment Maintenance	\$16,000	\$15,000	\$12,000	\$15,000	\$0	100.00%	\$15,000	\$10,000	\$10,000	\$10,000	\$10,000
31-6243-000	Meetings/Conferences/Workshops	\$0	\$1,000	\$700	\$1,000	\$0	100.00%	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
31-6245-000	Membership Fees	\$500	\$550	\$500	\$550	\$0	100.00%	\$550	\$550	\$550	\$550	\$550
31-6247-000	Miscellaneous Expenses		\$250	\$250	\$250	\$0	100.00%	\$250	\$250	\$250	\$250	\$250
31-6250-000	Postage	\$417	\$200	\$100	\$200	\$0	100.00%	\$200	\$200	\$200	\$200	\$200
31-6252-112	Engineering - General	\$17,000	\$18,000	\$25,000	\$25,000	\$7,000	138.89%	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
31-6252-113	Engineering - Developer/Prop. Owner	\$500	\$1,500	\$1,500	\$1,500	\$0	100.00%	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
31-6252-117	Landscape Removal	\$1,000	\$2,500	\$2,000	\$2,500	\$0	100.00%	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
31-6252-131	Tree Consultant		\$3,000	\$2,000	\$3,000	\$0	100.00%	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
31-6265-000	Streets & Parkways Maintenance	\$2,000	\$4,000	\$1,000	\$4,000	\$0	100.00%	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
31-6272-000	Storm Sewers Maintenance moved to MFT	\$10,000	\$20,000	\$20,000	\$0	-\$20,000	0.00%	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
31-6273-000	Communications	\$3,500	\$3,500	\$4,000	\$4,000	\$500	114.29%	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500
	Liability Insurance Allocation	\$0	\$7,725	\$7,000	\$7,725	\$0	100.00%	\$15,300	\$15,606	\$15,918	\$16,236	\$16,561
31-6275-000	Tree Maintenance moved to mft	\$6,000	\$15,000	\$17,335	\$0	-\$15,000	0.00%	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
31-6317-000	Utility Expense	\$5,000	\$8,600	\$3,000	\$8,600	\$0	100.00%	\$8,600	\$8,600	\$8,600	\$8,600	\$8,600
	TOTAL OUTSIDE SERVICES	\$71,417	\$113,825	\$105,885	\$76,325	-\$37,500	67.05%	\$128,400	\$123,706	\$124,018	\$124,336	\$124,661
Materials/Supplies												
31-6308-000	Uniforms	\$800	\$1,000	\$1,000	\$1,000	\$0	100.00%	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
31-6316-000	Gas/oil	\$6,000	\$9,785	\$5,000	\$9,785	\$0	100.00%	\$10,079	\$10,381	\$10,692	\$11,013	\$11,013
31-6322-000	Drainage	\$4,475	\$3,500	\$3,500	\$3,500	\$0	100.00%	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500
31-6328-100	Storm Sewer	\$1,500	\$1,000	\$1,000	\$1,000	\$0	100.00%	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
31-6330-000	Streets	\$3,000	\$4,000	\$1,250	\$4,000	\$0	100.00%	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
31-6332-000	Vehicle/Equipment	\$2,000	\$5,500	\$3,000	\$5,500	\$0	100.00%	\$5,500	\$5,500	\$5,500	\$5,500	\$5,500
31-6338-000	Office Supplies	\$1,000	\$1,750	\$1,750	\$1,750	\$0	100.00%	\$1,750	\$1,750	\$1,750	\$1,750	\$1,750
31-6345-000	Safety Equipment	\$1,000	\$1,750	\$1,750	\$1,750	\$0	100.00%	\$1,750	\$1,750	\$1,750	\$1,750	\$1,750
31-6346-000	Tools and hardware	\$1,000	\$1,000	\$500	\$1,000	\$0	100.00%	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
31-6348-000	Tree Program	\$2,000	\$500	\$1,000	\$500	\$0	100.00%	\$500	\$500	\$500	\$500	\$500
	TOTAL MATERIALS and SUPPLIES	\$22,775	\$29,785	\$19,750	\$29,785	\$0	100.00%	\$30,079	\$30,381	\$30,692	\$31,013	\$31,013
Capital												
31-6414-000	Storm Sewer moved to MFT	\$5,000	see below 20000	see below 20000	\$0			\$0	\$0	\$0	\$0	\$0
31-6426-000	Office Equipment		see below 1000	see below 1000	\$1,000			\$0	\$0	\$0	\$0	\$0
31-6438-0000	Vehicle/other	\$35,000	\$35,365	\$35,365	\$35,365	\$0	100.00%	\$16,365	\$16,365	\$16,365	\$16,365	\$16,365
	TOTAL CAPITAL		\$35,365	\$35,365	\$36,365	\$1,000	102.83%					
Grand Total		\$201,192	\$264,933	\$248,500	\$250,456	-\$14,477	94.54%	\$209,160	\$205,698	\$207,276	\$208,898	\$210,232

