

VILLAGE OF INDIAN HEAD PARK



ANNUAL OPERATING AND CAPITAL BUDGET

Fiscal Year 2021

(May 1, 2020-April 30, 2021)

MAYOR

Tom Hinshaw

VILLAGE BOARD OF TRUSTEES

Sean Conboy
Rita Farrell-Mayer
Shawn Kennedy
Christian Metz
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Maureen Garcia

VILLAGE ADMINISTRATOR

John DuRocher

FINANCE MANAGER

Argelia Garbacz

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BUDGET TOTALS HISTORICAL AND PROJECTED

Please refer to the separately attached spreadsheet

March 30, 2020

The Honorable Tom Hinshaw, Mayor
The Board of Trustees
Residents of the Village of Indian Head Park

I am pleased to present the third and final draft of the proposed budget for the Village of Indian Head Park for the fiscal year of May 1, 2020 to April 30, 2021. Aside from the annual audit, the budget is the most important document that the Village produces in any given year. It is more than just a spending plan. It is a statement of our values, what we hold to be important, and a plan to spend tax dollars to make the Village a better place. Every penny of revenue received or earned is public money. Every dime spent must be in the public interest. Every dollar spent must be accounted for and a record made available; not only to the entire Board of Trustees but to the public as well. This document is a map to making the Village the best that it can possibly be.

A municipal budget is different from private sector budget in many ways, the most notable is that there are many “buckets” of revenue and expense areas that, although under the control of the Village, are distinct unto themselves. These buckets are called “funds” and although we will have a master summary of all funds showing the budget in total, each fund will have its own section and an explanation of where the revenues will come from and where the money will be spent. Another nuance of public budgeting is that with the exception of long term capital and debt related programs, spending authority for any line item ends at the end of the fiscal year. If funds are not re-appropriated, then funding for that line item ceases. It should also be noted that if the budget is not passed and adopted by April 30, then all spending must cease by law.

As Village Administrator, I am charged with preparing the budget in a meaningful and cohesive way so that interested residents as well as the Village Board and staff can understand it. The budget should present a plan for the:

1. Implementation of Village Board’s goals and objectives.
2. A method to pay for capital assets using pay “as you go” financing.
3. Encouragement of intergovernmental cooperation.
4. Execution of a balanced budget spending plan where revenues meet or exceed expenses.

As stated earlier, of particular note in municipal budgets is that once a fiscal year ends, the individual line items for budgeted accounts are zeroed out. There is no “carry-over” from year to

year in line items. It is anticipated that revenues will exceed expenditures in the fiscal year just ending in total by approximately \$458,000. This is to say that the Village's net cash position will increase by that amount. This carry over is attributed to the Village deferring some road work, not paying for an anticipated water main debt service payment (billing will not happen until the new fiscal year) and water main construction during FY 2019-2020. Also, and this is very important, the Village has an established cash reserve policy of four months cash on hand at any given moment. This equates to about \$1.2 million dollars. The audit ending April 30, 2019 showed that the Village had \$1,563,378 cash on hand. The amount over the required cash balance of \$363,378 will be added to the available cash to be used in the new budget. This means that the carry over amount is about \$819,000.

Please note that this "revenue" is not used as a revenue source in future budgets. It is a one-time use. If the Village has surpluses in future budgets, this may be used as a revenue source at the discretion of the Village Board.

In May of 2017, the Village stopped operating under the appropriation act and converted to the budget act. This process offers far greater control over specific spending and is more realistic in nature. For instance, if the Village receives revenue from an unexpected source such as a grant for safety equipment, it will be able to spend that money immediately for that purpose rather than waiting for the new fiscal year.

Financial Outlook/Impacts of the Covid-19 Pandemic

As of this moment, the true long-term financial impacts of the Covid-19 pandemic are unknown. Earlier this month, Governor Pritzker closed all gaming facilities, bars, and in-door dining at restaurants. Accordingly, gaming revenues are halted, other state revenues may be delayed. A number of businesses are also closed, including our two sit down restaurants. Because of the delay in revenues received from these sources, the Village does not expect to see much impact on forecasted revenues between now and the end of the current fiscal year. Although we expect the continuation of revenues in most areas as previously expected, we expect about a three-month reduction of state shared revenues (distributions) in the following areas: video gaming, income tax, and sales taxes. Additionally, we expect business licenses to be reduced. These areas total about \$1,112,670 before the three-month reduction which is about \$231,500, leaving available expected revenues in the amount of \$881,000.

At the federal government level, a \$2.1 TRILLION stimulus package has just been approved. It is not known if the state will have its own stimulus package, nor how much will be made directly to local governments. It is also not known at this time the full financial impact of the pandemic. However, by deferring the following projects, the Village will be able to weather this storm. The following projects will be deferred until the following conditions are met: (Item 1 will be last funded while item 6 will be the first funded.)

1. Undesignated Capital	\$ 50,000
2. Leaf vacuuming subsidy	\$ 35,000
3. Heritage Center Cap. Imp.	\$ 5,000
4. Village Hall/PD/PW Locks	\$ 30,000
5. Water system construction (reduction)	\$100,000
6. Road Reconstruction (reduction)	\$25,000

Additionally, items in the Capital Improvement Fund that are not subject to prior commitments, such as the Acacia Drive project, shall also be reviewed on a case by case basis.

This does not take into consideration any grant funding the Village may obtain through outside sources.

The spending policy with regards to capital/larger scale projects shall be as follows:

The Village will have on hand and will expect to have on hand \$1.2 million as a minimum cash balance at any given moment. The Village will also have the cash on hand, over and above the 1.2-million-dollar balance, to pay for 100% of the project to be completed.

Despite the above, the financial outlook of the Village is positive. The Village has strong cash reserves and has a cost reduction plan in place in the event that revenues fall below expectations. The outlook is positive due to a number of factors; with the improving economy sales tax revenue is increasing as is income tax revenue. Additionally, Motor Fuel Tax revenue will increase by \$59,000 due to an increase in the Village's Motor Fuel Tax allocation from the State. The Village also imposed a 3 cent per gallon fuel tax on local gasoline sales. This tax is expected to bring in an additional \$25,000 per year. Revenues from these areas can only be used for road related matters.

After FY 2020-2021, the Village will shed \$157,000 in debt as its 2009 bond refinancing will be paid off. This will equate to \$157,000 in available funding for expenses as determined by the Village Board.

The increase in available funding, along with prudent spending by the Village will help the Village maintain its fiscal integrity and bond rating of AA+.

Significant Changes from Prior Fiscal Years

There have been some major changes over the last several years. First, the Village implemented a large water/sewer rate increase in January of 2016. The increase in revenue is now in full effect. The purpose of this increase was to address significant capital needs in the water and sewer departments. The total increase is expected to generate approximately \$509,000 annually when compared to FY 2014-2015 revenues which were \$947,000. It should be noted that over \$350,000 of the revenues generated from this increase are dedicated to capital spending, either in the form of system replacement or major repairs. In total, the Village will spend about \$1,120,000 in capital related work as part of the new budget in the water and sewer fund.

The Village also continued receiving property tax revenues from the 2014 Road Improvement Bond Issue. This is expected to generate for the new fiscal year \$211,219 in property taxes with this amount meeting the Village's debt payment requirement for 2014 Road Bonds.

The people of the State of Illinois approved a statewide ballot measure requiring that all proceeds of the sale of vehicle stickers be solely used for road purposes. Accordingly, this revenue is now counted in the special funds area and will be used for road repair and maintenance projects. Vehicle sticker revenue was formerly a general fund item.

Significant events of FY 2019-2020

The Village implemented its switch in dispatching operations from Southwest Central Dispatch to the Cook County Sheriff's Office for 9-1-1 services. This saved the Village \$120,000 per year, while increasing dispatch and emergency response capabilities.

The Village also replaced or added almost two miles of water mains. Funding for this was made available through a low interest IEPA loan. The water main replaced typically had on an annual basis water main breaks costing at least \$30,000 per year (sometimes as high as \$70,000). Interest for the loan will average about \$18,700 per year for the next ten years.

As part of the above project involved repaving roads, the Village used the economies of scale to do additional road work mostly in the Indian Ridge subdivision.

Significant Recommendation for the New Fiscal Year

As part of this budget, there is a formal capital plan component for maintenance of Village infrastructure. There are two major areas of focus and one minor area of focus for capital spending. First, the Village will continue its water main replacement program and its road repaving program. The plan is to do a segment of roads annually. It is our estimate that roads will last about 15 years on average without major maintenance. The schedule will be to replace 1/15th of the roads every year. Please note that they Village may opt to skip a year in doing road work and do a greater amount the following year depending on economies of scale. The minor area of focus will be our storm water management system.

The entire Village Board and Staff are committed to spending the tax dollars of the Village as efficiently and cost effectively as possible. We are also committed to transparency and openness in how we spend the public's money. To this end, the Village is committed to bidding out projects and to look extensively at joint purchasing opportunities with other government entities.

As part of the Village's efforts for transparency and public inclusion, the Village Board created a Finance Committee that assisted in the creation of the budget. I would like to thank the Finance Committee for their assistance in the preparation of this Budget. They are: Trustee Chris Metz, Chair; Trustee Brenda O'Laughlin; Maureen Garcia, Treasurer; Residents Charles Eck, John Corcoran, Jim Gazis, Argelia Garbacz, Finance Manager and myself. Mayor Hinshaw serves as an ex-officio member of the Committee. Their assistance was invaluable not only as to their financial acumen but in expressing the needs of the Village as well. Also, in order to promote greater transparency, the Village completely overhauled its website. In addition to the Village communicating with its residents more effectively, residents are be able to register complaints, request public services, such as pot-hole repair, report water main breaks and track staff's responses to those requests.

One final note, the Village of Indian Head Park received the Distinguished Budget Presentation Award from the Government Finance Officers Association (GFOA) for its 2019-2020 Budget. This award is an indication of transparency in how we communicate our budget message to our residents and others. The award is only valid for one year. This is the third year in a row that the Village received this award. We will be resubmitting for this award from now on, on an annual basis as we believe our current budget continues to meet the program requirements of the GFOA.

In conclusion, you have before you, a balanced budget.

Respectfully submitted,



John J. DuRocher
Village Administrator

Community Profile

The Village of Indian Head Park is located in Cook County, a suburban area west of downtown Chicago. The Village is south of Western Springs, west of Countryside and northeast of Burr Ridge. The Village is basically at the intersection of Interstate 294 and Interstate 55. The Village encompasses just under one square mile area and is home to 3,809 residents based on the 2010 United States Census. The Village was incorporated in 1959 and operates as non-home rule unit of government.

The Village of Indian Head Park operates under a mayor-council form of government as defined by the Illinois Municipal Code. The Village President (Mayor), Village Clerk, and six trustees are elected at large to serve four-year terms. The Village Board meets on the second Thursday of the month. All meetings are open to the public. The Village also televises its meetings on its local cable channel which is Comcast Channel 6. It also broadcasts its meetings live on social media.

The Village employs a professional Village Administrator who serves as the chief administrative officer of the Village and is responsible for day-to-day operations. The Village Administrator oversees a full time staff of three department managers including Finance, Police, and Public Works.

Indian Head Park is a charming area that is committed to community, forestry, and love of nature. The Village is characterized by rolling terrain with scores of mature trees in a park-like setting. Deer and other wildlife roam the area. Over the years, officials and residents of the Village of Indian Head Park have continued to maintain a strong focus on the Native American tradition of respect and preservation of the environment. Indian Head Park is a Tree City USA, committed to the planting and preservation of trees.

The Village is mostly residential with a small commercial area. It has no industrial zoning. As the Village has an extremely limited tax base, it places an emphasis on grant funding and economic development in its two commercial areas which include Brookside Plaza and the area commonly referred to as the "Triangle", which is the area at the south east corner of Wolf and Joliet Roads. Over the next year, the Village will be focusing on the redevelopment of the commercial areas within that sector.

The Village employs a total of 17 full time personnel and approximately 15 part time persons. 3 are in administration, 4 in public works, and 10 are in the police department.

A cadre of volunteers serve the Village in a variety of capacities. Volunteers make of the Planning and Zoning Commission, the Fire and Police Commission, the Finance Committee, the Fun Committee. The Village also has a group of docents at the free library at the Heritage Center.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Village of Indian Head Park
Illinois**

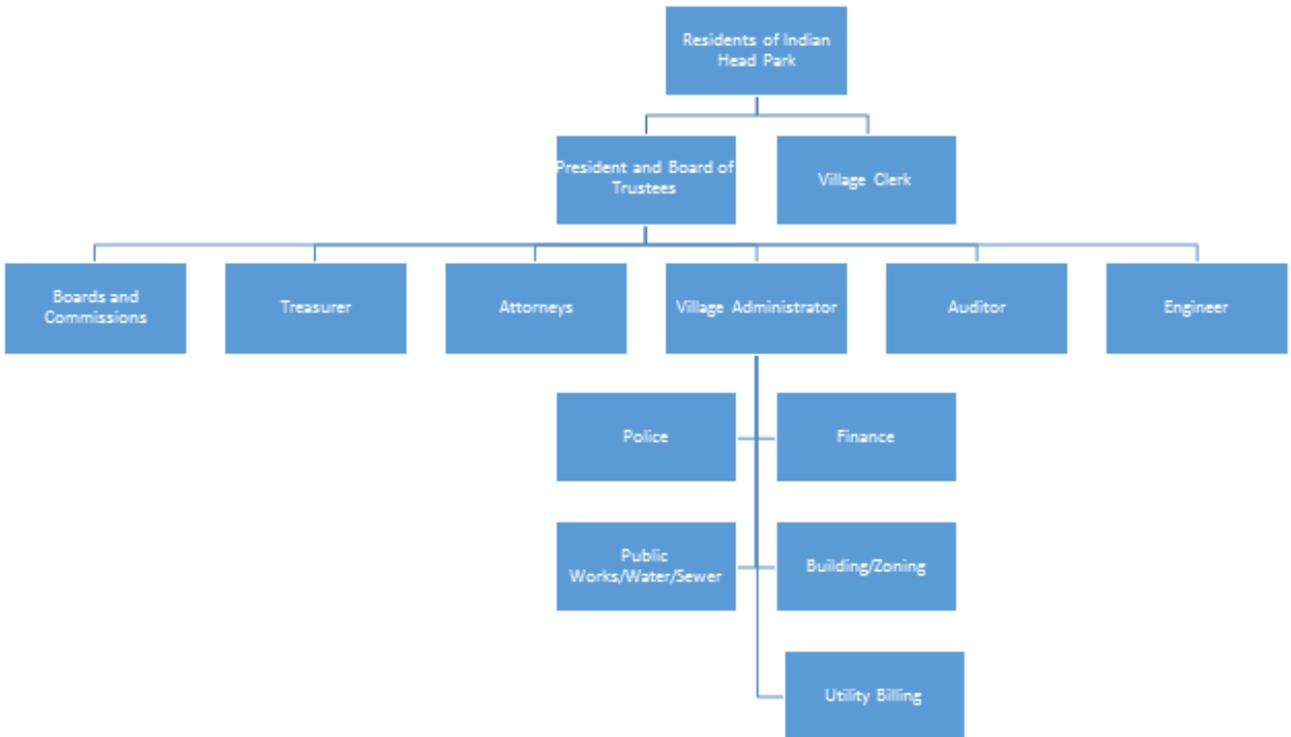
For the Fiscal Year Beginning

May 1, 2019

Christopher P. Morrill

Executive Director

ORGANIZATIONAL CHART



The Budget Process

The Budget is the vehicle for implementing the financial and operational plans of the Village. The Budget is created through a collaborative process that involves Village staff, elected officials, and the public. The Budget is a reflection of the goals and policies that the Village wants to accomplish. Once established, the Budget serves as the guide to facilitate decisions made throughout the fiscal year regarding implementation of the financial and operational plans.