		2015-2016 Actual	2016-2017 Budgeted	2016-2017 Projected	PROPOSED 2017-2018	Change in \$ from FY 2016-2017 Projected	Change in % from FY 2016-2017 Projected	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Motor Fuel Tax Fund												
95-6247-000	Miscellaneous Expenses	\$200	\$200	\$0	\$200	\$0	100.00%	\$0	\$0	\$0	\$0	\$0
95-6224-000	Street Light Electricity	\$20,000	\$20,600	\$19,887	\$20,600	\$0	100.00%	\$20,600	\$21,000	\$21,500	\$22,000	\$23,000
95-6252-112	Engineering Consultants	\$1,000	\$1,000	\$1,000	\$1,000	\$0	100.00%	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
95-6252-120	Road Management Software	\$6,750	\$1,500	\$1,500	\$1,500	\$0	100.00%	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
95-6252-129	Snow Removal Labor	\$10,764	\$11,087	\$11,087	\$11,087	\$0	100.00%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
95-6252-130	Snow Removal Equipment Rental	\$10,000	\$10,000	\$10,000	\$10,000	\$0	100.00%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
31-6221-000	Drainage Maintenance				\$5,000							
	Street Light Maint.				\$4,000							
	Storm Sewers Maintenance				\$40,000							
	Storm Sewer Capital				\$50,000							
	Tree Maintenance				\$15,000							
95-6252-139	Parkway Maintenance Labor	\$18,944	\$19,512	\$19,512	\$19,512	\$0	100.00%	\$16,000	\$16,000	\$16,000	\$16,000	\$16,000
95-6252-140	Parkway Maintenance Equipment Rental	\$4,000	\$4,000	\$4,000	\$4,000	\$0	100.00%	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
95-6260-000	Road Maintenance/Contractual	\$0	\$15,000	\$0	\$15,000	\$0	100.00%	\$10,000	\$11,000	\$11,000	\$11,000	\$11,000
95-6344-000	Salt	\$38,250	\$50,000	\$30,000	\$50,000	\$0	100.00%	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
	TOTAL MFT EXPENDITURES	\$109,908	\$132,899	\$96,986	\$246,899	\$114,000	185.78%	\$98,100	\$99,500	\$100,000	\$100,500	\$101,500
Building and Grounds												
Outside Services												
51-6234-000	Maint/improvements-PW Facility	\$5,500	\$6,500	\$5,000	\$4,000	-\$2,500	61.54%	\$6,500	\$6,500	\$6,500	\$6,500	\$6,500
51-6239-000	Maint/improvements-Heritage Ctr	\$2,500	\$3,000	\$2,000	\$3,000	\$0	100.00%	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
51-6249-000	Maint/Improvements-Munic Fac/PD	\$10,000	\$18,500	\$14,000	\$15,000	-\$3,500	81.08%	\$8,500	\$8,500	\$8,500	\$8,500	\$8,500
51-6251-000	Custodial Services	\$14,000	\$14,000	\$15,237	\$16,000	\$2,000	114.29%	\$14,000	\$14,000	\$14,000	\$14,000	\$14,000
	TOTAL OUTSIDE SERVICES	\$32,000	\$42,000	\$36,237	\$38,000	-\$4,000	90.48%	\$32,000	\$32,000	\$32,000	\$32,000	\$32,000
Material/Supplies												
51-6314-000	South Works Facility	\$1,000	\$2,000	\$1,000	\$2,000	\$0	100.00%	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
51-6318-000	Landscape Supplies	\$500	\$2,000	\$1,000	\$2,000	\$0	100.00%	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
51-6336-000	Municipal Facility/Police Department	\$2,000	\$3,000	\$1,000	\$3,000	\$0	100.00%	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
51-6337-000	Kelli's Playground/Sacajawea Park	\$6,000	\$3,000	\$12,462	\$3,000	\$0	100.00%	\$0	\$0	\$0	\$0	\$0
51-6338-000	Heritage Center	\$400	\$500	\$500	\$500	\$0	100.00%	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
51-6339-000	Arrowhead Memorial Pointe	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0
	TOTAL MATERIALS and SUPPLIES	\$9,900	\$10,500	\$15,962	\$10,500	\$0	100.00%	\$8,500	\$8,500	\$8,500	\$8,500	\$8,500
Capital												
51-6404-000	Sealcoat/restripe Municipal Facility Lot	\$8,000	\$0	\$825	\$0	\$0		\$0	\$6,000	\$0	\$0	\$0
51-6406-000	Municipal Facility/Police Department	\$0	\$5,000	\$2,000	\$49,500	\$44,500	990.00%	\$0	\$0	\$0	\$0	\$0
51-6427-000	Other Equipment	\$5,000	\$78,600	\$37,000	\$10,000	-\$68,600	12.72%	\$0	\$0	\$0	\$0	\$0
51-6448-000	Parks Improvements	\$0	\$0	\$0	\$12,000	\$12,000		\$0	\$0	\$0	\$0	\$0
51-6604-000	Heritage Center Improvements	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0
	: TOTAL CAPITAL OUTLAY	\$13,000	\$83,600	\$39,825	\$71,500	-\$12,100	85.53%	\$0	\$6,000	\$0	\$0	\$0
	TOTAL BUILDINGS and GROUNDS	\$54,900	\$136,100	\$92,024	\$120,000	-\$16,100	88.17%	\$40,500	\$46,500	\$40,500	\$40,500	\$40,500

		2015-2016 Actual	2016-2017 Budgeted	2016-2017 Projected	PROPOSED 2017-2018	Change in \$ from FY 2016-2017 Projected	Change in % from FY 2016-2017 Projected	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Police												
PERSONNEL SERVICES												
41-6102-000	Regular Salaries	\$888,000	\$841,367	\$850,000	\$891,451	\$50,084	105.95%	\$909,280	\$927,465	\$946,015	\$964,935	\$984,234
41-6104-000	Overtime	\$77,000	\$76,900	\$100,000	\$76,900	\$0	100.00%	\$90,928	\$92,747	\$94,601	\$96,494	\$98,423
	Pay Raise Pool		\$2,000	\$2,000	\$2,000	\$0	100.00%	\$2,000	\$2,040	\$2,081	\$2,122	\$2,165
	Social Security/Medicare		\$70,400	\$76,671	\$74,079	\$3,679	105.23%	\$75,560	\$77,072	\$78,613	\$80,185	\$81,789
	Pension		\$90,847	\$101,813	\$89,425	-\$1,422	98.44%	\$91,214	\$93,038	\$94,899	\$96,797	\$98,733
	Medical		\$131,403	\$124,000	\$155,200	\$23,797	118.11%	\$159,856	\$163,053	\$166,314	\$169,640	\$173,033
	PSEBA Insurance				\$7,293	\$7,293						
41-6114-000	Lyons Township Hireback	\$59,280	\$0	\$1,000	\$0	\$0		\$0	\$0	\$0	\$0	\$0
TOTAL PERSONNEL SERVICES		\$1,024,280	\$1,212,917	\$1,255,485	\$1,296,348	\$83,431	106.88%	\$1,328,838	\$1,355,415	\$1,382,523	\$1,410,173	\$1,438,377
Outside Services												
41-6202-000	Central Dispatch Assessment	\$77,452	\$79,776	\$79,776	\$122,776	\$43,000	153.90%	\$124,004	\$125,244	\$126,496	\$127,761	\$129,039
41-6230-000	Vehicle and Equipment Maintenance	\$20,000	\$17,600	\$17,000	\$17,600	\$0	100.00%	\$18,000	\$18,400	\$18,800	\$19,200	\$19,200
41-6243-000	Meetings/Conferences/Training	\$6,000	\$25,000	\$9,000	\$22,000	-\$3,000	88.00%	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500
41-6245-000	Membership Fees	\$4,400	\$2,200	\$2,000	\$2,200	\$0	100.00%	\$2,200	\$2,200	\$2,200	\$2,200	\$2,200
41-6246-000	Lexipol Policy/Procedure Manual	\$2,450	\$2,450	\$2,450	\$2,450	\$0	100.00%	\$2,450	\$2,450	\$2,450	\$2,450	\$2,450
41-6247-000	Miscellaneous Expenses	\$1,800	\$500	\$2,000	\$500	\$0	100.00%	\$500	\$500	\$500	\$500	\$500
41-6248-000	Computer Software- CAPERS	\$12,000	\$12,000	\$12,000	\$12,000	\$0	100.00%	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000
41-6250-000	Postage	\$300	\$500	\$500	\$500	\$0	100.00%	\$500	\$500	\$500	\$500	\$500
newline item	IT Consultant		\$8,000	\$4,000	\$8,000	\$0	100.00%	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000
newline item	Police Seizure Funds				\$0							
	Liability Insurance Allocation		\$25,750	\$22,500	\$25,750	\$0	100.00%	\$255	\$260	\$265	\$271	\$276
41-6252-103	Animal Control	\$175	\$250	\$200	\$250	\$0	100.00%	\$250	\$250	\$250	\$250	\$250
41-6273-000	Communications	\$9,500	\$9,785	\$18,003	\$9,785	\$0	100.00%	\$10,079	\$10,381	\$10,692	\$11,013	\$11,013
TOTAL OUTSIDE SERVICES		\$134,077	\$183,811	\$169,429	\$223,811	\$40,000	121.76%	\$185,738	\$187,685	\$189,654	\$191,645	\$192,928
Materials and Supplies												
41-6308-000	Uniforms	\$12,000	\$13,000	\$13,000	\$13,000	\$0	100.00%	\$23,000	\$13,000	\$13,000	\$13,000	\$13,000
41-6316-000	Gas/Oil	\$18,000	\$19,720	\$17,102	\$19,720	\$0	100.00%	\$788	\$827	\$868	\$912	\$957
41-6332-000	Equipment Maintenance	\$500	\$750	\$500	\$750	\$0	100.00%	\$750	\$750	\$750	\$750	\$750
41-6338-000	Office Supplies	\$3,200	\$2,500	\$2,500	\$2,500	\$0	100.00%	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
41-6345-000	Safety Equipment	\$2,200	\$3,000	\$2,000	\$3,000	\$0	100.00%	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
TOTAL MATERIALS and SUPPLIES		\$35,900	\$38,970	\$35,102	\$38,970	\$0	100.00%	\$30,038	\$20,077	\$20,118	\$20,162	\$20,207
Equipment												
41-6426-000	Office/ Computer Equipment	\$15,000	\$4,000	\$3,000	\$4,000	\$0	100.00%	\$2,000	\$2,000	\$6,000	\$1,000	\$1,000
41-6438-000	Vehicles/Other Equipment	\$20,000	\$20,000	\$19,905	\$45,000	\$25,000	225.00%	\$40,000	\$21,000	\$21,000	\$40,000	\$40,000
TOTAL CAPITAL OUTLAY		\$35,000	\$24,000	\$22,905	\$49,000	\$25,000	204.17%	\$42,000	\$23,000	\$27,000	\$41,000	\$41,000
TOTAL POLICE		\$1,229,257	\$1,459,698	\$1,482,921	\$1,608,129	\$148,431	110.17%	\$1,586,613	\$1,586,176	\$1,619,295	\$1,662,980	\$1,692,512