In December, the Village Administrator and Finance Manager estimate the funds needed for the next fiscal year. This estimate is determined by comparing the projected fund balances to the budget requests and the anticipated revenues from sales and property taxes which are the major sources of Village revenue. It is necessary to estimate the funding needed for the next fiscal year in December because that is the month in which the property tax levy is established.

The property tax levy takes place in December pursuant to state law and it represents the amount of money the Village seeks to receive from the property taxes on real estate within the Village. State law requires that the Village publish a notice in the newspaper, at Village Hall, and on the Village website that there will be a Truth and Taxation Hearing where the public is afforded an opportunity to comment on the proposed levy should the tax levy go beyond a certain limit. This year's tax levy was below the threshold of 5%, so no public notice was required.

The next step in the budget process occurs in the months of January and February when Village staff review and refine the budget requests with the latest information about expected revenues in the next fiscal year. From those meetings a tentative Budget is prepared by the Village Administrator for presentation to the Finance Committee for discussion, and then the Village Board.

Following discussion with the Village Board the tentative Budget is further refined and a recommended budget is prepared for possible adoption at the Village Board meeting in April. A final budget must be approved by May 1st, 2020.

Opportunities for FY 2020-2021

Continued careful management of the Village's finances is needed to keep revenues equal to or greater than expenses, especially in the areas of staffing and operational expenses. To improve the fiscal condition of the Village the following opportunities will be pursued:

- Continue to manage expenses in all areas to finish the fiscal year with spending less than budgeted.

- Continue to control overtime expenses in all departments;

- Expand competitive bidding for goods and services;

Expand the use of shared services with other governmental bodies;

Continue participation in cooperative State road salt purchasing opportunities;

Utilize State of Illinois purchasing cooperatives for the purchase of squad cars, trucks, and other large ticket items.

Continue preventative maintenance program for roads to minimize unanticipated repairs;

Expand efforts to retain retail businesses and attract new ones;

Fund Structure-All Funds

In accordance with the practices of Government Finance Officers Association (“GFOA”) the Village of Indian Head Park accounts for all funds based on generally accepted accounting principles. The funds are divided into three categories: governmental, special funds, and enterprise funds. Within the governmental category there are the general spending areas of the Village. The Special Funds include the Motor Fuel Tax Fund, Debt Service, the Special Parks Fund, and the Capital Improvement Fund. The modified accrual basis of accounting is applied to the General and Special Funds which means revenues are recognized when they are “measurable and available” and expenses are recorded when the liability is incurred. The Water and Sewer Fund is an enterprise fund which operates as a mini-business under the control of the Village. A full accrual basis of accounting is applied to the Village's Water and Sewer Fund which means that the revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

Personnel and Benefits

The Village of Indian Head Park relies upon a lean and efficient professional staff to accomplish the mission, vision and strategic goals of the operation. The Village relies heavily on the use of part-time employees, especially in the police department. As a result of having a lean staff, training is absolutely necessary for all individuals. For this reason, training continues to be paramount for all staff.

The Village has taken aggressive steps to provide for long-term cost reductions mostly in the area of reducing employee overtime.

Current Village Funds

The following shows the Village’s cash position at the start of the current fiscal year and the expected ending balances. In total, the uncommitted cash reserves of the Village will be \$2,020,278 approximately or about 43% of the entire prior year’s budget. This is an increase from the prior year’s opening balance of \$1,563,398 of about \$458,000. Because of this, we will consider the true uncommitted cash reserve amount to be about \$1.2 million dollars or about three to four months of reserves. This is considered to be a very good amount to hold in reserves.

We will reduce this amount slightly in the new fiscal year to address some additional capital construction not started last year. We expect to draw down the increase to maintain an average daily balance of 1.2 million dollars. Uncommitted reserves are a key component in the Village’s financial wellbeing.

Projected fund balances on May 1, 2020, the start of the fiscal year, are contained in Table 2.

The Projected Beginning Fund Balance represents an estimate of equity in the fund. The Projected Beginning Fund Balance for each line item in Table 2 is determined by subtracting fund liabilities (expenses and accrued accounts payable) from fund assets (revenues including cash and accrued accounts receivable).

Table 2 - Projected Fund Balances

Fund Type	Projected Beginning Fund Balance 5/1/2020	Revenues	Expenditures	Excess (Deficiency)	Projected Ending Fund Balance 4/30/2021
General	\$943,637	\$2,418,976	\$2,619,834	(\$200,858)	\$742,779
Water/Sewer	\$713,440	\$1,955,288	\$1,927,788	\$27,500	\$740,940
Special Funds	\$363,001	\$1,467,631	\$1,285,832	\$181,799	\$544,800
Carry Over			\$819,900		
Total	\$2,020,078	\$5,841,895	\$6,653,354	\$8,441	\$1,208,619

The Projected Ending Balance above in Table 2 is determined by adding anticipated revenues to the Projected Beginning Fund Balance and then subtracting anticipated expenses. The budget is balanced so that revenues and expenses in the General Fund and the Capital Project Funds are the same resulting in identical beginning and ending fund balances.

The following narrative explains where our money comes from and where it goes.

Revenues

The Village of Indian head Park is non-home rule community with an extremely limited tax base and even more limited ways to earn revenue. Located in Cook County, the Village is also limited to how much it can raise property taxes on an annual basis without referendum. Although this is good news for the local taxpayer, it also limits the availability of revenues that are available to our home rule community counterparts. Simply put, hard spending decisions must be made and the programs we offer can be limited. Home rule communities have sweeping powers in their ability to govern and raise revenue. Non-home rule communities can only do what they are specifically authorized to do so by the State.

The total amount of the budgeted expenditures for FY 2020-2021 is \$5,833,454 or a **\$1,139,744 increase from the prior budget or** a 24.28% increase from the prior FY. The increase comes from

a planned drawdown on reserves.

Long term the expected revenues are expected to rise within normal inflationary limits. A major concern is the State of Illinois' future unfunded mandates on municipalities. To this end the Village will budget on a conservative basis and will only issue debt when it is in the interests of the Village on a long term basis, that is if the asset has an expected life of at least 10 years beyond the term of the bonds being issued. The preferable method of paying for public improvements and equipment is to use cash on hand.

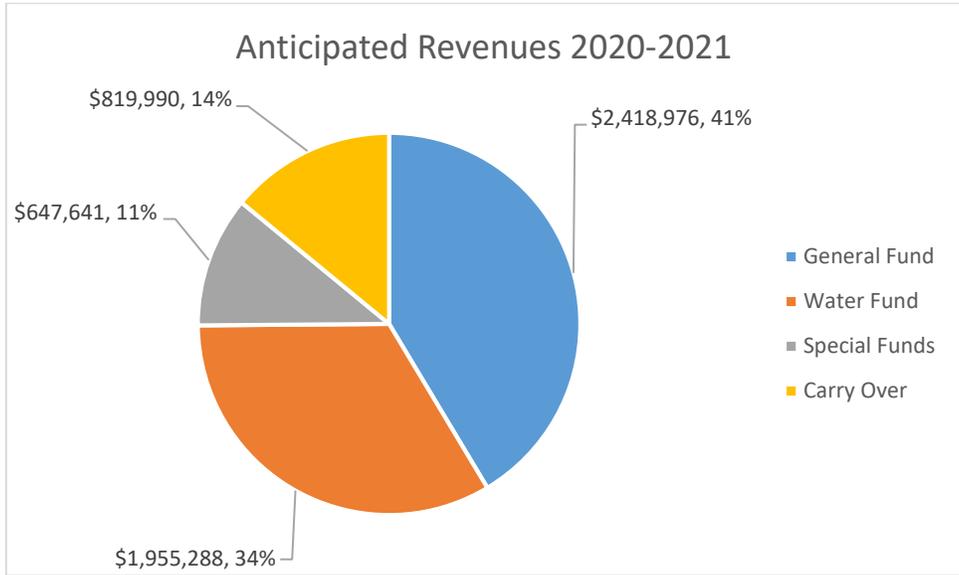
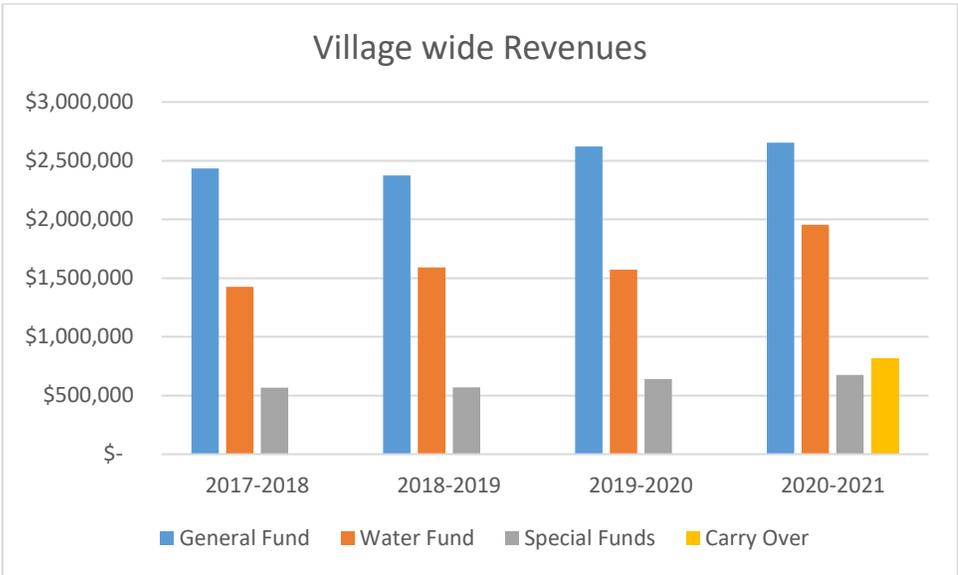
The Village primarily has three revenue funds; the General Fund, Special Purpose Funds, and the Water/Sewer Fund.

ALL FUNDS SUMMARY

Village Wide Revenues

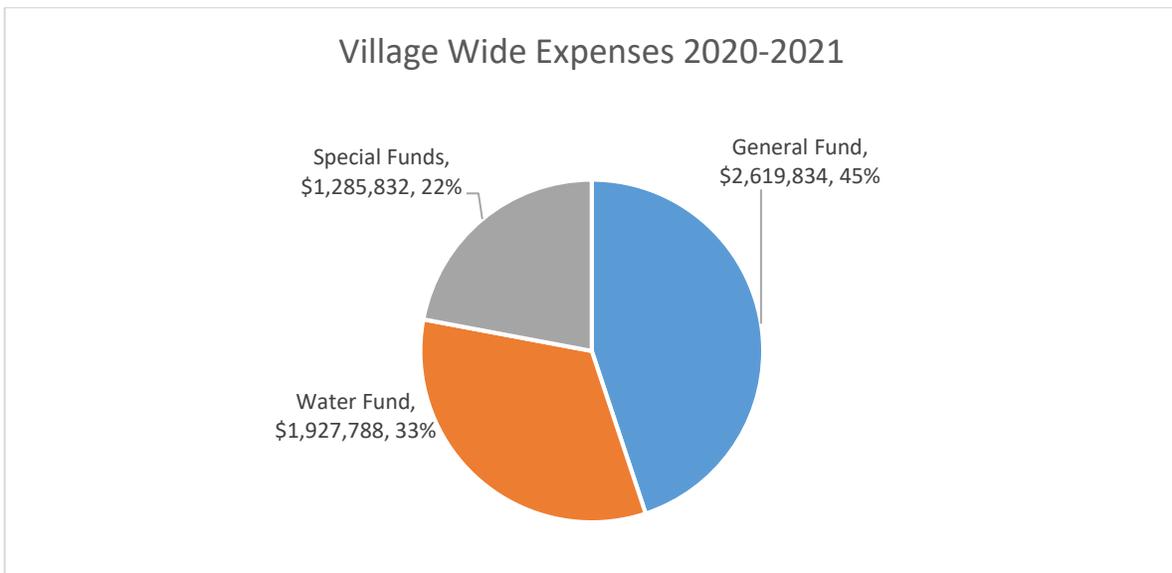
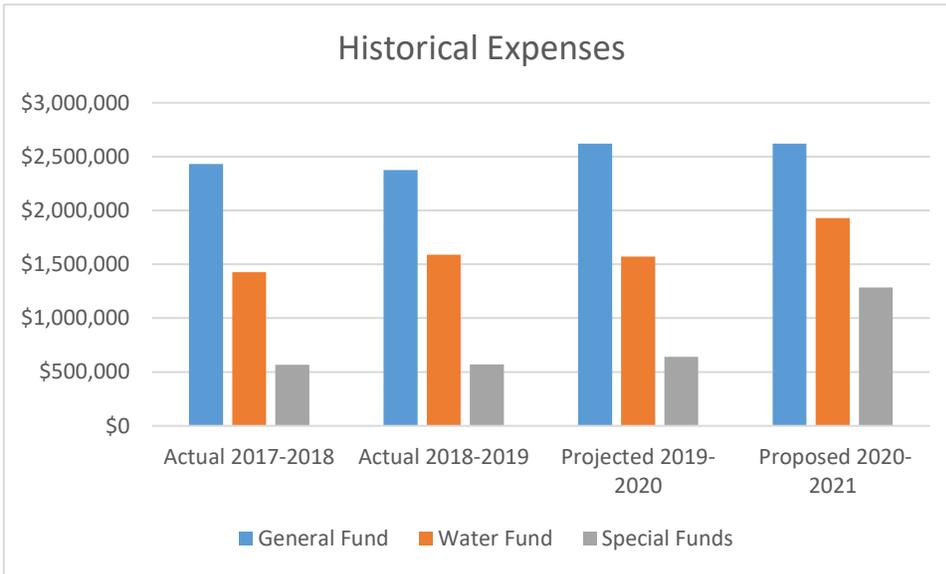
Available Cash				
FYE 2015	FYE 2016	FYE 2017	FYE 2018	FYE 2019
\$1,288,551	\$1,323,296	\$ 1,248,686	\$1,166,901	\$1,563,378

	Village Wide Revenues			
	Actual	Actual	Projected	Proposed
	2017-2018	2018-2019	2019-2020	2020-2021
General Fund	\$ 2,432,707	\$ 2,375,294	\$2,619,643	\$ 2,418,976
Water Fund	\$ 1,425,908	\$ 1,589,896	\$1,573,000	\$ 1,955,288
Special Funds	\$ 566,240	\$ 570,034	\$ 640,018	\$ 647,641
Carry Over				\$ 819,990
	\$ 4,424,855	\$ 4,535,224	\$4,832,661	\$ 5,841,895



Village Wide Expenses

The cost of the Village's programs, services and equipment are paid for from revenues. The various revenue sources and the percentage share from each source is shown below.



The General Fund

The General Fund derives its revenue from a variety of non-designated sources. These sources are:

- General property taxes
- Franchise revenues (Comcast, AT&T, etc...)
- Utility taxes
- Fines
- Charges for general services

About 40% (1,050,000) of the general fund comes from property taxes. This is about the same as last year (2019-2020). In 2018-2019 it was 40.1%. In 2017-2018 it was 41.58%, and about 39% for the 2016-2017 fiscal year. This year's rate continues to follow historical trends. It is expected that this percentage will increase very slightly in the future.

As the Village is essentially "built out" except for the area at the southwest corner of Wolf and Joliet Roads and the area known as the "Supersite" (the southeast section of the Village at Wolf and 70th Place zoned as commercial), it is expected that this area will be the focus of redevelopment efforts during the next several years. Until that time, revenues for all the other areas are expected to remain essentially flat (with any increase in revenue due to normal inflation) for the next several years to come.

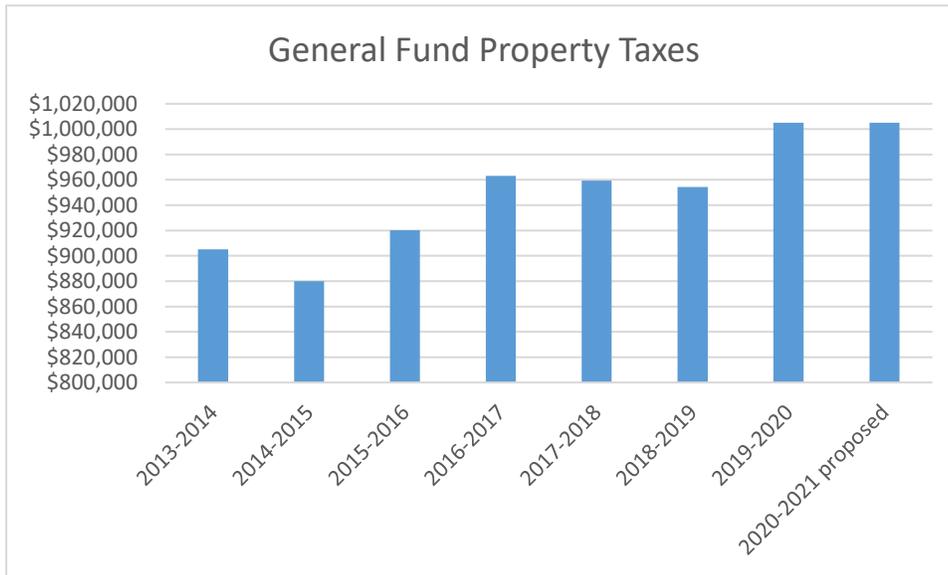
Of note is that the Village has some excellent economic opportunities with the redevelopment of the area known as the "Triangle". This is the 10 acre area south and west of the intersection of Wolf and Joliet Roads.

Fiscally conservative assumptions are incorporated into the revenue projections to comply with the Board's philosophy of not spending money the Village does not have and to minimize the possibility of a shortfall.

Revenue Assumptions

General Fund: Real Estate Tax

The Village of Indian Head Park anticipates receiving real estate tax revenue of \$1,050,000. This the same as what we expect in the current fiscal year. The revenue that the Village receives from real estate taxes represents about 40% of the revenue needed to operate the Village. Over time this is a very stable source of revenue. Please note that this is for the General Fund. The special tax levies for the road improvement bond fund and the SEASPAR levy are not included here.



The amount of real estate tax revenue for the Village’s portion of a resident’s tax bill is a function of the total value of property in the Village (equalized assessed value or “EAV”) and the tax rate. The tax rate is determined by the tax levy, which is the amount of money the Village estimates that it will need to raise from real estate taxes, multiplied by the EAV.

The amount of revenue that can be raised from the real estate tax levy each year is limited by state law. Any percentage increase over the previous year’s levy amount must be equal to or less than either the Consumer Price Index (“CPI”) or 105% of the previous year’s levy, whichever amount is less. The CPI for 2019 was 2.1%.

The EAV changes annually due to variations in fair market value of real estate and changes to existing property. The nature and kind of changes in the Village, such as renovations and new construction are tracked using the building permit process. Building permit information from the Village is provided to the Cook County Assessor who assigns values to property. The 2019 EAV for Indian Head Park is \$148,546,472.

Relative to other sources of revenue, real estate taxes are considered to be reliable, stable and less subject to variation because rate adjustments are made by the Assessor when changes to assessed value occur (up or down) to insure that the amounts levied by taxing bodies are collected. Annual changes in EAV, tax rate and real estate sales tax are shown below.

General Fund: Sales/Other Taxes

The Village of Indian Head Park anticipates receiving total sales tax revenue of \$328,000 in FY 2020-2021 this is slightly increased from the prior year due to a slightly improving economy. This includes the Village's non-home rule sales tax and the local distribution of state sales taxes. Gaming taxes are expected to bring in \$95,000 or 3.58% of the general fund.

General Fund: State Income Tax

The State of Illinois distributes income tax collected from residents and distributes a portion of those amounts to municipalities on a per capita basis. The Village's portion of the state collected income tax is known as the Local Government Distributive Fund ("LGDF").

The Village of Indian Head Park anticipates receiving LGDF revenue of \$405,000 in FY 2020-2021 which represents 15% of the revenue needed to operate the Village. This is about \$35,000 more than the prior fiscal year. This percent remains constant from the prior fiscal year.

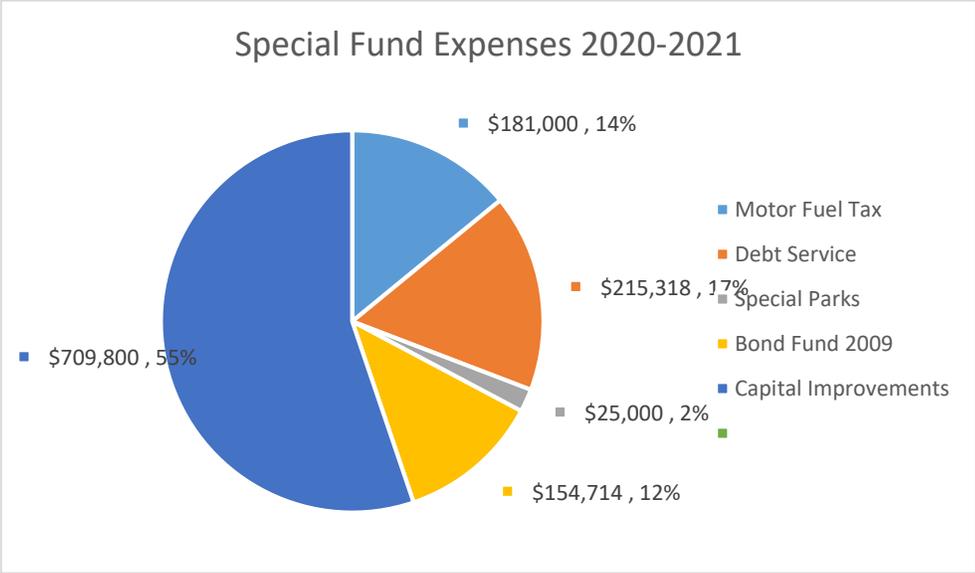
General Fund: Licenses, Fees and Permits

This category of revenue accounts for \$200,000 or 7.5% of the FY 2020-2021 budget. Building permits represent the largest source of revenue in this category.

Special Funds

These are revenue streams not included in the General Fund and have special purpose. Motor Fuel Taxes, vehicle sticker revenues, and special taxes are components of this. The Village levies special taxes for the necessary payments for the 2014 bond issue and the Village’s participation in the regional SEASPAR recreation program.

Special Fund Expenses	
Motor Fuel Tax	\$ 181,000
Debt Service	\$ 215,318
Special Parks	\$ 25,000
Bond Fund 2009	\$ 154,714
Capital Improvements	\$ 709,800
Total	\$ 1,285,832



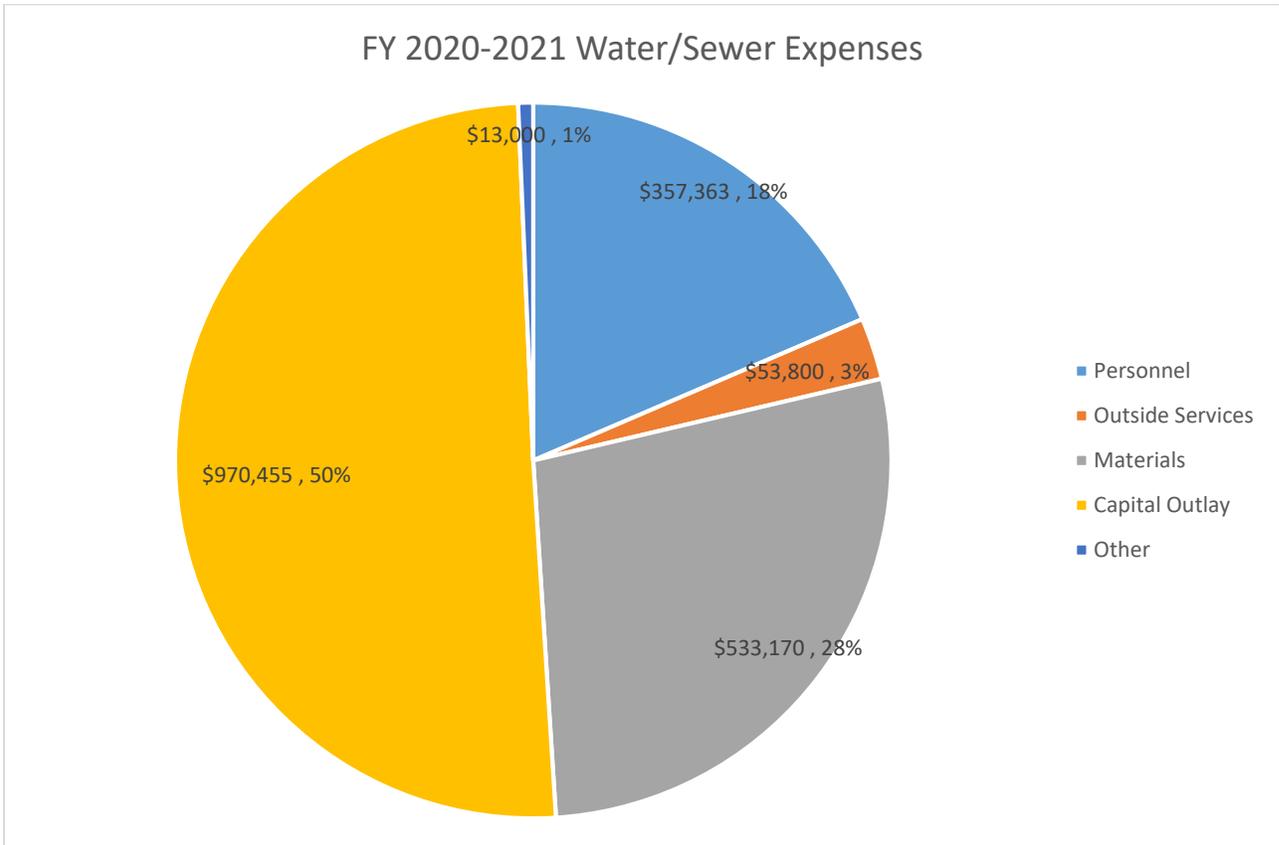
Water/Sewer Fund

The Water and Sewer Fund is a business component within the structure of the Village. As such, it is often called an enterprise fund. Revenues earned within each of these three categories typically remain in those categories and are not intermingled with each other. However, it is appropriate to charge funds for services rendered in another fund. For instance, a portion of the salary of the Village Administrator can be spread across the General Fund and the Water/Sewer Fund as his time is spent in both areas.

Funds from this are derived from charges for services for the operation of the water and sewer department. The Village completed a large scale water meter replacement program in 2016. This combined with aggressive water leak detection and repair program will decrease expenses associated with unbilled water.

Operating Expenses

Personnel	\$	357,363
Outside Services	\$	53,800
Materials	\$	533,170
Capital Outlay	\$	970,455
Other	\$	13,000
Total	\$	1,927,788



Special Note

Water Main Replacement

Last fiscal year, the Village implemented a large-scale water main replacement program. The Village has been experiencing a large number of water main breaks over the last several years. In 2015-2016 alone, the Village spent over \$100,000 in direct water main repair costs. Although the Village had committed to spending about \$300,000 per year over the next ten years, it replaced almost \$2,000,000 worth of mains. The annual interest costs associated with this on total is expected to be less than the cost associated with future water main breaks. The Village will continue to fund its water main replacement program on an ongoing basis.

General Spending

All in all the General Fund of the Village has three major spending areas: Administration, Public Works, and Police. The following section pertains to those three areas. The other areas can be found in the Budget detail that is at the end of this document.

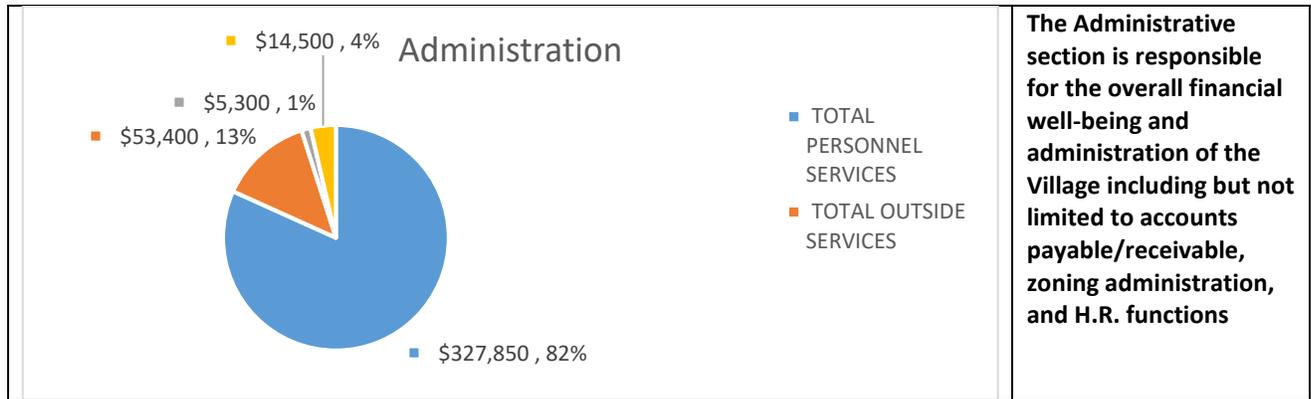
The General Government functions include the administration of the Village’s affairs conducted by the Village Administrator, who provides leadership, management, and oversight of all Village departments. The Village Administrator executes policy set by the Village Board and oversees the

day to day operations.

The Finance Manager provides the Village with financial, payroll, personnel, audit, and analytical support as well as accounting for all financial transactions.

The Building Department provides a variety of services pertaining to the processing of building permits and serves as the secretary to the Planning and Zoning Commission.