	2015-2016 Actual	2016-2017 Budgeted	2016-2017 Projected	PROPOSED 2017-2018	Change in \$ from FY 2016-2017 Projected	Change in % from FY 2016-2017 Projected	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Police and Fire Commission											
Outside Services											
81-6243-0000 Meetings/Conferences/Training		\$0	\$0	\$2,000	\$2,000		\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
81-6245-000 Membership Fees	\$375	\$375	\$375	\$375	\$0	100.00%	\$375	\$375	\$375	\$375	\$375
81-6252-118 Professional Services Legal	\$500	\$500	\$700	\$1,000	\$500	200.00%	\$1,000	\$1,000	\$1,000	\$0	\$0
81-6252-130 Professional Services Testing		\$1,000	\$2,190	\$3,000	\$2,000	300.00%				\$1,000	\$1,000
81-6254-0000 Publications/Legal Notices		\$500	\$936	\$500	\$0	100.00%			\$500		
<b>TOTAL OUTSIDE SERVICES</b>	<b>\$875</b>	<b>\$2,375</b>	<b>\$4,201</b>	<b>\$6,875</b>	<b>\$4,500</b>	<b>289.47%</b>	<b>\$3,375</b>	<b>\$3,375</b>	<b>\$3,875</b>	<b>\$3,375</b>	<b>\$3,375</b>
MATERIALS and SUPPLIES											
81-6338-000 Office Supplies		\$100	\$0	\$100	\$0	100.00%	\$100	\$100	\$100	\$100	\$100
<b>TOTAL MATERIALS and SUPPLIES</b>		<b>\$100</b>	<b>\$0</b>	<b>\$100</b>	<b>\$0</b>	<b>100.00%</b>	<b>\$100</b>	<b>\$100</b>	<b>\$100</b>	<b>\$100</b>	<b>\$100</b>
<b>TOTAL FIRE and POLICE COMMISSION</b>	<b>\$875</b>	<b>\$2,475</b>	<b>\$4,201</b>	<b>\$6,975</b>	<b>\$4,500</b>	<b>281.82%</b>	<b>\$3,475</b>	<b>\$3,475</b>	<b>\$3,975</b>	<b>\$3,475</b>	<b>\$3,475</b>
E-911 EXPENDITURES											
95-6202-000 Central Dispatch Assessment	\$41,075	\$43,000	\$43,000	\$0	-\$43,000	0.00%	\$0	\$0	\$0	\$0	\$0
95-6204-000 AT&T line Charges	\$4,500	\$4,500	\$4,500	\$4,500	\$0	100.00%	\$0	\$0	\$0	\$0	\$0
95-6230-000 Equipment Maintenance	\$500	\$500	\$500	\$500	\$0	100.00%	\$0	\$0	\$0	\$0	\$0
<b>TOTAL E911</b>	<b>\$46,075</b>	<b>\$48,000</b>	<b>\$48,000</b>	<b>\$5,000</b>	<b>-\$43,000</b>	<b>10.42%</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL GENERAL ACCOUNTS</b>	<b>\$2,374,758</b>	<b>\$2,439,606</b>	<b>\$2,379,963</b>	<b>\$2,589,408</b>	<b>\$149,802</b>	<b>106.14%</b>	<b>\$2,503,625</b>	<b>\$2,508,714</b>	<b>\$2,543,338</b>	<b>\$2,587,588</b>	<b>\$2,626,225</b>