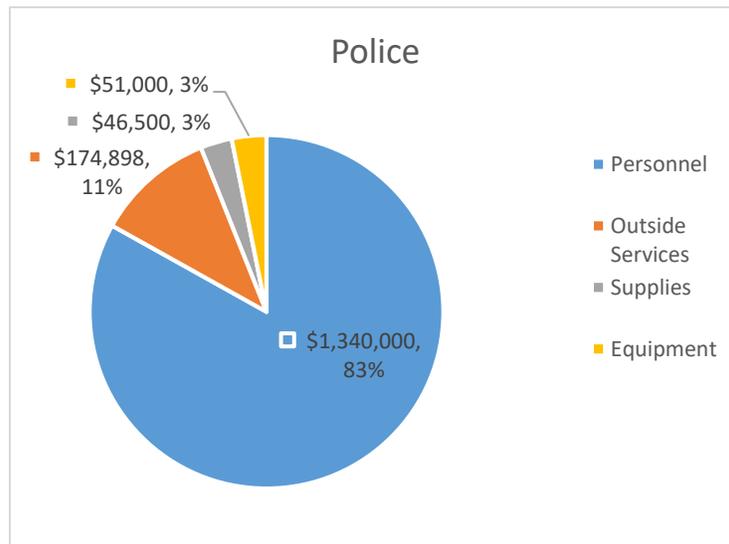
Administration



Personnel Summary	FY 2018	FY 2019	FY 2020	FY 2021
	Actual	Actual	Actual	Budget
Full Time				
Village Administrator	1	1	1	1
Finance Manager	1	1	1	1
Admin Asst	1	1	1	1
Building Clerk	1	1	1	0.1
Part time (FTE)	0.5	0.5	0.5	1
Total	4.5	4.5	4.5	4.1

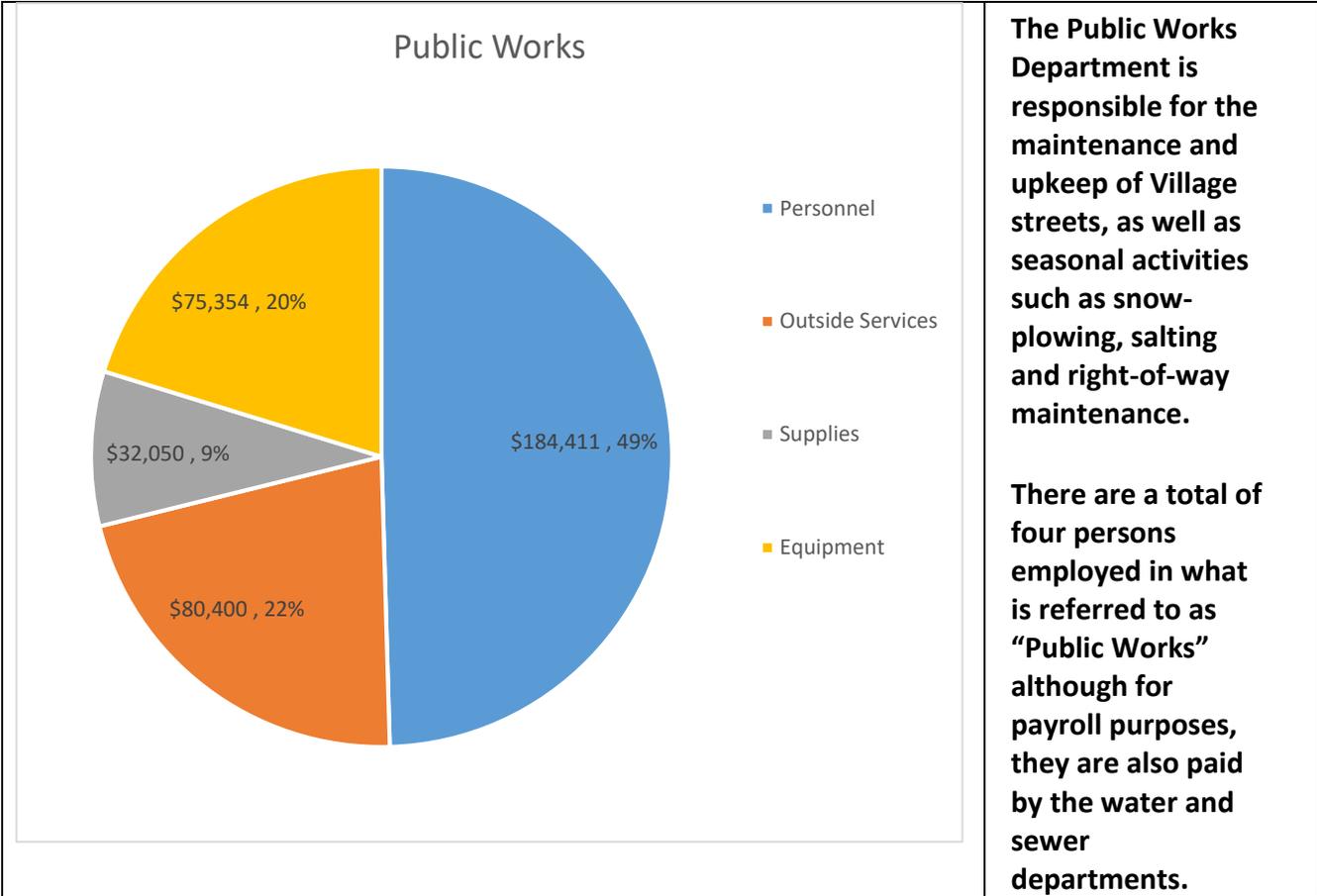
Police Department

Personnel	\$1,340,000
Outside Services	\$174,898
Supplies	\$46,500
Equipment	\$51,000
Total	\$1,612,398



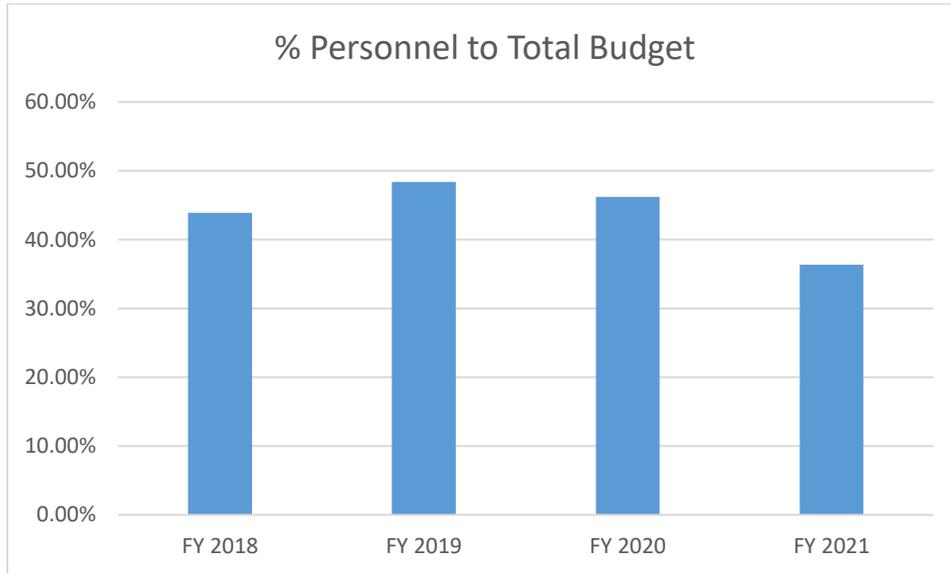
Personnel Summary	FY 2018	FY 2019	FY 2020	FY 2021
	Actual	Actual	Actual	Budget
Full Time				
Chief	1	1	1	1
Patrol Officer	8	8	8	8
Clerical	1	1	1	1
Total	10	10	10	10
Part time				
Patrol (up to)	15	15	15	15

Public Works

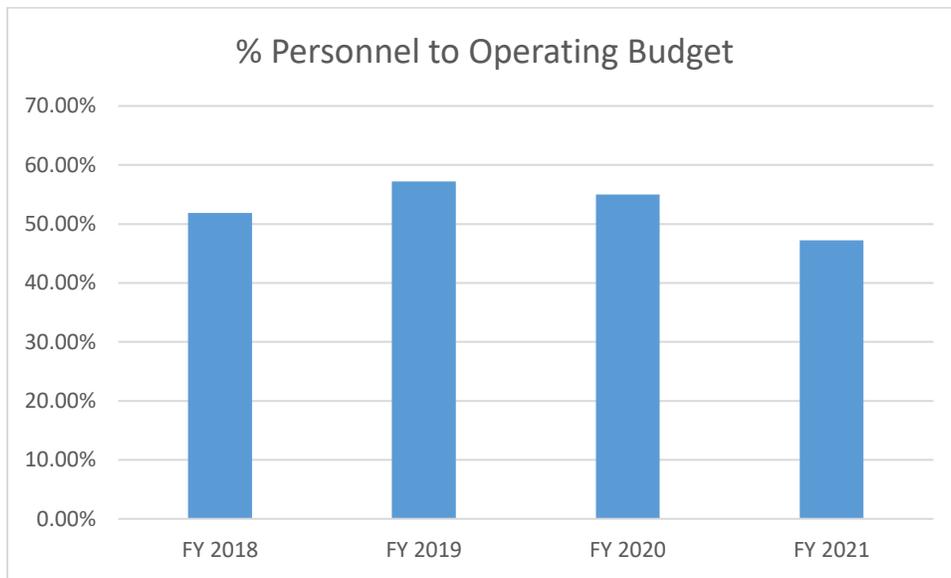


Personnel Summary	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Budget
Full Time				
Street Superintendent	1	1	1	1
Water Superintendent	1	1	1	1
Laborers	2	2	2	2
Total	4	4	4	4

Personnel as a % Summary	FY 2019		FY 2020	FY 2021
	Actual	Actual	Actual	Budget
Total Personnel				
Costs	\$ 1,972,771	\$ 1,968,051	\$ 2,020,303	\$ 2,209,624
Total Budget	\$ 4,494,879	\$ 4,066,465	\$ 4,374,262	\$ 6,078,454
% Personnel to Total Budget				
	43.89%	48.40%	46.19%	36.35%



Personnel as a % Summary	FY 2019		FY 2020	FY 2021
	Actual	Actual	Actual	Budget
Total Personnel Costs	\$ 1,972,771	\$ 1,968,051	\$ 2,020,303	\$ 2,209,624
Total Operating Budget	\$ 3,804,922	\$ 3,438,888	\$ 3,673,838	\$ 4,677,622
% Personnel to Budget	51.85%	57.23%	54.99%	47.24%



		2017-2018 Actual	2018-2019 Actual	Approved 2019-2020	2019-2020 Projected	2020-2021 Proposed	Change in \$ from 2019-2020 Approved	Change in % from 2019-2020 Approved	2021-2022	2022-2023
ALL REVENUES										
General Corporate Fund										
01-00-4199	Real Estate Taxes	\$959,273	\$954,209	\$1,009,400	\$1,050,000	\$1,050,000	\$40,600	4.02%	\$1,110,745	\$1,165,171
01-00-4202	Electricity	\$103,922	\$101,081	\$100,000	\$100,000	\$101,000	\$1,000	1.00%	\$101,000	\$105,949
01-00-4205	Natural Gas	\$47,585	\$48,083	\$36,000	\$38,000	\$38,000	\$2,000	5.56%	\$36,000	\$37,764
01-00-4209	Telecommunications	\$87,254	\$54,113	\$75,000	\$71,000	\$73,000	-\$2,000	-2.67%	\$75,000	\$78,675
01-00-4305	Franchise Revenues	\$108,865	\$94,281	\$100,000	\$92,000	\$91,000	-\$9,000	-9.00%	\$100,000	\$104,900
01-00-4402	Video Gaming Tax	\$61,679	\$70,617	\$82,000	\$91,500	\$71,100	-\$10,900	-13.29%	\$82,000	\$86,018
01-00-4403	State Income Tax	\$403,469	\$341,820	\$370,000	\$390,000	\$337,731	-\$32,269	-8.72%	\$387,600	\$406,592
01-00-4405	State Sales Tax	\$195,112	\$150,059	\$210,000	\$210,000	\$165,000	-\$45,000	-21.43%	\$214,200	\$224,696
01-00-4413	Cannabis State Tax					\$2,736	\$2,736		\$3,500	\$3,500
01-00-4406	Local Use Tax	\$98,810	\$89,111	\$110,000	\$124,447	\$93,559	-\$16,441	-14.95%	\$103,020	\$108,068
01-00-4408	Non Home Rule Sales Tax	\$89,973	\$72,746	\$95,000	\$108,447	\$81,000	-\$14,000	-14.74%	\$99,960	\$104,858
01-00-4407	Personal Property Tax	\$1,107	\$1,143	\$1,100	\$1,100	\$1,000	-\$100	-9.09%	\$1,122	\$1,177
01-00-4503	Building Permits	\$54,595	\$85,371	\$50,000	\$70,000	\$55,000	\$5,000	10.00%	\$50,000	\$52,450
01-00-4505	Business Licenses	\$67,675	\$114,778	\$110,000	\$121,000	\$90,000	-\$20,000	-18.18%	\$110,000	\$115,390
01-00-4506	Liquor Licenses	\$9,500	\$20,300	\$21,600	\$27,400	\$26,000	\$4,400	20.37%	\$20,300	\$21,295
01-00-4511	Alarm Fees	\$1,250	\$2,125	\$1,500	\$1,500	\$1,200	-\$300	-20.00%	\$1,100	\$1,154
01-00-4602	Fines	\$74,205	\$88,288	\$85,000	\$57,000	\$57,000	-\$28,000	-32.94%	\$76,000	\$79,724
01-00-4603	Local Adjudication Fines			\$750	\$750	\$750	\$0	0.00%	\$750	\$787
01-00-4713	Health Inspections	\$1,700	\$2,600	\$1,700	\$1,700	\$2,200	\$500	29.41%	\$2,200	\$2,308
01-00-4714	Elevator Inspections	\$8,650	\$6,700	\$6,800	\$6,800	\$6,800	\$0	0.00%	\$6,800	\$7,133
01-00-4710	Smoke Signals	\$1,555	\$525	\$1,000	\$1,000	\$1,000	\$0	0.00%	\$1,000	\$1,049
01-00-5706	Interfund Transfers (MFT)	\$14,000	\$0	\$14,000	\$14,000	\$14,000	\$0	0.00%	\$14,000	\$14,686
01-00-5105	Grants- cable agency/other					\$50,000	\$0			
01-00-5105	Other Income	\$42,527	\$77,345	\$10,000	\$42,000	\$9,900	-\$100	-1.00%	\$9,900	\$10,385
	TOTAL CORPORATE FUND	\$2,432,707	\$2,375,294	\$2,490,850	\$2,619,643	\$2,418,976	-\$71,874	-2.89%	\$2,606,197	\$2,733,729

		2017-2018 Actual	2018-2019 Actual	Approved 2019-2020	2019-2020 Projected	2020-2021 Proposed	Change in \$ from 2019-2020 Approved	Change in % from 2019-2020 Approved	2021-2022	2022-2023
Water & Sewer										
	Operating Revenues									
02-00-4799	Water Sales	\$1,009,137	\$948,097	\$902,280		\$1,000,000	\$97,720	10.83%	\$920,416	\$929,620
	Access Charges		\$367,761	\$481,970		\$372,000	-\$109,970	-22.82%	\$491,658	\$496,574
02-00-4800	Sewer Sales	\$401,033	\$93,170	\$51,685		\$99,000	\$47,315	91.54%	\$52,724	\$53,251
	Access Charges		\$121,868	\$169,718		\$123,288	-\$46,430	-27.36%	\$173,129	\$174,861
02-00-5199	Other Income	\$15,738	\$59,001	\$15,000		\$361,000	\$346,000	2306.67%	\$1,960	\$1,980
	TOTAL WATER & SEWER FUND	\$1,425,908	\$1,589,896	\$1,620,653	\$1,573,000	\$1,955,288	\$334,635	20.65%	\$1,639,887	\$1,656,285
Special Funds										
10-00-4415	Motor Fuel Tax Fund-New Revenue	\$82,875	\$87,970	\$97,000	\$152,000	\$130,000	\$33,000	34.02%	\$156,000	\$156,000
	Local Gas Tax					\$25,000	\$25,000		\$25,000	\$25,000
10-00-4416	Motor Fuel Tax Carry Over	\$0	\$0							
40-00-5999	Debt Service Fund	\$212,124	\$215,406	\$216,518	\$216,518	\$218,731	\$2,213	1.02%	\$220,914	\$223,123
11-00-5999	E-911 Fund	\$0	\$0	\$0		\$0			\$0	\$0
16-00-5999	Special Parks Fund	\$25,199	\$24,801	\$25,000	\$25,000	\$25,000	\$0	0.00%	\$25,740	\$25,997
53-00-5999	Bond Fund (cell towers)	\$89,857	\$56,108	\$54,000	\$55,000	\$56,000	\$2,000	3.70%	\$53,000	\$53,530
50-00-5999	Capital Improvement Fund (disbursed to e	\$0		\$0		\$0			\$0	\$0
50-00-6000	Sale of Vehicle Stickers	\$156,180	\$185,750	\$200,500	\$191,500	\$193,000	-\$7,500	-3.74%	\$200,500	\$202,505
52-00-5999	General Fund Carryover	\$5	\$0	\$0		\$819,900			\$0	\$0
	Total Special Funds	\$566,240	\$570,034	\$593,018	\$640,018	\$1,467,631	\$874,613	147.49%	\$681,154	\$686,156
	TOTAL VILLAGE REVENUES	\$4,424,855	\$4,535,224	\$4,704,521	\$4,832,661	\$5,841,895	\$1,137,374	24.18%	\$4,927,237	\$5,076,170
	Expenses	\$4,480,510	\$4,066,465	\$4,693,681	\$4,374,262	\$5,833,454	\$1,139,774	24.28%	\$4,712,207	\$4,935,702
	Revenues over/under expenses ALL AREAS	-\$55,655	\$468,759	\$10,840	\$458,400	\$8,441	-\$2,400	-22.14%	\$215,030	\$140,468

	2017-2018 Actual	2018-2019 Actual	Approved 2019-2020	2019-2020 Projected	2020-2021 Proposed	Change in \$ from 2019-2020 Approved	Change in % from 2019-2020 Approved	2021-2022	2022-2023
PRESIDENT AND VILLAGE BOARD									
PERSONNEL SERVICES									
11-6102-000 Regular Salaries	\$0	\$0	\$0		\$0			\$0	\$0
TOTAL PERSONNEL SERVICES	\$0	\$0	\$0		\$0			\$0	\$0
OUTSIDE SERVICES									
11-6243-000 Meeting/Conference/Training	\$580	\$165	\$5,000	\$5,000	\$5,000	\$0	0.00%	\$5,000	\$5,000
11-6245-000 Membership Fees	\$4,613	\$3,877	\$11,000	\$11,000	\$11,000	\$0	0.00%	\$8,000	\$8,000
11-6247-000 Miscellaneous Expenses	\$108	\$245	\$250	\$250	\$250	\$0	0.00%	\$250	\$250
TOTAL OUTSIDE SERVICES	\$5,302	\$4,287	\$16,250	\$16,250	\$16,250	\$0	0.00%	\$13,250	\$13,250
EQUIPMENT OUTLAY									
11-6426-000 Furniture/Equipment	\$468	\$1,494	\$7,000	\$7,000	\$7,000	\$0	0.00%	\$2,400	\$2,400
TOTAL OUTLAY	\$468	\$4,000	\$7,000	\$7,000	\$7,000	\$0	0.00%	\$4,000	\$4,000
TOTAL PRESIDENT and VILLAGE BOARD	\$5,770	\$5,780	\$23,250	\$23,250	\$23,250	\$0	0.00%	\$15,650	\$15,650

		2017-2018 Actual	2018-2019 Actual	Approved 2019-2020	2019-2020 Projected	2020-2021 Proposed	Change in \$ from 2019-2020 Approved	Change in % from 2019-2020 Approved	2021-2022	2022-2023
Administration										
PERSONNEL SERVICES										
21-6102-000	Regular Salaries	\$209,024	\$225,378	\$230,000	\$230,000	\$238,050	\$8,050	3.50%	\$261,838	\$277,075
21-6104-000	Overtime	\$1,953	\$5,304	\$2,700	\$2,700	\$2,800	\$100	3.70%	\$750	\$750
21-6105-000	Social Sec./Medicare	\$15,590	\$15,906	\$16,070	\$15,828	\$16,000	-\$70	-0.44%	\$17,049	\$17,560
21-6107-000	Pension Related	\$24,479	\$27,887	\$28,828	\$24,413	\$36,000	\$7,172	24.88%	\$30,583	\$31,501
21-6108-000	Benefits	\$40,015	\$33,729	\$36,050	\$33,000	\$35,000	-\$1,050	-2.91%	\$38,245	\$39,393
TOTAL PERSONNEL SERVICES		\$291,060	\$308,203	\$313,648	\$305,941	\$327,850	\$14,202	4.53%	\$348,465	\$366,278
OUTSIDE SERVICES										
21-6215-000	Codification	\$2,199	\$3,239	\$2,000	\$3,131	\$2,500	\$500	25.00%	\$1,000	\$1,000
21-6216-000	Website Redesign	\$8,492	\$8,643	\$8,700	\$5,200	\$8,700	\$0	0.00%	\$8,700	\$4,000
21-6230-000	Equipment Maintenance	\$1,379	\$1,781	\$2,500	\$2,300	\$2,500	\$0	0.00%	\$2,500	\$2,500
21-6243-000	Meetings/Conferences/Training	\$6,884	\$5,300	\$10,000	\$8,000	\$10,000	\$0	0.00%	\$10,000	\$10,000
21-6245-000	Membership Fees	\$1,629	\$1,650	\$4,000	\$3,000	\$3,000	-\$1,000	-25.00%	\$3,000	\$3,000
21-6247-000	Miscellaneous Expenses	\$823	\$432	\$500	\$3,000	\$500	\$0	0.00%	\$500	\$500
21-6250-000	Postage	\$1,369	\$1,623	\$1,500	\$1,200	\$1,200	-\$300	-20.00%	\$1,200	\$1,200
21-6252-108	Professional Services/Consultant	\$2,000	\$1,800	\$1,500	\$1,200	\$1,500	\$0	0.00%	\$1,500	\$1,500
21-6252-109	Professional Services/Data Processing	\$21,573	\$11,768	\$28,000	\$28,000	\$13,500	-\$14,500	-51.79%	\$14,000	\$14,500
21-6253-000	Insurance Allocation	\$7,323	\$5,646	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
21-6252-110	Professional Services/I.T. Consulting	\$4,259	\$3,225	\$12,000	\$12,000	\$9,000	-\$3,000	-25.00%	\$8,000	\$8,000
21-6254-000	Publications - Legal Notices	\$830	\$477	\$1,000	\$1,000	\$1,000	\$0	0.00%	\$1,000	\$1,000
TOTAL OUTSIDE SERVICES		\$58,761	\$45,584	\$71,700	\$68,031	\$53,400	-\$18,300	-25.52%	\$51,400	\$47,200
MATERIALS and SUPPLIES										
21-6338-000	Office Supplies	\$6,137	\$5,139	\$5,000	\$5,000	\$5,000	\$0	0.00%	\$4,500	\$4,500
21-6342-000	Periodicals	\$15	\$15	\$400	\$400	\$300	-\$100	-25.00%	\$300	\$300
21-6350-000	Vehicle Licenses/Decals	see below	see below							
TOTAL MATERIALS and SUPPLIES		\$6,152	\$5,154	\$5,400	\$5,400	\$5,300	-\$100	-1.85%	\$4,800	\$4,800
OFFICE-Non-Capital Equipment										
21-6410-000	Computer Software	\$959	\$1,073	\$3,500	\$3,500	\$2,500	-\$1,000	-28.57%	\$500	\$500
21-6426-000	Office Equipment	\$2,958	\$699	\$12,000	\$12,000	\$12,000	\$0	0.00%	\$3,500	\$8,500
TOTAL NON-CAPITAL OUTLAY		\$3,917	\$1,772	\$15,500	\$15,500	\$14,500	-\$1,000	-6.45%	\$4,000	\$9,000
TOTAL ADMINISTRATION		\$359,890	\$360,713	\$406,248	\$394,872	\$401,050	-\$5,198	-1.28%	\$408,665	\$427,278
BUILDING DEPARTMENT										
OUTSIDE SERVICES										
55-6252-000	Professional Services/Health Inspections	\$850	\$2,444	\$1,600	\$1,600	\$1,600	\$0	0.00%	\$1,600	\$1,600
55-6252-106	Professional Services/Bldg. Insp.	\$12,132	\$12,053	\$24,100	\$24,100	\$24,100	\$0	0.00%	\$24,100	\$24,100
55-6252-110	Professional Services/Electric Insp.	\$2,350	\$3,125	\$2,400	\$100	\$2,000	-\$400	-16.67%	\$1,500	\$1,500
55-6252-111	Professional Services/Elevator Insp.	\$3,683	\$1,734	\$2,000	\$2,000	\$2,000	\$0	0.00%	\$2,000	\$2,000
55-6252-112	Professional Services/Engineering	\$0	\$272	\$0	\$0	\$1,500	\$1,500		\$1,500	\$1,500
55-6252-121	Professional Services/Plan Reviews	\$9,143	\$11,242	\$11,000	\$4,000	\$10,000	-\$1,000	-9.09%	\$10,000	\$10,000
55-6252-122	Professional Services/Plumbing Insp.	\$2,250	\$2,125	\$1,500	\$200	\$1,500	\$0	0.00%	\$1,500	\$1,500
TOTAL OUTSIDE SERVICES		\$30,408	\$32,995	\$42,600	\$32,000	\$42,700	\$100	0.23%	\$42,200	\$42,200

		2017-2018 Actual	2018-2019 Actual	Approved 2019-2020	2019-2020 Projected	2020-2021 Proposed	Change in \$ from 2019-2020 Approved	Change in % from 2019-2020 Approved	2021-2022	2022-2023
PLANNING AND ZONING										
01-61-6254	Publications/Legal Notices	\$0	\$73	\$1,000	\$500	\$1,000	\$0	0.00%	\$1,000	\$1,000
01-61-6338	Office Supplies	\$83	\$275	\$250	\$0	\$250	\$0	0.00%	\$250	\$250
Total Outside Services		\$83	\$348	\$1,250	\$500	\$1,250	\$0	0.00%	\$1,250	\$1,250
OTHER										
92-6216-000	Community Relations	\$2,978	\$1,427	\$5,000	\$7,500	\$7,200	\$2,200	44.00%	\$3,000	\$3,000
92-6217-000	Concerts in the Park	\$110	\$15	\$1,000	\$0	\$1,000	\$0	0.00%	\$1,000	\$1,000
92-6226-000	Employee Relations	\$673	\$1,999	\$3,000	\$3,000	\$3,000	\$0	0.00%	\$700	\$700
92-6236-000	Health and Life Insurance	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0
92-6237-000	IMRF	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0
92-6238-000	Social Security/FICA	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0
92-6252-118	Legal Services	\$33,120	\$31,318	\$39,000	\$36,000	\$39,000	\$0	0.00%	\$47,000	\$48,000
92-6252-120	Adjudication		\$0	\$3,000	\$2,000	\$750	-\$2,250	-75.00%	\$750	\$750
92-6252-123	Prosecutor	\$8,500	\$9,350	\$11,000	\$10,000	\$11,000	\$0	0.00%	\$11,000	\$11,000
92-6267-000	Smoke Signals	\$4,814	\$5,446	\$4,000	\$5,000	\$5,000	\$1,000	25.00%	\$2,000	\$1,000
92-6273-000	Communications	\$14,407	\$17,316	\$19,758	\$23,000	\$17,000	-\$2,758	-13.96%	\$20,351	\$20,961
92-6274-000	Insurance Deductibles	\$5,615	\$5,010	\$7,500	\$22,000	\$7,500	\$0	0.00%	\$7,500	\$7,500
92-6275-000	Insurance Premium	\$51,500	\$49,944	\$60,000	\$41,200	\$60,000	\$0	0.00%	\$0	\$0
92-6276-000	Unemployment Insurance	\$767	\$1,658	\$2,500	\$2,500	\$2,500	\$0	0.00%	\$2,500	\$2,500
92-6278-000	Audit Expense	\$12,268	\$14,504	\$16,000	\$15,000	\$16,000	\$0	0.00%	\$13,500	\$14,000
TOTAL OUTSIDE SERVICES		\$134,752	\$137,989	\$171,758	\$167,200	\$169,950	-\$1,808	-1.05%	\$109,301	\$110,411
Special Parks Fund										
95-6264-000	SEASPAR Membership	\$21,344	\$22,815	\$25,000	\$25,000	\$25,000	\$0	0.00%	\$25,692	\$26,335
Total Special Parks Expenses		\$21,344	\$22,815	\$25,000	\$25,000	\$25,000	\$0	0.00%	\$25,692	\$26,335