	2015-2016 Actual	2016-2017 Budgeted	2016-2017 Projected	PROPOSED 2017-2018	Change in \$ from FY 2016-2017 Projected	Change in % from FY 2016-2017 Projected	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	
Water Department Expenditures												
Personnel Services												
85-6102-000	Regular Salaries	\$90,000	\$138,453	\$125,000	\$146,922	\$8,469	106.12%	\$151,329	\$155,869	\$160,545	\$165,362	\$170,322
85-6104-000	Overtime	\$23,000	\$10,750	\$37,934	\$16,325			\$16,814	\$17,319	\$17,838	\$18,374	\$18,925
	Pay Raise Pool			\$0								
	Social Security/Medicare		\$10,592	\$11,823	\$12,488	\$1,896	117.90%	\$12,663	\$12,863	\$12,863	\$12,863	\$12,863
	Pension		\$16,495	\$17,200	\$18,520	\$2,025	112.28%	\$19,076	\$19,648	\$20,238	\$20,845	\$21,470
	Medical/Other Benefits		\$32,884	\$30,500	\$43,357	\$10,473	131.85%	\$44,657	\$45,997	\$47,377	\$48,798	\$50,262
TOTAL PERSONNEL SERVICES		\$113,000	\$209,174	\$222,457	\$237,611	\$28,437	113.60%	\$244,540	\$251,696	\$258,861	\$266,241	\$273,842
Outside Services												
85-6228-000	Rentals - Equipment	\$500	\$750	\$700	\$750	\$0	100.00%	\$750	\$750	\$750	\$750	\$750
85-6230-000	Vehicle/Equipment Maintenance	\$2,500	\$4,000	\$3,000	\$4,000	\$0	100.00%	\$4,500	\$5,000	\$5,500	\$6,000	\$6,000
85-6243-000	Meetings/Conferences/Training	\$1,000	\$500	\$1,300	\$1,000	\$500	200.00%	\$500	\$500	\$500	\$500	\$500
85-6245-000	Membership Fees	\$400	\$450	\$300	\$500	\$50	111.11%	\$450	\$450	\$450	\$450	\$450
85-6247-000	Miscellaneous Expenses	\$200	\$200	\$100	\$200	\$0	100.00%	\$200	\$200	\$200	\$200	\$200
85-6250-000	Postage	\$1,750	\$1,750	\$1,750	\$3,000	\$1,250	171.43%	\$1,750	\$1,750	\$1,750	\$1,750	\$1,750
85-6252-112	Professional Services/Engineering	\$5,000	\$6,000	\$16,000	\$30,000	\$24,000	500.00%	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
85-6252-116	Professional Services/Laboratory	\$2,700	\$4,000	\$2,500	\$4,000	\$0	100.00%	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
85-6252-125	Professional Services/Reservoir Inspection	\$0	\$0	\$0	\$15,000	\$15,000		\$0	\$4,000	\$0	\$0	\$0
85-6256-000	Pump House Maintenance	\$3,000	\$6,000	\$6,000	\$7,500	\$1,500	125.00%	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000
85-6257-000	Pump Maintenance	\$0	\$2,500	\$0	\$0	-\$2,500	0.00%	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
	Insurance Allocation		\$10,300	\$9,500	\$10,300	\$0	100.00%	\$10,506	\$10,716	\$10,930	\$11,149	\$11,372
85-6273-000	Communications	\$3,800	\$3,800	\$3,500	\$4,000	\$200	105.26%	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
	Software maintenance				\$899	verify						
85-6279-000	Water System Repair	\$63,000	\$60,000	\$120,000	\$75,000	\$15,000	125.00%	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
85-6281-000	Well Maintenance	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0
TOTAL OUTSIDE SERVICES		\$83,850	\$100,250	\$164,650	\$156,149	\$55,899	155.76%	\$126,156	\$130,866	\$127,580	\$128,299	\$128,522
MATERIALS and SUPPLIES												
85-6306-000	Chemicals/Lab Equipment	\$0	\$500	\$500	\$500	\$0	100.00%	\$500	\$500	\$500	\$500	\$500
85-6308-000	Uniforms	\$500	\$1,000	\$1,000	\$1,000	\$0	100.00%	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
85-6316-000	Gas/Oil	\$0	\$4,000	\$4,000	\$4,000	\$0	100.00%	\$4,120	\$4,244	\$4,371	\$4,502	\$4,502
85-6317-000	Electricity/Gas	\$4,800	\$6,500	\$4,000	\$6,500	\$0	100.00%	\$6,500	\$6,500	\$6,500	\$6,500	\$6,500
85-6324-000	Maintenance/Pump house	\$1,500	\$2,150	\$1,200	\$2,150	\$0	100.00%	\$2,150	\$2,150	\$2,150	\$2,150	\$2,150
85-6332-000	Maintenance/vehicles/equipment	\$1,000	\$500	\$400	\$500	\$0	100.00%	\$500	\$500	\$500	\$500	\$500
85-6334-000	Maintenance/water system	\$12,000	\$12,000	\$17,000	\$12,000	\$0	100.00%	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000
85-6338-000	Office Supplies	\$500	\$1,250	\$3,000	\$1,250	\$0	100.00%	\$1,250	\$1,250	\$1,250	\$1,250	\$1,250
85-6345-000	Safety Equipment	\$1,000	\$1,000	\$1,000	\$1,000	\$0	100.00%	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
85-6346-000	Tools and Hardware	\$400	\$500	\$500	\$500	\$0	100.00%	\$500	\$500	\$500	\$500	\$500
85-6352-000	Water Cost/Countryside	\$475,000	\$505,750	\$502,000	\$488,518	-\$17,232	96.59%	\$540,502	\$545,907	\$551,366	\$556,879	\$562,448
TOTAL MATERIALS and SUPPLIES		\$496,700	\$535,150	\$534,600	\$517,918	-\$17,232	96.78%	\$570,022	\$575,551	\$581,137	\$586,781	\$592,350
CAPITAL OUTLAY												
85-6418-000	Construction Water System		\$0	\$0	\$51,500	\$51,500		\$0	\$0	\$0	\$0	\$0
85-6420-000	Well Rehabilitation	\$35,000	\$0	\$75,000	\$0	\$0		\$0	\$0	\$0	\$0	\$0
85-6426-000	Office Equipment	\$1,500	\$1,000	\$500	\$1,000	\$0	100.00%	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
85-6438-000	Vehicles/other equipment	\$23,000	\$10,455	\$10,455	\$11,000	\$545	105.21%	\$5,455	\$5,455	\$5,455	\$5,455	\$5,455
TOTAL CAPITAL OUTLAY		\$59,500	\$11,455	\$85,955	\$63,500	\$52,045	554.34%	\$6,455	\$6,455	\$6,455	\$6,455	\$6,455
TOTAL WATER		\$753,050	\$856,029	\$1,007,662	\$975,178	\$119,149	113.92%	\$947,172	\$964,568	\$974,033	\$987,776	\$1,001,169

		2015-2016 Actual	2016-2017 Budgeted	2016-2017 Projected	PROPOSED 2017-2018	Change in \$ from FY 2016-2017 Projected	Change in % from FY 2016-2017 Projected	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES SEWER												
90-6102-000	Regular Salaries	\$48,000	\$80,533	\$67,378	\$95,062	\$14,529	118.04%	\$97,914	\$100,851	\$103,877	\$106,993	\$110,203
90-6104-000	Overtime	\$2,000	\$5,375	\$1,000	\$9,506	\$4,131	176.86%	\$9,791	\$10,085	\$10,388	\$10,699	\$11,020
	Pay Raise Pool											
	Social Security/Medicare		\$6,161	\$6,705	\$7,272	\$1,111	118.04%	\$7,490	\$7,715	\$7,947	\$8,185	\$8,431
	Pension		\$9,428	\$9,400	\$10,679	\$1,251	113.27%	\$10,999	\$11,329	\$11,669	\$12,019	\$12,380
	Medical/Other Benefits		\$17,343	\$17,343	\$23,435	\$6,092	135.13%	\$24,138	\$24,621	\$25,114	\$25,616	\$26,128
TOTAL PERSONNEL SERVICES		\$50,000	\$118,840	\$101,826	\$145,955	\$27,115	122.82%	\$150,333	\$154,602	\$158,994	\$163,513	\$168,162
OUTSIDE SERVICES												
90-6228-000	Rentals/Equipment	\$0	\$500	\$250	\$500	\$0	100.00%	\$500	\$500	\$500	\$500	\$500
90-6230-000	Vehicles/Equipment	\$0	\$750	\$250	\$750	\$0	100.00%	\$750	\$750	\$750	\$750	\$750
90-6243-000	Meetings/Conferences/Training	\$0	\$250	\$250	\$250	\$0	100.00%	\$250	\$250	\$250	\$250	\$250
90-6247-000	Miscellaneous Expenses	\$0	\$100	\$50	\$100	\$0	100.00%	\$100	\$100	\$100	\$100	\$100
90-6250-000	Postage	\$0	\$100	\$50	\$100	\$0	100.00%	\$100	\$100	\$100	\$100	\$100
90-6251-000	Illinois EPA NPDES Fee	\$1,000	\$1,000	\$1,000	\$1,000	\$0	100.00%	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
90-6252-107	Professional Services/Const/Eng	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0
90-6252-112	Professional Services/Engineering	\$8,000	\$15,000	\$22,000	\$30,000	\$15,000	200.00%	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
	Insurance Allocation		\$2,575	\$2,300	\$2,575	\$0	100.00%	\$2,627	\$2,679	\$2,733	\$2,787	\$2,843
90-6252-125	Professional Services/Sewer Syst	\$6,000	\$15,000	\$15,000	\$15,000	\$0	100.00%	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
90-6252-128	Professional Services/MWRD I&I Program	\$39,254	\$24,500	\$45,175	\$24,000	-\$500	97.96%	\$24,990	\$25,490	\$26,000	\$26,520	\$26,520
TOTAL OUTSIDE SERVICES		\$54,254	\$59,775	\$86,325	\$74,275	\$14,500	124.26%	\$75,317	\$75,869	\$76,433	\$77,007	\$77,063
MATERIALS and SUPPLIES												
90-6316-000	Gas/oil	\$0	\$300	\$300	\$300	\$0	100.00%	\$300	\$300	\$300	\$300	\$300
90-6328-000	Sewer System	\$0	\$1,000	\$715	\$1,000	\$0	100.00%	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
90-6332-000	Vehicles	\$0	\$100	\$100	\$100	\$0	100.00%	\$100	\$100	\$100	\$100	\$100
90-6338-000	Office Supplies	\$0	\$200	\$200	\$200	\$0	100.00%	\$200	\$200	\$200	\$200	\$200
90-6345-000	Safety Equipment	\$0	\$300	\$560	\$300	\$0	100.00%	\$300	\$300	\$300	\$300	\$300
90-6346-000	Tools and Hardware	\$0	\$300	\$100	\$300	\$0	100.00%	\$300	\$300	\$300	\$300	\$300
TOTAL MATERIALS and SUPPLIES		\$0	\$2,200	\$1,975	\$2,200	\$0	100.00%	\$2,200	\$2,200	\$2,200	\$2,200	\$2,200
CAPITAL OUTLAY												
90-6422-000	Maintenance/sanitary sewers		\$5,000	\$2,500	\$75,000	\$70,000	1500.00%	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
90-6426-000	Office Equipment	\$0	\$0	\$0	\$8,500	\$8,500		\$0	\$0	\$0	\$0	\$0
90-6438-000	Vehicles/Other equipment	\$7,455	\$10,455	\$10,455	\$11,000	\$545	105.21%	\$5,455	\$5,455	\$5,455	\$5,455	\$5,455
TOTAL CAPITAL OUTLAY		\$7,455	\$15,455	\$12,955	\$94,500	\$79,045	611.45%	\$10,455	\$10,455	\$10,455	\$10,455	\$10,455
TOTAL SEWER		\$111,709	\$196,270	\$203,081	\$316,930	\$120,660	161.48%	\$238,305	\$243,126	\$248,081	\$253,175	\$257,880
TOTAL OUTSIDE SERVICES												
92-6236-000	Medical Insurance	\$31,000						\$0	\$0	\$0	\$0	\$0
92-6237-000	IMRF	\$19,000						\$0	\$0	\$0	\$0	\$0
92-6238-000	Social Security/Medicare	\$13,500						\$0	\$0	\$0	\$0	\$0
92-6275-000	Insurance Premium	\$16,750	\$0			\$0		\$0	\$0	\$0	\$0	\$0
New	Interest-Loan from General Fund		\$3,000	\$3,000	\$0	-\$3,000	0.00%					
92-6733-000	Depreciation/Build Reserves	\$94,000	\$94,000	\$94,000	\$94,000	\$0	100.00%	\$94,000	\$94,000	\$94,000	\$94,000	\$94,000
92-6278-000	Audit Expense	\$10,091	\$12,500	\$8,740	\$10,000	-\$2,500	80.00%	\$13,000	\$13,500	\$14,000	\$14,500	\$14,500
TOTAL OUTSIDE SERVICES		\$184,341	\$109,500	\$105,740	\$104,000	-\$5,500	94.98%	\$107,000	\$107,500	\$108,000	\$108,500	\$108,500