		2017-2018 Actual	2018-2019 Actual	Approved 2019-2020	2019-2020 Projected	2020-2021 Proposed	Change in \$ from 2019-2020 Approved	Change in % from 2019-2020 Approved	2021-2022	2022-2023
Public Works										
Personnel Services										
31-6102-000	Regular Salaries	\$59,850	\$55,729	\$110,909	\$105,000	\$114,000	\$3,091	2.79%	\$115,390	\$117,698
31-6104-000	Overtime	\$41,522	\$30,609	\$20,000	\$15,000	\$20,000	\$0	0.00%	\$21,012	\$21,642
31-6105-000	Social Security/Medicare	\$5,947	\$5,326	\$8,873	\$8,500	\$10,251	\$1,378	15.53%	\$9,322	\$9,601
31-6107-000	Pension	\$9,306	\$9,387	\$9,836	\$9,000	\$20,100	\$10,264	104.35%	\$10,059	\$10,361
31-6108-000	Medical/Other Benefits	\$14,060	\$14,225	\$16,618	\$18,900	\$20,060	\$3,442	20.71%	\$15,243	\$15,701
TOTAL PERSONNEL SERVICES		\$130,686	\$115,276	\$166,236	\$156,400	\$184,411	\$18,175	10.93%	\$171,026	\$175,003
OUTSIDE Services										
31-6221-000	Drainage Maintenance	\$0	\$0	\$5,000	\$8,500	\$5,000	\$0	0.00%	\$5,000	\$5,000
31-6224-000	Street Light Maintenance	\$0	\$0	\$5,000	\$2,500	\$5,000	\$0	0.00%	\$5,000	\$5,000
31-6228-000	Rentals/Equipment	\$2,133	\$988	\$1,000	\$500	\$3,000	\$2,000	200.00%	\$3,000	\$3,000
31-6230-000	Vehicles/Equipment Maintenance	\$25,619	\$13,152	\$21,000	\$23,000	\$21,000	\$0	0.00%	\$10,000	\$10,000
31-6243-000	Meetings/Conferences/Workshops	\$185	\$85	\$1,000	\$1,000	\$1,000	\$0	0.00%	\$1,000	\$1,000
31-6245-000	Membership Fees	\$430	\$330	\$550	\$550	\$550	\$0	0.00%	\$550	\$550
31-6247-000	Miscellaneous Expenses	\$235	\$44	\$250	\$250	\$250	\$0	0.00%	\$250	\$250
31-6250-000	Postage	\$0	\$0	\$200	\$0	\$0	-\$200	-100.00%	\$200	\$200
31-6252-113	Engineering - Developer/Prop. Owner	\$0	\$0	\$1,500	\$500	\$1,500	\$0	0.00%	\$1,500	\$1,500
31-6252-117	Landscape Removal	\$687	\$2,486	\$2,500	\$5,000	\$5,000	\$2,500	100.00%	\$2,500	\$2,500
31-6252-131	Tree Consultant	\$2,975	\$1,250	\$4,000	\$2,500	\$3,000	-\$1,000	-25.00%	\$3,000	\$3,000
31-6273-000	Communications	\$4,013	\$7,342	\$6,000	\$10,000	\$3,500	-\$2,500	-41.67%	\$3,500	\$3,500
31-6274-000	Liability Insurance Allocation	\$7,965	\$7,492	\$8,000	\$8,000	\$8,000	\$0	0.00%	\$0	\$0
31-6275-000	Tree Maintenance	\$0	\$7,377	\$15,000	\$17,000	\$15,000	\$0	0.00%	\$15,000	\$15,000
31-6317-000	Utility Expense	\$1,953	\$5,496	\$7,000	\$5,000	\$8,600	\$1,600	22.86%	\$8,600	\$8,600
TOTAL OUTSIDE SERVICES		\$46,195	\$46,042	\$78,000	\$84,300	\$80,400	\$2,400	3.08%	\$59,100	\$59,100
Materials/Supplies										
31-6308-000	Uniforms	\$127	\$1,491	\$1,500	\$1,500	\$1,500	\$0	0.00%	\$1,000	\$1,000
31-6316-000	Gas/oil	\$5,594	\$7,727	\$10,000	\$8,000	\$10,000	\$0	0.00%	\$10,381	\$10,692
31-6322-000	Drainage	\$5,137	\$2,101	\$3,500	\$3,500	\$3,500	\$0	0.00%	\$3,500	\$3,500
31-6328-100	Storm Sewer	\$2,025	\$232	\$1,000	\$1,000	\$1,000	\$0	0.00%	\$1,000	\$1,000
31-6330-000	Streets	\$1,914	\$3,551	\$4,000	\$3,000	\$4,000	\$0	0.00%	\$4,000	\$4,000
31-6332-000	Vehicle/Equipment	\$3,365	\$378	\$5,500	\$5,500	\$5,500	\$0	0.00%	\$5,500	\$5,500
31-6338-000	Office Supplies	\$1,035	\$1,678	\$1,750	\$1,000	\$1,750	\$0	0.00%	\$1,750	\$1,750
31-6426-000	Office Equipment	\$0	\$231	\$1,000	\$500	\$1,000	\$0	0.00%	\$1,000	\$1,000
31-6345-000	Safety Equipment	\$1,084	\$968	\$1,750	\$2,300	\$2,300	\$550	31.43%	\$1,750	\$1,750
31-6346-000	Tools and hardware	\$612	\$2,629	\$1,000	\$1,000	\$1,000	\$0	0.00%	\$1,000	\$1,000
31-6348-000	Tree Program	\$2,555	\$421	\$500	\$500	\$500	\$0	0.00%	\$500	\$500
TOTAL MATERIALS and SUPPLIES		\$23,447	\$21,408	\$31,500	\$27,800	\$32,050	\$550	1.75%	\$31,381	\$31,692
Capital										
31-6414-000	Storm Sewer	\$0	\$0	\$0	\$0	\$14,354	\$0	0.00%	\$0	\$0
31-6252-112	Engineering - General	\$18,561	\$26,372	\$25,000	\$12,000	\$25,000	\$0	0.00%	\$25,000	\$25,000
31-6272-000	Storm Sewers Maintenance	\$0	\$0	\$10,000	\$10,000	\$10,000	\$0	0.00%	\$10,000	\$10,000
31-6265-000	Streets & Parkways Maintenance	\$2,635	\$5,454	\$4,500	\$6,000	\$6,000	\$1,500	33.33%	\$4,000	\$4,000
31-6438-000	Vehicle/other	\$13,637	\$40,903	\$10,000	\$10,000	\$20,000	\$10,000	100.00%	\$36,000	\$36,000
TOTAL CAPITAL		\$34,833	\$72,730	\$49,500	\$38,000	\$75,354	\$25,854	52.23%	\$36,000	\$75,000
GRAND TOTAL		\$235,161	\$255,455	\$325,236	\$306,500	\$316,861	-\$8,375	-2.57%	\$297,507	\$340,795

	2017-2018 Actual	2018-2019 Actual	Approved 2019-2020	2019-2020 Projected	2020-2021 Proposed	Change in \$ from 2019-2020 Approved	Change in % from 2019-2020 Approved	2021-2022	2022-2023
Motor Fuel Tax Fund									
95-6247-000	Miscellaneous Expenses	\$0	\$795	\$0	\$0			\$0	\$0
95-6224-000	Street Light Electricity	\$19,588	\$21,993	\$20,600	\$20,600	\$0	0.00%	\$21,000	\$21,500
95-6252-112	Engineering Consultants	\$0	\$0	\$1,000	\$0	\$0	0.00%	\$1,000	\$1,000
95-6252-120	Road Management Software	\$0	\$0	\$1,500	\$500	\$1,500	0.00%	\$1,500	\$1,500
95-6252-129	Snow Removal Labor	\$1,550	\$21,615	\$10,000	\$10,000	\$0	0.00%	\$10,000	\$10,000
95-6252-130	Snow Removal Equipment Rental/Outside	\$900	\$7,055	\$10,000	\$10,000	\$0	0.00%	\$10,000	\$10,000
95-6252-141	Drainage Maintenance	\$5,000	\$0		\$33,000				
95-6225-000	Street Light Maintenance	\$318	\$2,546	\$0	\$2,546	\$2,546	#DIV/0!	\$2,546	\$2,546
95-6252-142	Storm Sewers Maintenance	\$22,837	\$819						
95-6252-139	Parkway Maintenance Labor	\$8,879	\$0	\$10,000	\$5,000	\$10,354	3.54%	\$16,000	\$16,000
95-6252-140	Parkway Maintenance Equipment Rental	\$0	\$0	\$4,000	\$4,000	\$0	0.00%	\$4,000	\$4,000
95-6260-000	Road Maintenance/Contractual	\$0	\$0	\$10,000	\$10,000	\$53,000	530.00%	\$11,000	\$11,000
95-6344-000	Salt	\$18,593	\$30,812	\$25,000	\$25,000	\$0	0.00%	\$25,000	\$25,000
	TOTAL MFT EXPENDITURES	\$77,664	\$85,635	\$92,100	\$85,100	\$88,900	96.53%	\$102,046	\$102,546

		2017-2018 Actual	2018-2019 Actual	Approved 2019-2020	2019-2020 Projected	2020-2021 Proposed	Change in \$ from 2019-2020 Approved	Change in % from 2019-2020 Approved	2021-2022	2022-2023
Building and Grounds										
Outside Services										
51-6234-000	Maint/improvements-PW Facility	\$3,274	\$6,475	\$3,000	\$5,500	\$6,500	\$3,500	116.67%	\$6,500	\$6,500
51-6239-000	Maint/improvements-Heritage Ctr	\$3,924	\$2,558	\$3,000	\$3,100	\$5,000	\$2,000	66.67%	\$3,000	\$3,000
51-6249-000	Maint/improvements-Munic Fac/PD	\$17,250	\$21,664	\$5,000	\$7,500	\$2,000	-\$3,000	-60.00%	\$8,500	\$8,500
51-6251-000	Custodial Services	\$9,628	\$16,513	\$17,000	\$17,000	\$18,200	\$1,200	7.06%	\$14,000	\$14,000
TOTAL OUTSIDE SERVICES		\$34,076	\$47,209	\$28,000	\$33,100	\$31,700	\$3,700	13.21%	\$32,000	\$32,000
Material/Supplies										
51-6314-000	Public Works Building	\$246	\$822	\$500	\$300	\$1,000	\$500	100.00%	\$2,000	\$2,000
51-6318-000	Landscape Supplies	\$1,618	\$428	\$2,000	\$2,000	\$2,000	\$0	0.00%	\$2,000	\$2,000
51-6336-000	Municipal Facility/Police Department	\$2,903	\$1,631	\$3,000	\$2,800	\$3,000	\$0	0.00%	\$3,000	\$3,000
51-6337-000	Kelli's Playground/Sacajawea Park	\$564	\$259	\$1,000	\$1,000	\$1,000	\$0	0.00%	\$0	\$0
51-6338-000	Heritage Center	\$676	\$883	\$600	\$950	\$1,000	\$400	66.67%	\$1,500	\$1,500
51-6339-000	Arrowhead Memorial Pointe	\$79	\$79	\$0	\$80	\$0	\$0		\$0	\$0
TOTAL MATERIALS and SUPPLIES		\$6,087	\$4,101	\$7,100	\$7,130	\$8,000	\$900	12.68%	\$8,500	\$8,500
Capital										
51-6402-000	Capital Projects Undesign	\$0	\$2,300			\$0				
51-6403-000	Economic Development Consultant	\$0	\$28,869		\$9,400	\$0				
51-6404-000	Sealcoat/restripe Municipal Facility Lot	\$0	\$0	\$1,000	\$1,000	\$1,000	\$0	0.00%	\$6,000	\$0
51-6405-000	Capital Improvements		\$34,896			\$0				
51-6406-000	Municipal Facility/Police Department	\$31,645	\$41,552	\$6,000	\$4,500	\$35,000	\$29,000	483.33%	\$0	\$0
51-6427-000	Other Equipment/Signage	\$1,414	\$6,967	\$5,000	\$3,500	\$5,000	\$0	0.00%	\$0	\$0
51-6448-000	Parks Improvements	\$7,728	\$672	\$4,000	\$1,200	\$4,000	\$0	0.00%	\$0	\$0
51-6604-000	Heritage Center Improvements	\$0	\$0	\$0		\$0	\$0		\$0	\$0
: TOTAL CAPITAL OUTLAY		\$40,787	\$115,257	\$16,000	\$19,600	\$45,000	\$29,000	181.25%	\$6,000	\$0
TOTAL BUILDINGS and GROUNDS		\$80,950	\$166,567	\$51,100	\$59,830	\$84,700	\$33,600	65.75%	\$46,500	\$40,500

		2017-2018 Actual	2018-2019 Actual	Approved 2019-2020	2019-2020 Projected	2020-2021 Proposed	Change in \$ from 2019-2020 Approved	Change in % from 2019-2020 Approved	2021-2022	2022-2023
Police										
PERSONNEL SERVICES										
41-6102-000	Regular Salaries	\$760,655	\$756,213	\$0					\$0	\$0
41-6104-000	Overtime	\$144,754	\$171,004	\$0					\$0	\$0
41-6105-000	Social Security/Medicare	\$61,680	\$69,873	\$0					\$0	\$0
41-6107-000	Pension	\$87,943	\$108,637	\$0					\$0	\$0
41-6108-000	Medical	\$101,305	\$60,543	\$0					\$0	\$0
41-6110-000	PSEBA Insurance	\$7,230	\$7,345	\$0						
TOTAL PERSONNEL SERVICES		\$1,163,567	\$1,173,615	\$1,270,000	\$1,220,000	\$1,340,000	\$70,000	5.51%	\$1,347,343	\$1,387,763
Outside Services										
41-6202-000	Dispatch Assessment	\$121,722	\$121,722	\$24,000	\$20,000	\$24,000	\$0	0.00%	\$12,120	\$12,241
41-6230-000	Vehicle and Equipment Maintenance	\$23,506	\$22,743	\$25,000	\$55,000	\$50,000	\$25,000	100.00%	\$18,400	\$18,800
41-6243-000	Meetings/Conferences/Training	\$8,574	\$4,148	\$19,000	\$5,000	\$18,000	-\$1,000	-5.26%	\$7,500	\$7,500
	Cannabis training					\$3,648				
41-6245-000	Membership Fees	\$3,475	\$2,575	\$2,200	\$1,500	\$2,500	\$300	13.64%	\$2,200	\$2,200
41-6246-000	Lexipol Policy/Procedure Manual	\$3,192	\$3,384	\$3,500	\$3,500	\$3,500	\$0	0.00%	\$2,450	\$2,450
41-6247-000	Miscellaneous Expenses	\$7,191	\$2,481	\$1,500	\$4,000	\$1,500	\$0	0.00%	\$500	\$500
41-6248-000	Computer Software- CAPERS	\$14,022	\$12,000	\$12,000	\$12,000	\$12,000	\$0	0.00%	\$12,000	\$12,000
41-6250-000	Postage	\$314	\$375	\$500	\$500	\$500	\$0	0.00%	\$500	\$500
41-6252-110	IT Consultant	\$6,894	\$4,389	\$9,000	\$9,000	\$9,000	\$0	0.00%	\$8,000	\$8,000
41-6274-000	Liability Insurance Allocation	\$29,522	\$24,972	\$30,000	\$30,000	\$30,000	\$0	0.00%	\$0	\$0
41-6252-103	Animal Control	\$0	\$0	\$250	\$200	\$250	\$0	0.00%	\$250	\$250
41-6273-000	Communications	\$10,252	\$14,649	\$15,000	\$19,500	\$20,000	\$5,000	33.33%	\$10,381	\$10,692
TOTAL OUTSIDE SERVICES		\$228,664	\$213,438	\$141,950	\$160,200	\$174,898	\$32,948	23.21%	\$74,301	\$75,133
Materials and Supplies										
41-6308-000	Uniforms	\$15,401	\$10,068	\$15,000	\$15,000	\$15,000	\$0	0.00%	\$13,000	\$13,000
41-6316-000	Gas/Oil	\$17,531	\$21,925	\$19,720	\$22,000	\$24,000	\$4,280	21.70%	\$490	\$515
41-6332-000	Equipment Maintenance	\$444	\$1,976	\$2,000	\$2,000	\$2,000	\$0	0.00%	\$750	\$750
41-6338-000	Office Supplies	\$4,354	\$2,848	\$2,500	\$4,000	\$2,500	\$0	0.00%	\$2,500	\$2,500
41-6345-000	Safety Equipment	\$3,366	\$2,905	\$3,000	\$2,500	\$3,000	\$0	0.00%	\$3,000	\$3,000
TOTAL MATERIALS and SUPPLIES		\$41,096	\$39,723	\$42,220	\$45,500	\$46,500	\$4,280	10.14%	\$19,740	\$19,765
Equipment										
41-6426-000	Office/ Computer Equipment	\$873	\$153	\$4,000	\$4,000	\$4,000	\$0	0.00%	\$2,000	\$6,000
41-6438-000	Vehicles/Other Equipment	\$46,698	\$30,423	\$45,000	\$45,000	\$47,000	\$2,000	4.44%	\$45,000	\$45,000
TOTAL CAPITAL OUTLAY		\$47,571	\$30,576	\$49,000	\$49,000	\$51,000	\$2,000	4.08%	\$47,000	\$51,000
TOTAL POLICE		\$1,480,897	\$1,457,351	\$1,503,170	\$1,474,700	\$1,612,398	\$109,228	7.27%	\$1,488,384	\$1,533,661