	2015-2016 Actual	2016-2017 Budgeted	2016-2017 Projected	PROPOSED 2017-2018	Change in \$ from FY 2016-2017 Projected	Change in % from FY 2016-2017 Projected	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
TOTAL OUTSIDE SERVICES	\$184,341	\$109,500	\$105,740	\$104,000	-\$5,500	94.98%	\$107,000	\$107,500	\$108,000	\$108,500	\$108,500
TOTAL WATER	\$753,050	\$856,029	\$1,007,662	\$975,178	\$119,149	113.92%	\$947,172	\$964,568	\$974,033	\$987,776	\$1,001,169
TOTAL SEWER	\$111,709	\$196,270	\$203,081	\$316,930	\$120,660	161.48%	\$238,305	\$243,126	\$248,081	\$253,175	\$257,880
WATER SEWER CAPITAL UNDESIGNATED		\$350,000	\$340,000	\$188,000	-\$162,000	53.71%	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000
<b>TOTAL WATER and SEWER EXPENDITURES</b>	<b>\$1,049,100</b>	<b>\$1,511,799</b>	<b>\$1,656,483</b>	<b>\$1,584,108</b>	<b>\$72,309</b>	<b>104.78%</b>	<b>\$1,642,477</b>	<b>\$1,665,194</b>	<b>\$1,680,115</b>	<b>\$1,699,451</b>	<b>\$1,717,549</b>
revenue less expenses		\$108,304	-\$36,380	\$0	-\$108,304	0.00%	-\$4,476	-\$10,832	-\$9,229	-\$11,876	-\$13,118
<b>SPECIAL FUNDS</b>											
2014 Road Bond Issue											
95-6506-000 Interest		\$68,318	\$68,318	\$68,319	\$1	100.00%	\$65,419	\$62,519	\$59,519	\$56,418	\$56,418
95-6506-100 Principal		\$145,000	\$145,000	\$145,000	\$0	100.00%	\$145,000	\$150,000	\$155,000	\$155,000	\$155,000
Fees		\$0	\$800	\$800	\$800		\$800	\$800	\$800	\$800	\$800
<b>TOTAL EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$213,318</b>	<b>\$214,118</b>	<b>\$801</b>	<b>100.38%</b>	<b>\$211,219</b>	<b>\$213,319</b>	<b>\$215,319</b>	<b>\$212,218</b>	<b>\$212,218</b>
<b>BOND FUND 2009 Certificates of Debt</b>											
53 account area											
Interest				\$30,373	\$30,373		\$23,706	\$16,524	\$8,614	done	done
Principal				\$127,000	\$127,000		\$133,000	\$140,000	\$146,000	done	done
Fees				\$800	\$800		\$800	\$800	\$800	done	done
<b>TOTAL EXPENDITURES</b>	<b>\$157,636</b>	<b>\$157,174</b>	<b>\$157,174</b>	<b>\$158,173</b>	<b>\$999</b>	<b>100.64%</b>	<b>\$157,506</b>	<b>\$157,324</b>	<b>\$155,414</b>	<b>\$0</b>	<b>\$0</b>
<b>Capital Improvement Fund</b>											
50-95-6606-000 Capital Projects Undesignated		\$200,000	\$50,000	\$150,000	-\$50,000	75.00%	\$50,000	\$100,000	\$100,000	\$100,000	\$100,000
new number Vehicle Stickers-Admin				\$6,000	\$6,000	0.00%	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000
new number Vehicle Stickers Road Related				\$148,400	\$148,400	0.00%	\$148,400	\$148,400	\$148,400	\$148,000	\$148,000
95-6264-000 Former Bond Fund		\$132,896	\$100,000	\$0	-\$132,896	0.00%	\$0	\$0	\$0	\$0	\$0
<b>Total Capital Improvement Fund</b>		<b>\$332,896</b>	<b>\$150,000</b>	<b>\$304,400</b>	<b>-\$28,496</b>	<b>91.44%</b>	<b>\$204,400</b>	<b>\$254,400</b>	<b>\$254,400</b>	<b>\$254,000</b>	<b>\$254,000</b>
<b>Grand Total ALL NON WATER/SEWER FUNDS</b>	<b>\$2,955,710</b>	<b>\$3,347,097</b>	<b>\$3,070,195</b>	<b>\$3,542,999</b>	<b>\$195,902</b>	<b>105.85%</b>	<b>\$3,198,666</b>	<b>\$3,257,699</b>	<b>\$3,293,556</b>	<b>\$3,180,049</b>	<b>\$3,219,686</b>

		2015-2016 Actual	2016-2017 Budgeted	2016-2017 Projected	PROPOSED 2017-2018	Change in \$ from FY 2016-2017 Projected	Change in % from FY 2016-2017 Projected	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Summary Corporate												
01-11	President and VB	\$7,483	\$23,650	\$7,150	\$19,250	-\$4,400	81.40%	\$15,650	\$15,650	\$15,650	\$15,650	\$15,650
01-21	Administration	\$281,091	\$358,117	\$385,152	\$388,147	\$30,030	108.39%	\$382,522	\$388,960	\$397,177	\$400,269	\$408,039
01-31	Public Works	\$201,192	\$264,933	\$248,500	\$250,456	-\$14,477	94.54%	\$209,160	\$205,698	\$207,276	\$208,898	\$210,232
01-41	Police	\$1,229,257	\$1,459,698	\$1,482,921	\$1,608,129	\$148,431	110.17%	\$1,586,613	\$1,586,176	\$1,619,295	\$1,662,980	\$1,692,512
01-51	Buildings and Grounds	\$54,900	\$136,100	\$92,024	\$120,000	-\$16,100	88.17%	\$40,500	\$46,500	\$40,500	\$40,500	\$40,500
01-55	Building Department	\$33,000	\$38,000	\$26,575	\$38,000	\$0	100.00%	\$38,000	\$38,000	\$38,000	\$38,000	\$38,000
01-61	Planning and Zoning Commission	\$0	\$1,250	\$500	\$1,250	\$0	100.00%	\$1,250	\$1,250	\$1,250	\$1,250	\$1,250
01-81	Fire and Police Commission	\$875	\$2,475	\$4,201	\$6,975	\$4,500	281.82%	\$3,475	\$3,475	\$3,975	\$3,475	\$3,475
01-92	General Accounts	\$566,960	\$155,383	\$132,940	\$157,200	\$1,817	101.17%	\$226,454	\$223,005	\$220,215	\$216,567	\$216,567
	TOTAL CORPORATE FUND	\$2,374,758	\$2,439,606	\$2,379,963	\$2,589,408	\$149,802	106.14%	\$2,503,625	\$2,508,714	\$2,543,338	\$2,587,588	\$2,626,225
Water & Sewer												
02-90	Water	\$753,050	\$856,029	\$1,007,662	\$975,178	\$119,149	113.92%	\$947,172	\$964,568	\$974,033	\$987,776	\$1,001,169
02-92	Sewer	\$111,709	\$196,270	\$203,081	\$316,930	\$120,660	161.48%	\$136,465	\$139,008	\$141,623	\$144,311	\$144,311
	General Accounts	\$184,341	\$109,500	\$105,740	\$104,000	-\$5,500	94.98%	\$206,772	\$212,065	\$217,676	\$223,627	\$223,627
	Water Capital		\$350,000	\$340,000	\$188,000	-\$162,000	53.71%	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000
	TOTAL WATER & SEWER FUND	\$1,049,100	\$1,511,799	\$1,656,483	\$1,584,108	\$72,309	104.78%	\$1,640,409	\$1,665,641	\$1,683,332	\$1,705,714	\$1,719,107
10	MOTOR FUEL TAX FUND	\$109,908	\$132,899	\$96,986	\$246,899	\$114,000	185.78%	\$98,100	\$99,500	\$100,000	\$100,500	\$101,500
40	DEBT SERVICE FUND	\$0	\$213,318	\$214,118	\$214,119	\$801	100.38%	\$211,219	\$213,319	\$215,319	\$212,218	\$212,218
11	E-911	\$46,705	\$48,000	\$48,000	\$5,000	-\$43,000	10.42%	\$0	\$0	\$0	\$0	\$0
16	SPECIAL PARKS FUND	\$23,858	\$24,454	\$24,454	\$25,000	\$546	102.23%	\$25,066	\$25,692	\$26,335	\$26,993	\$26,993
53	BOND FUND 2009 Bonds	\$157,636	\$157,174	\$157,174	\$158,173	\$999	100.64%	\$157,506	\$157,324	\$155,414	\$0	\$0
50	CAPITAL IMPROVEMENT FUND	\$0	\$200,000	\$50,000	\$304,400	\$104,400	152.20%	\$50,000	\$100,000	\$100,000	\$100,000	\$100,000
52	ROAD IMPROVEMENT BOND FUND	\$243,475	\$132,896	\$75,000	\$0	-\$132,896	0.00%	\$0	\$0	\$0	\$0	\$0
	TOTAL SPECIAL FUNDS	\$581,582	\$908,741	\$665,732	\$953,591	\$44,850	104.94%	\$541,891	\$595,835	\$597,068	\$439,711	\$440,711
	GRAND TOTAL	\$4,005,440	\$4,860,146	\$4,702,178	\$5,127,107	\$266,961	105.49%	\$4,685,925	\$4,770,190	\$4,823,738	\$4,733,014	\$4,786,043
			\$3,071	\$181,321	\$20,444	\$17,373	665.70%	\$19,809	\$24,753	\$62,798	\$240,267	\$280,309

# Capital Improvement Plan

2017-2021

**Village of Indian Head Park**  
**201 Acacia Drive**  
**Indian Head Park, IL 60525**  
**708-246-3080**  
[www.IndianHeadPark-il.gov](http://www.IndianHeadPark-il.gov)

**CAPITAL IMPROVEMENT PLAN**

**VILLAGE OF INDIAN HEAD PARK, ILLINOIS**

**May 1, 2017 – April 30, 2022**

Tom Hinshaw  
Village President

Heidi Lopez  
Glenn Mann  
Rita Farrell-Mayer  
Chris Metz  
Brenda O'Laughlin  
Amy Jo Wittenberg

*Village Trustees*

*Laurie Scheer  
Village Clerk*

John DuRocher- *Village Administrator*  
Ed Santen- *Director of Public Works*

TO: Mayor Hinshaw and Board of Trustees

FROM: John J. DuRocher, Village Administrator

DATE: March 6, 2017

RE: Letter of Transmittal – 2017-2021 Capital Improvement Plan

With this Fiscal Year 2017 – 2021 edition of the Capital Improvement Plan (CIP), Indian Head Park continues to fulfill its responsibilities to maintain and enhance community infrastructure and capital assets by annually refining and updating a comprehensive five-year plan of action.

The purpose of this Plan is to:

- Continue to provide quality, cost-effective public services;
- Plan, schedule and implement all first year CIP capital projects and incorporate those projects as an integral part of Village's Annual Budget;
- Tentatively schedule all capital projects over the remaining four (4) year fixed period with appropriate planning and implementation;
- Budget priority projects and develop a project revenue policy for proposed improvements;
- Coordinate the activities of various departments in meeting project schedules;
- Monitor and evaluate the progress of capital projects;
- Inform the public of projected capital improvements;
- Maintain the water utility system starting at the receiving points of supply from the City of Countryside throughout the entire Village owned distribution network and ending at each water customer;
- Promote traffic safety and comfort through improvement, maintenance, and reconstruction of deficient roads, including street lighting and appropriate traffic controls;
- Enhance the safety and convenience of pedestrians, school children, cyclists and the disabled through the improvement of sidewalks and multi-modal infrastructure;
- Maintain and improve storm and wastewater collection, conveyance and systems management through construction and timely repair of sanitary and storm sewer systems;
- Maintain public works and related essential services;

- Serve the diverse needs of homeowners, businesses, and commuters;
- Preserve land values and other desirable characteristics to assure that the quality of life in Indian Head Park will be maintained in the future.

In summary, this is a plan to protect, preserve, and promote community standards. I trust that you will find it to be a useful guide and an informative reference document.

Finally, please let me take this opportunity to express my appreciation to the Public Works Departments' staff for the excellent work in compiling, editing and organizing this plan.

## **DEFINITIONS**

The National Council on Government Accounting has defined the Capital Improvement Plan (CIP) as:

*“A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise.”*

A capital improvement project is defined as a major project requiring the expenditure of public funds (over and above operating expenditures of public funds) for the purchase, construction or replacement of the physical assets of the community. If applicable, this normally includes land for the project. A capital improvement project has a useful life of over one-year and has a significant value.

## **GUIDELINES**

1. Projects included in the Capital Improvement Plan shall be consistent with the Village of Indian Head Park Comprehensive Plan.
2. Efforts should be made to continue cooperative efforts with other agencies.
3. Efforts should be made to leverage funds that would not otherwise be available to the Village.
4. Capital Projects should be financed to the greatest extent possible through user fees, special taxing districts and special assessments, where direct benefits to users result from construction of the project.

## **PRIORITIES**

1. Projects that will readily affect basic Village operations typically visible to the public and which are related to immediate health or safety functions or which are mandated by state or federal agencies.
2. Projects which have been previously initiated and are a completion of subsequent phases.
3. Projects which provide for the renovation of existing facilities, resulting in preservation of the Village's prior investments, or projects which reduce maintenance and operation costs.

## **THE FISCAL YEAR 2017-2021 CAPITAL IMPROVEMENT PLAN OVERVIEW**

The Fiscal Year (FY) 2017-2021 Public Works Department Capital Improvement Plan (CIP) is a comprehensive program. As such, it includes an inventory of all likely and anticipated capital requirements of the Village during the next five years. It incorporates the current fiscal year projects (see current Village Budget) and formulates a plan for 4 additional years of projects into the future.

Most of the cost assumptions included in this program are preliminary estimates that will require

refinement as more serious discussion and implementation of the specific program progresses. Certain projects are included in the Plan only under the assumption that an opportunity may be presented for larger agency funding assistance or benefited property owner cost sharing. Should that opportunity not occur, the project might, of necessity, be dropped or deferred.

The Plan represents a continued commitment to the maintenance and improvement of Indian Head Park's capital facilities. While the five-year Capital Improvement Plan is ambitious, it is not frivolous. Understandably, any ambitious program of this magnitude is costly. The proposed mix of funding sources makes this an affordable plan for Indian Head Park taxpayers. In fact, historically, public comment has urged increased investment in facilities such as sidewalks and storm water management. Economic conditions may affect the timing of some projects. The Plan prioritizes on the basis of need, financial conditions and other factors.

Staff and consulting planners must also be aware of the economic context in which public projects are proposed. We recognize that a long-term investment can accrue dividends in lower construction costs during an economic downturn. The optimum funding source depends on a variety of issues and concerns including the anticipated life of the asset, beneficiaries of the asset, potential impact on the local economy and situational factors.

Finally, by implementing this Plan, Indian Head Park can be assured that, to the extent foreseeable, no major capital requirements of the Village will be deferred to the point that future Village Boards would have to act with a sense of urgency and under pressure to construct, maintain or replace capital facilities.