	2017-2018 Actual	2018-2019 Actual	Approved 2019-2020	2019-2020 Projected	2020-2021 Proposed	Change in \$ from 2019-2020 Approved	Change in % from 2019-2020 Approved	2021-2022	2022-2023
Police and Fire Commission									
Outside Services									
81-6243-000 Meetings/Conferences/Training	\$2,650	\$425	\$2,000	\$2,000	\$2,000	\$0	0.00%	\$2,000	\$2,000
81-6245-000 Membership Fees	\$375	\$375	\$375	\$375	\$375	\$0	0.00%	\$375	\$375
81-6252-118 Professional Services Legal	\$490	\$0	\$1,000	\$0	\$1,000	\$0	0.00%	\$1,000	\$1,000
81-6252-130 Professional Services Testing	\$3,150	\$0	\$3,500	\$1,025	\$3,500	\$0	0.00%		
81-6254-000 Publications/Legal Notices	\$0	\$0	\$500	\$0	\$500	\$0	0.00%	\$3,375	\$3,375
TOTAL OUTSIDE SERVICES	\$6,665	\$800	\$7,375	\$3,400	\$7,375	\$0	0.00%	\$6,750	\$6,750
MATERIALS and SUPPLIES									
81-6338-000 Office Supplies	\$81	\$0	\$100	\$0	\$0	-\$100	-100.00%	\$100	\$100
TOTAL MATERIALS and SUPPLIES	\$81	\$0	\$100	\$0	\$0	-\$100	-100.00%	\$100	\$100
TOTAL FIRE and POLICE COMMISSION	\$6,746	\$800	\$7,475	\$3,400	\$7,375	-\$100	-1.34%	\$6,850	\$6,850
E-911 EXPENDITURES									
95-6202-000 Central Dispatch Assessment	\$0	\$0	\$0	\$0	\$0			\$0	\$0
95-6204-000-Reclass to 01-41 AT&T line Charges	\$2,250	\$1,938	\$2,300	\$0	\$0	-\$2,300	-100.00%	\$2,300	\$2,300
95-6230-000 Equipment Maintenance	\$0	\$0	\$500	\$0	\$0	-\$500	-100.00%	\$500	\$500
TOTAL E911	\$2,250	\$1,938	\$2,800	\$0	\$0	-\$2,800	-100.00%	\$2,800	\$2,800
TOTAL GENERAL ACCOUNTS	\$2,334,656	\$2,417,998	\$2,532,087	\$2,462,252	\$2,619,834	\$87,747	3.47%	\$2,416,308	\$2,518,596

		2017-2018 Actual	2018-2019 Actual	Approved 2019-2020	2019-2020 Projected	2020-2021 Proposed	Change in \$ from 2019-2020 Approved	Change in % from 2019-2020 Approved	2021-2022	2022-2023
Water Department Expenditures										
Personnel Services										
85-6102-000	Regular Salaries	\$144,212	\$122,556	\$130,105	\$125,000	\$130,294	\$189	0.15%	\$138,028	\$142,169
85-6102-100	Outside Water Operator	\$17,197	\$39,307	\$0	\$0	\$0	\$0		\$60,000	\$60,000
85-6104-000	Overtime	\$34,447	\$17,292	\$26,000	\$18,000	\$20,000	-\$6,000	-23.08%	\$27,583	\$28,411
85-6105-000	Social Security/Medicare	\$13,937	\$12,528	\$11,942	\$10,940	\$11,497	-\$445	-3.72%	\$12,300	\$0
85-6107-000	Pension	\$21,167	\$21,712	\$16,133	\$17,000	\$19,531	\$3,398	21.06%	\$17,116	\$17,629
85-6108-000	Medical/Other Benefits	\$31,577	\$30,909	\$36,392	\$36,392	\$38,000	\$1,608	4.42%	\$33,775	\$34,788
TOTAL PERSONNEL SERVICES		\$262,537	\$244,304	\$220,572	\$207,332	\$219,323	-\$1,249	-0.57%	\$288,802	\$282,997
Outside Services										
85-6228-000	Rentals - Equipment	\$0	\$0	\$750	\$0	\$750	\$0	0.00%	\$750	\$750
85-6230-000	Vehicle/Equipment Maintenance	\$4,273	\$320	\$4,500	\$4,500	\$4,500	\$0	0.00%	\$5,000	\$5,500
85-6243-000	Meetings/Conferences/Training	\$1,737	\$1,824	\$1,800	\$1,500	\$1,800	\$0	0.00%	\$500	\$500
85-6245-000	Membership Fees	\$2,961	\$0	\$500	\$500	\$500	\$0	0.00%	\$450	\$450
85-6247-000	Miscellaneous Expenses	\$1,214	-\$1,719	\$0	\$275	\$200	\$200		\$200	\$200
85-6250-000	Postage	\$2,225	\$2,663	\$3,000	\$3,000	\$3,000	\$0	0.00%	\$1,750	\$1,750
85-6252-116	Professional Services/Laboratory	\$42,463	\$160	\$4,000	\$3,000	\$4,000	\$0	0.00%	\$4,000	\$4,000
85-6257-000	Pump Maintenance	\$10,300	\$0	\$2,500	\$2,500	\$2,500	\$0	0.00%	\$2,500	\$2,500
85-6253-000	Insurance Allocation	\$1,712	\$14,014	\$15,000	\$15,000	\$15,000	\$0	0.00%	\$15,606	\$15,918
85-6273-000	Communications	\$1,120	\$9,005	\$6,000	\$12,750	\$12,000	\$6,000	100.00%	\$5,000	\$5,000
85-6251-000	Software maintenance	\$4,376	\$716	\$900	\$2,000	\$2,000	\$1,100	122.22%	\$1,000	\$1,000
85-6281-000	Well Maintenance	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0
TOTAL OUTSIDE SERVICES		\$72,380	\$26,984	\$38,950	\$45,025	\$46,250	\$7,300	18.74%	\$36,756	\$37,568
MATERIALS and SUPPLIES										
85-6306-000	Chemicals/Lab Equipment	\$864	\$60	\$500	\$500	\$500	\$0	0.00%	\$500	\$500
85-6308-000	Uniforms	\$0	\$965	\$1,000	\$1,000	\$1,000	\$0	0.00%	\$1,000	\$1,000
85-6316-000	Gas/Oil	\$1,312	\$0	\$3,500	\$2,000	\$4,120	\$620	17.71%	\$4,244	\$4,371
85-6317-000	Electricity/Gas	\$9,260	\$6,500	\$6,500	\$6,500	\$6,500	\$0	0.00%	\$6,500	\$6,500
85-6324-000	Maintenance/Pump house	\$1,501	\$125	\$1,500	\$1,500	\$1,500	\$0	0.00%	\$2,150	\$2,150
85-6332-000	Maintenance/vehicles/equipment	\$385	\$0	\$500	\$500	\$500	\$0	0.00%	\$500	\$500
85-6334-000	Maintenance/water system	\$17,886	\$2,628	\$12,000	\$7,000	\$12,000	\$0	0.00%	\$12,000	\$12,000
85-6338-000	Office Supplies	\$1,370	\$488	\$1,250	\$500	\$1,250	\$0	0.00%	\$1,250	\$1,250
85-6426-000	Office Equipment	\$0	\$0	\$1,000	\$500	\$1,000	\$0	0.00%	\$1,000	\$1,000
85-6345-000	Safety Equipment	\$783	-\$16	\$1,000	\$500	\$1,000	\$0	0.00%	\$1,000	\$1,000
85-6346-000	Tools and Hardware	\$1,176	\$465	\$500	\$400	\$500	\$0	0.00%	\$500	\$500
85-6352-000	Water Cost/Countryside	\$482,802	\$488,992	\$495,000	\$480,000	\$500,000	\$5,000	1.01%	\$527,739	\$533,016
TOTAL MATERIALS and SUPPLIES		\$517,340	\$500,206	\$524,250	\$500,900	\$529,870	\$5,620	1.07%	\$558,383	\$563,787
WATER GENERAL OPERATIONS			\$771,494	\$783,772	\$753,257	\$795,443	\$11,671	1.49%	\$883,941	\$884,353

		2017-2018 Actual	2018-2019 Actual	Approved 2019-2020	2019-2020 Projected	2020-2021 Proposed	Change in \$ from 2019-2020 Approved	Change in % from 2019-2020 Approved	2021-2022	2022-2023
WATER CAPITAL EXPENSES										
85-6418-000	Construction Water System	\$2,837	\$30,506	\$40,000	\$4,000	\$250,000	\$210,000	525.00%	\$75,000	\$75,000
85-6252-112	Professional Services/Engineering	\$3,459	-\$48,472	\$30,000	\$25,000	\$122,500	\$92,500	308.33%	\$30,000	\$30,000
85-6252-125	Professional Services/Reservoir Inspectio	\$1,701	\$0	\$25,000	\$25,000	\$25,000	\$0	0.00%	\$4,000	\$0
85-6256-000	Pump House Maintenance	\$6,040	\$10,656	\$7,500	\$7,500	\$7,500	\$0	0.00%	\$6,000	\$6,000
85-6279-000	Water System Repair	\$113,315	\$30,321	\$60,000	\$60,000	\$60,000	\$0	0.00%	\$60,000	\$60,000
85-6419-000	Undesignated	\$177,078	-\$118,309			\$150,000				
85-6420-000	Well Rehabilitation			\$0		\$0			\$0	\$0
	IEPA Loan Payment					\$200,000	\$200,000		\$200,000	\$200,000
85-6438-000	Vehicles/other equipment	\$6,819	\$20,452	\$5,455	\$7,000	\$5,455	\$0	0.00%	\$5,455	\$5,455
TOTAL CAPITAL OUTLAY		\$311,249	-\$74,847	\$167,955	\$128,500	\$820,455	\$502,500	388.50%	\$380,455	\$376,455
TOTAL WATER		\$1,163,506	\$696,648	\$951,727	\$881,757	\$1,615,898	\$664,171	69.79%	\$1,264,396	\$1,260,808
PERSONNEL SERVICES SEWER										
90-6102-000	Regular Salaries	\$84,362	\$87,328	\$114,657	\$79,500	\$85,000	-\$29,657	-25.87%	\$87,550	\$90,177
90-6104-000	Overtime	\$3,192	\$3,114	\$10,000	\$9,525	\$10,000	\$0	0.00%	\$10,609	\$10,927
90-6105-000	Social Security/Medicare	\$7,990	\$7,202	\$9,536	\$6,810	\$6,120	-\$3,416	-35.82%	\$10,117	\$10,421
90-6107-000	Pension	\$11,861	\$12,325	\$15,457	\$13,345	\$14,241	-\$1,217	-7.87%	\$16,399	\$16,891
90-6108-000	Medical/Other Benefits	\$17,516	\$16,684	\$17,500	\$21,450	\$22,680	\$5,180	29.60%	\$22,680	\$23,134
TOTAL PERSONNEL SERVICES		\$124,922	\$126,653	\$167,151	\$130,630	\$138,041	-\$29,110	-17.42%	\$147,355	\$151,549
OUTSIDE SERVICES										
90-6228-000	Rentals/Equipment	\$0	\$0	\$0		\$0			\$500	\$500
90-6230-000	Vehicles/Equipment	\$0	\$0	\$500	\$500	\$500	\$0	0.00%	\$750	\$750
90-6243-000	Meetings/Conferences/Training	\$18	\$824	\$750	\$500	\$850	\$100	13.33%	\$250	\$250
90-6247-000	Miscellaneous Expenses	\$301	\$4,878	\$100	\$50	\$100	\$0	0.00%	\$100	\$100
90-6250-000	Postage	\$0	\$62	\$100		\$100	\$0	0.00%	\$100	\$100
90-6251-000	Illinois EPA NPDES Fee	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$0	0.00%	\$1,000	\$1,000
90-6252-107	Professional Services/Const/Eng	\$0	\$0	\$0		\$0			\$0	\$0
90-6253-000	Insurance Allocation	\$11,383	\$4,484	\$5,000	\$5,000	\$5,000	\$0	0.00%	\$5,202	\$5,306
TOTAL OUTSIDE SERVICES		\$12,701	\$11,247	\$7,450	\$7,050	\$7,550	\$100	1.34%	\$7,902	\$8,006
MATERIALS and SUPPLIES										
90-6316-000	Gas/oil	\$0	\$0	\$300	\$100	\$300	\$0	0.00%	\$300	\$300
90-6328-000	Sewer System	\$183	\$38	\$250		\$100	-\$150	-60.00%	\$1,000	\$1,000
90-6332-000	Vehicles	\$0	\$0	\$100		\$100	\$0	0.00%	\$100	\$100
90-6338-000	Office Supplies	\$0	\$0	\$200		\$200	\$0	0.00%	\$200	\$200
90-6426-000	Office Equipment	\$0	\$0	\$2,000		\$2,000	\$0	0.00%	\$0	\$0
90-6345-000	Safety Equipment	\$0	\$106	\$300	\$300	\$300	\$0	0.00%	\$300	\$300
90-6346-000	Tools and Hardware	\$323	\$0	\$300	\$100	\$300	\$0	0.00%	\$300	\$300
TOTAL MATERIALS and SUPPLIES		\$506	\$145	\$3,450	\$500	\$3,300	-\$150	-4.35%	\$2,200	\$2,200
TOTAL SEWER OPERATIONS		\$138,129	\$138,045	\$178,051	\$138,180	\$148,891	-\$29,160	-16.38%	\$157,457	\$161,755

	2017-2018 Actual	2018-2019 Actual	Approved 2019-2020	2019-2020 Projected	2020-2021 Proposed	Change in \$ from 2019-2020 Approved	Change in % from 2019-2020 Approved	2021-2022	2022-2023	
CAPITAL OUTLAY										
90-6422-000	Maintenance/sanitary sewers	\$82,834	\$12,039	\$75,000	\$50,000	\$75,000	\$0	0.00%	\$75,000	\$75,000
90-6252-112	Professional Services/Engineering	\$43,499	\$43,014	\$30,000	\$30,000	\$30,000	\$0	0.00%	\$30,000	\$30,000
90-6252-125	Professional Services/Sewer Syst Televis	\$21,898	\$12,781	\$15,000	\$15,000	\$15,000	\$0	0.00%	\$15,000	\$15,000
90-6252-128	Professional Services/MWRD I&I Program	\$2,575	\$16,684	\$25,000	\$25,000	\$25,000	\$0	0.00%	\$25,490	\$26,000
90-6423-000	Water Meter Program	-\$675	\$0							
90-6438-000	Vehicles/Other equipment	\$6,819	\$20,452	\$5,000	\$7,000	\$5,000	\$0	0.00%	\$5,455	\$5,455
TOTAL CAPITAL OUTLAY		\$156,949	\$104,969	\$150,000	\$127,000	\$150,000	\$0	0.00%	\$150,945	\$151,455
TOTAL SEWER		\$295,078	\$243,014	\$328,051	\$265,180	\$298,891	-\$29,160	-8.89%	\$308,402	\$313,210
92-6236-000	Medical Insurance								\$0	\$0
92-6237-000	IMRF								\$0	\$0
92-6238-000	Social Security/Medicare								\$0	\$0
92-6275-000	Insurance Premium								\$0	\$0
92-6733-000	Depreciation/Build Reserves	\$0	\$66,723	\$0					\$0	\$0
92-6278-000	Audit Expense	\$11,682	\$14,504	\$13,000	\$14,649	\$13,000	\$0	0.00%	\$13,500	\$14,000
TOTAL OUTSIDE SERVICES		\$11,682	\$81,228	\$13,000	\$14,649	\$13,000	\$0	0.00%	\$13,500	\$14,000
TOTAL OUTSIDE SERVICES		\$11,682	\$81,228	\$13,000	\$14,649	\$13,000	\$0	0.00%	\$13,500	\$14,000
TOTAL WATER		\$1,163,506	\$696,648	\$951,727	\$881,757	\$1,615,898	\$664,171	69.79%	\$1,264,396	\$1,260,808
TOTAL SEWER		\$295,078	\$243,014	\$328,051	\$265,180	\$298,891	-\$29,160	-8.89%	\$308,402	\$313,210
WATER SEWER CAPITAL UNDESIGNATED		\$0	\$169,353	\$326,274	\$50,000	\$0	-\$326,274	-100.00%	\$200,000	\$65,000
TOTAL WATER and SEWER EXPENDITURES		\$1,470,266		\$1,619,052	\$1,211,586	\$1,927,788	\$308,736	19.07%	\$1,786,298	\$1,653,017
revenue less expenses		-\$44,358	-\$196,402	\$1,601	\$361,414	\$27,500	\$25,899	1617.43%	-\$207	\$3,268