Revenue Streams

AREA	2017-2018	2018-2019	2019-2020	2020-2021	BEYOND	TOTAL
WATER/SEWER FUND-IEPA Loan	\$ 1,000,000	\$ 1,000,000				\$ 2,000,000
FROM OPERATING FUNDS	\$ 673,757	\$ 532,257	\$ 614,257	\$ 739,257	\$ 3,556,000	\$ 6,115,528
TOTAL	\$ 1,673,757	\$ 1,532,257	\$ 614,257	\$ 739,257	\$ 3,556,000	\$ 8,115,528

Expense Areas

	2017-2018	2018-2019	2019-2020	2020-2021	BEYOND	TOTAL
Water	\$ 55,500	\$ 43,000	\$ 118,000	\$ 193,000	\$ 4,000	\$ 413,500
Water-IEPA Loan	\$ 188,000	\$ 222,653	\$ 222,653	\$ 222,653	\$ 1,370,572	\$ 2,226,531
Sanitary	\$ 99,000	\$ 124,000	\$ 124,000	\$ 224,000	\$ 297,000	\$ 868,000
Storm Sewer	\$ 115,000	\$ -	\$ -	\$ -		\$ 115,000
Atlas Development	\$ 45,000					\$ 45,000
Roads	\$ 210,000	\$ 210,000	\$ 210,000	\$ 210,000	\$ 3,000,000	\$ 3,840,000
Village Hall/PD Improvements	\$ 57,500	\$ -	\$ -	\$ -		\$ 57,500
Vehicles	\$ 76,757	\$ 112,257	\$ 112,257	\$ 112,257	\$ 255,000	\$ 668,528
Buildings	\$ 15,000	\$ 43,000	\$ 50,000	\$ -	\$ -	\$ 108,000
TOTAL	\$ 861,757	\$ 754,910	\$ 836,910	\$ 961,910	\$ 4,926,572	\$ 8,342,059

**Water Main Replacement-IEPA Loan**

Expense Category	2017-2018	2018-2019	2019-2020	2020-2021	2021+	Total CIP
Water Main Replacement	\$ 900,000	\$ 900,000				\$ 1,800,000
Engineering	\$ 100,000	\$ 100,000				\$ 200,000
<b>Total</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>				<b>\$ 2,000,000</b>

**IEPA Loan Repayment**

Expense Category	2017-2018	2018-2019	2019-2020	2020-2021	2021+	Total CIP
Interest	5,347	36,347	32,621	28,820	123,396	\$ 226,531
Principal	182,653	186,306	190,032	193,833	1,247,176	\$ 2,000,000
<b>Total</b>	<b>188,000</b>	<b>222,653</b>	<b>222,653</b>	<b>222,653</b>	<b>1,370,572</b>	<b>\$ 2,226,531</b>

**Water**

Expense Category	2017-2018	2018-2019	2019-2020	2020-2021	2021+	Total CIP
Valve Exercising	\$ 20,000	\$ 4,000	\$ 4,000	\$ 4,000		\$ 32,000
Corrosion Control	\$ 6,500					\$ 6,500
Pump house facility interior project: clean and paint.		\$ 25,000				\$ 25,000
Hydrant Painting	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 20,000
Reservoir rehab				\$ 75,000		\$ 75,000
Reservoir roof repair				\$ 100,000		\$ 100,000
Pump house repairs		\$ 10,000	\$ 10,000	\$ 10,000		\$ 30,000
Pump house roof & soffit replacement	\$ 25,000					\$ 25,000
Install Emergency Generator for entire pump house facility			\$ 100,000			\$ 100,000
<b>Total</b>	<b>\$ 55,500</b>	<b>\$ 43,000</b>	<b>\$ 118,000</b>	<b>\$ 193,000</b>	<b>\$ 4,000</b>	<b>\$ 413,500</b>

**Sanitary Sewers**

Expense Category	2017-2018	2018-2019	2019-2020	2020-2021	2021+	Total CIP
Engineering-MWRD requirement	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 75,000	\$ 175,000
Televising	\$ 24,000	\$ 24,000	\$ 24,000	\$ 24,000	\$ 72,000	\$ 168,000
Repairs	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 150,000	\$ 350,000
Manhole Replacement		\$ 25,000	\$ 25,000	\$ 25,000		\$ 75,000
Insituform Indian Ridge				\$ 100,000		\$ 100,000
<b>Total</b>	<b>\$ 99,000</b>	<b>\$ 124,000</b>	<b>\$ 124,000</b>	<b>\$ 224,000</b>	<b>\$ 297,000</b>	<b>\$ 868,000</b>

**Storm Sewer**

Expense Category	2017-2018	2018-2019	2019-2020	2020-2021	2021+	Total CIP
Regrade Ditches and New Culvert Replacements	\$ 20,000					\$ 20,000
Rebuild (6) Storm Sewer Discharge points into Flag Creek	\$ 50,000					\$ 50,000
6434 Wabaunsee Drive Storm Water Control Improvements	\$ 20,000					\$ 20,000
Engineering	\$ 25,000					
<b>Total</b>	<b>\$ 115,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ 115,000</b>

**Atlas Development**

Expense Category	2017-2018	2018-2019	2019-2020	2020-2021	2021+	Total CIP
Storm	\$ 15,000					\$ 15,000
Water	\$ 15,000					\$ 15,000
Sanitary	\$ 15,000					\$ 15,000
<b>total</b>	<b>\$ 45,000</b>					<b>\$ 45,000</b>

**Streets**

Expense Category	2017-2018	2018-2019	2019-2020	2020-2021	2021+	Total CIP
Street repairs	\$ 210,000	\$ 210,000	\$ 210,000	\$ 210,000	\$ 3,000,000	\$ 3,840,000
include acacia drive south						
<b>Grand Total</b>	<b>\$ 210,000</b>	<b>\$ 210,000</b>	<b>\$ 210,000</b>	<b>\$ 210,000</b>	<b>\$ 3,000,000</b>	<b>\$ 3,840,000</b>

**Village Hall/Police Department Improvements**

Expense Category	2017-2018	2018-2019	2019-2020	2020-2021	2021+	Total CIP
Sidewalks/repaving	12,500					\$ 12,500
HVAC	30,000					\$ 30,000
Remodeling	15,000					\$ 15,000
<b>Total</b>	<b>\$ 57,500</b>					<b>\$ 57,500</b>

**Vehicles**

Expense Category	2017-2018	2018-2019	2019-2020	2020-2021	2021+	Total CIP
Police	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 105,000	\$ 245,000
Public Works/Water Sewer General	\$ 14,500	\$ 50,000	\$ 50,000	\$ 50,000	\$ 150,000	\$ 314,500
International Harvester Truck Lease	\$ 27,257	\$ 27,257	\$ 27,257	\$ 27,257		\$ 109,028
<b>Total</b>	<b>\$ 76,757</b>	<b>\$ 112,257</b>	<b>\$ 112,257</b>	<b>\$ 112,257</b>	<b>\$ 255,000</b>	<b>\$ 668,528</b>

**Buildings**

Expense Category	2017-2018	2018-2019	2019-2020	2020-2021	2021+	Total CIP
Police camera	\$ 5,000					\$ 5,000
Public Works camera	\$ 5,000					\$ 5,000
Admin camera	\$ 5,000					\$ 5,000
Enclose Storage Bins @PW			\$ 35,000			\$ 35,000
Paint PW Offices			\$ 15,000			\$ 15,000
DPW Facilities parking lot renovation.		\$ 40,000	\$ -			\$ 40,000
Attic Insulation VH		\$ 3,000				\$ 3,000
<b>Total</b>	<b>\$ 15,000</b>	<b>\$ 43,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 108,000</b>