	2017-2018 Actual	2018-2019 Actual	Approved 2019-2020	2019-2020 Projected	2020-2021 Proposed	Change in \$ from 2019-2020 Approved	Change in % from 2019-2020 Approved	2021-2022	2022-2023
SPECIAL FUNDS									
2014 Road Bond Issue Matures 12/1/2029									
95-6506-000	Interest	\$65,419	\$62,519	\$59,518	\$59,518	\$0	0.00%	\$62,519	\$59,519
95-6506-100	Principal	\$145,000	\$150,000	\$155,000	\$155,000	\$0	0.00%	\$150,000	\$155,000
95-6506-200	Fees	\$475	\$475	\$800	\$800	\$0	0.00%	\$800	\$800
TOTAL EXPENDITURES		\$210,894	\$212,994	\$215,318	\$215,318	\$0	0.00%	\$213,319	\$215,319
BOND FUND 2009 Certificates of Debt Matures 12/15/2020									
53-6521-000	Interest	\$30,374	\$24,508	\$16,524	\$8,314	-\$8,210	-49.69%	done	done
53-6521-100	Principal	\$127,000	\$133,000	\$140,000	\$146,000	\$6,000	4.29%	done	done
53-6521-200	Fees	\$803	\$20	\$800	\$400	-\$400	-50.00%	done	done
TOTAL EXPENDITURES		\$158,176	\$157,528	\$157,324	\$154,714	-\$2,610	-1.66%	\$0	\$0
Capital Improvement Fund									
50-95-6609-000	Capital Projects Undesignated		\$3,786	\$50,000	\$30,000	\$0		\$100,000	\$100,000
50-95-6610-000	Economic Development/façade/Triangle Brookside grants cable		\$0	\$20,000	\$20,000	\$50,000	\$30,000	150.00%	
	Leaf vacuuming/brush pickup/garbage		\$0	\$0	\$0	\$0		\$50,000	\$50,000
	Heritage Center				\$0	\$0		\$35,000	\$35,000
	Road Program				\$232,000			\$5,000	\$5,000
	Crack Sealing				\$42,400			\$257,000	\$257,000
	Acacia drive				\$100,000			\$42,400	\$42,400
	Engineering				\$85,000			\$85,000	\$85,000
50-95-6601-000	Vehicle Stickers-Admin	\$3,854	\$4,404	\$1,600	\$2,000	\$400	25.00%	\$6,000	\$6,000
50-95-6606-000	Transfer to Corporate Fund	\$80,107	-\$11,460						
50-95-6608-000	Vehicle Stickers Road Related	\$121,299	\$149,939	\$167,000	\$167,000	\$148,400	-11.14%	\$148,400	\$148,400
Total Capital Improvement Fund		\$205,260	\$146,668	\$238,600	\$217,000	\$471,200	197.49%	\$464,014	\$728,800
Grand Total ALL NON WATER/SEWER FUNDS		\$3,010,244	\$3,045,575	\$3,263,229	\$3,162,676	\$642,437	19.69%	\$3,310,752	\$3,594,396

		2017-2018 Actual	2018-2019 Actual	Approved 2019-2020	2019-2020 Projected	2020-2021 Proposed	Change in \$ from 2019-2020 Approved	Change in % from 2019-2020 Approved	2021-2022	2022-2023
Summary										
GENERAL FUND										
01-11	President and VB	\$5,770	\$5,780	\$23,250	\$23,250	\$23,250	\$0	0.00%	\$15,650	\$15,650
01-21	Administration	\$359,890	\$360,713	\$406,248	\$394,872	\$401,050	-\$5,198	-1.28%	\$416,285	\$427,278
01-31	Public Works	\$235,161	\$255,455	\$325,236	\$306,500	\$316,861	-\$8,375	-2.57%	\$336,507	\$340,795
01-41	Police	\$1,480,897	\$1,457,351	\$1,503,170	\$1,474,700	\$1,612,398	\$109,228	7.27%	\$1,488,384	\$1,533,661
01-51	Buildings and Grounds	\$80,950	\$166,567	\$51,100	\$59,830	\$45,000	-\$6,100	-11.94%	\$90,500	\$40,500
01-55	Building Department	\$30,408	\$32,995	\$42,600	\$32,000	\$42,700	\$100	0.23%	\$40,700	\$42,200
01-61	Planning and Zoning Commission	\$83	\$348	\$1,250	\$500	\$1,250	\$0	0.00%	\$1,250	\$1,250
01-81	Fire and Police Commission	\$6,746	\$800	\$7,475	\$3,400	\$7,375	-\$100	-1.34%	\$6,850	\$6,850
01-92	General Accounts	\$134,752	\$137,989	\$171,758	\$167,200	\$169,950	-\$1,808	-1.05%	\$109,301	\$110,411
TOTAL GENERAL FUND		\$2,334,656	\$2,417,998	\$2,532,087	\$2,462,252	\$2,619,834	\$87,747	3.47%	\$2,505,427	\$2,518,596
Water/Sewer										
02-90	Water	\$1,163,506	\$696,648	\$951,727	\$881,757	\$1,615,898	\$664,171	69.79%	\$1,064,396	\$1,260,808
02-92	Sewer	\$295,078	\$243,014	\$328,051	\$265,180	\$298,891	-\$29,160	-8.89%	\$139,008	\$141,623
	General Accounts	\$11,682	\$81,228	\$13,000	\$14,649	\$13,000	\$0	0.00%	\$212,065	\$217,676
	Water/sewer Capital	\$0	\$0	\$326,274	\$50,000	\$0	-\$326,274	-100.00%	\$350,000	\$350,000
TOTAL WATER & SEWER FUND		\$1,470,266	\$1,020,890	\$1,619,052	\$1,211,586	\$1,927,788	\$308,736	19.07%	\$1,765,469	\$1,970,107
SPECIAL FUNDS										
10	MOTOR FUEL TAX FUND	\$77,664	\$85,635	\$92,100	\$85,100	\$181,000	\$88,900	96.53%	\$99,500	\$102,546
40	DEBT SERVICE FUND	\$210,894	\$212,994	\$215,318	\$216,000	\$215,318	\$0	0.00%	\$213,319	\$215,319
11	E-911	\$2,250	\$1,938	\$2,800	\$0	\$0	-\$2,800	-100.00%	\$2,800	\$2,800
16	SPECIAL PARKS FUND	\$21,344	\$22,815	\$25,000	\$25,000	\$25,000	\$0	0.00%	\$25,692	\$26,335
53	BOND FUND 2009 Bonds	\$158,176	\$157,528	\$157,324	\$157,324	\$154,714	-\$2,610	-1.66%	\$0	\$0
50	CAPITAL IMPROVEMENT FUND	\$205,260	\$146,668	\$50,000	\$217,000	\$709,800	\$659,800	1319.60%	\$100,000	\$100,000
52	ROAD IMPROVEMENT BOND FUND	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0
TOTAL SPECIAL FUNDS		\$675,588	\$627,577	\$542,542	\$700,424	\$1,285,832	\$743,290	137.00%	\$441,311	\$447,000
GRAND TOTAL		\$4,480,510	\$4,066,465	\$4,693,681	\$4,374,262	\$5,833,454	\$1,139,774	24.28%	\$4,712,207	\$4,935,702
Projected Revenues over expenses		-\$55,655	\$468,759	\$10,840	\$458,400	\$8,441	-\$2,400	-22.14%	\$138,530	\$140,468
		\$4,480,510	\$4,066,465	\$4,693,681	\$4,374,262	\$5,833,454	\$1,139,774	24.28%	\$4,712,207	\$4,935,702

2020-2021 CAPITAL IMPROVEMENT PLAN

NARRATIVE



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To: Mayor Hinshaw and Board of Trustees
From: John J. DuRocher, Village Administrator
Subject: Capital Improvement Plan Narrative
Date: March 30, 2020

I am pleased to present the final draft Capital Improvement Plan (CIP) for the fiscal years 2020-2021. Although considered to be part of the overall budget, the CIP tackles items that may change from what is planned. It is designed to be a template for future spending but is continually updated as the needs of the Village change.

One goal in the plan is to have fairly consistent spending from year to year so that budget fluctuations are minimal.

The “big projects” for fiscal year 2020-2021 are the repairs to the water system including water main replacement at Joliet Road and near Indian Wood Lane, and repairs to the pump station (including external piping), the road repaving program, televising/mapping and repair of segments of our sanitary sewer system, storm water drainage improvements, and repairs to the Village Hall. Also included in the capital plan is funding for re-roofing the Village Hall, changing out all the locks at Village Hall/Public works, the potential for a Village wide leaf/brush removal program.

The Capital Improvement Plan is intended to be a decision-making tool for staff and the Village Board. The operational need for capital expenditures must be weighed against the ability of the Village to finance these projects. Capital improvement projects represent the equipment and infrastructure resources that all municipalities need to provide resident and business services.

The Village Board's approval of the CIP does not authorize spending on the included projects. Each project must still be accepted for the current year's budget. Projects must then go through the standard purchasing procedure including Board authorization to bid and Board award of bid. This insures that the project remains consistent with the budget and that identified funding is available at the time of award.

Each project is revisited yearly and changes in priority are made as current conditions warrant. In addition, the process includes a mid-year status evaluation of each approved budgeted project in order to gauge construction progress and initiate the cycle for the next five-year program update.

Projects identified for FY 2020-2021 total \$1,591,655 allocated over ten areas.

PROJECT TITLE:

SANITARY SEWERS

PROJECT NARRATIVE: This project involves televising the condition of the Village’s sanitary sewer system and developing a repair plan to remove infiltration of storm water.

Project Summary: Televising/repair

Project Group: Public Works

Cost: \$145,000

Sanitary Sewers

Expense Category	2020-2021
Engineering-MWRD requirement	\$ 25,000
Engineering-General	\$ 30,000
Televising	\$ 15,000
Repairs	\$ 75,000
Total	\$145,000

PROJECT TITLE:
STORM SEWER SYSTEM

PROJECT NARRATIVE: This project involves ditch repair work in the vicinity of Pontiac Drive to alleviate flooding and storm water drainage issues in the area. We are including other areas to be determined.

Project Summary: Ditch Repair Work

Project Group: Public Works

Cost: \$57,354

Project Cost Summary

Storm Sewer

Expense Category	
Storm Sewer Construction Cochise, Pontiac	\$14,354
Total	\$14,354

PROJECT TITLE:

ROADS

PROJECT NARRATIVE: This project involves minor reconstruction (grind/overlay) of three sections of road in “Old Town”. This will complete work in this area started with last year’s water main replacement program and continues the work in the master road plan. This involves repaving all of Osceola, the balance of Cochise Drive, and the balance of Tecumseh to Shabbona. This also includes funding of the Village’s portion of the Acacia Drive reconstruction and crack filling/reclamite work.

Project Summary: Road Repair Work

Project Group: Public Works

Cost: \$459,400

Expense Category	2020-2021
Grind/Overlay Osceola, balance of Cochise, Balance of Tecumseh to Shabbona	\$232,000
Crack Sealing-various streets	\$42,400
Acacia Drive	\$100,000
Engineering	\$85,000
Grand Total	\$459,400

PROJECT TITLE:

VEHICLE REPLACEMENT



PROJECT NARRATIVE: Replacement of vehicles that have exceeded their life expectancy.

Project Summary: Vehicles

Cost: \$67,000

Expense Category	2020-2021
Police	\$47,000
Public Works Saving for new vehicle	\$20,000
Grand Total	\$67,000

PROJECT TITLE:

OTHER AREAS

PROJECT NARRATIVE: These are areas of based on the input of residents and the Village Board.

Project Summary: Reinstatement of the Village’s Leaf vacuum program, this time through a private contractor and capital repairs to the Heritage Center

Cost: Deferred .

Impact on Operating Budget

Project Cost Summary

Expense Category	2020-2021
Leaf Vacuuming/Brush removal	0
Heritage Center Capital	0
Subtotal	\$0

PROJECT TITLE:

BUILDINGS

PROJECT NARRATIVE: The Village has several buildings that require on-going maintenance and repair. This area identifies those buildings. Major items include re-roofing Village Hall and the upgrading/replacement of all the locks at Village Hall and the Public Works building.

Project Summary: Building Repair/Major Maintenance

Project Group: Village Hall/Village Wide

Cost: \$50,000 Village Hall

Expense Category	2020-2021
General Repairs	\$6,000
Roof Replacement	\$35,000
Signage	\$5,000
Park Improvements	\$4,000
Lock upgrade/replacement	\$0,000
Total	\$50,000

PROJECT TITLE

WATER SYSTEM

PROJECT NARRATIVE: The Village has implemented an aggressive water main replacement program. It also continues to address capital repair/replacement projects as part of the water system itself. In FY 2019-2020 the Village replaced almost two miles of water main through a loan with the Illinois IEPA. The loan is in the amount of about \$1.8 million dollars and will be paid back over a ten year period at a cost of about \$200,000 per year. The first payment is expected to be in FY 2020-2021. Other areas of work will include water main replacement on a stretch of Joliet Road from Wolf Road to the east. Also replacement of a section of water main in an area prone to failure at Indian Wood Lane. The Village also plans on extensive repair to the piping at the Village's pump station and internal pump station repairs.

Project Summary: Water System Repairs/Upgrades

Project Group: Village Wide

Cost: \$587,500

IEPA Loan Repayment

Expense Category	2020-2021
Total	\$200,000

Water Fund

Expense Category	2020-2021
Water Main Replacement	\$250,000
Engineering	\$100,000
Reservoir inspection/repair	\$ 25,000
Pump station repairs	\$212,500
Undesignated	\$0
Total	\$587,500

PROJECT TITLE:

GRANTS

PROJECT NARRATIVE: The Village participates in the West Central Cable Agency. The Agency is funded through a special tax on Comcast Cable bills. Grant money may only be used for capital expenses related to the Village's public access television system. The Village anticipates grant funding of up to \$50,000 based on the needs of the Village.

Project Summary: Cable TV Broadcasting

Project Group: Village Hall/Village Wide

Cost: \$50,000 Village Hall

Expense Category	2020-2021
Scheduler	\$10,000
Other	\$40,000
Total	\$50,000

PROJECT TITLE:

UNDESIGNATED

PROJECT NARRATIVE: Unknown expenses.

Project Summary:

Project Group: Village Hall/Village Wide

Cost: \$0

Expense Category	2020-2021
Total	\$0

2020-2021 Capital Program Summary

Revenue Streams

AREA
Water/Sewer General
FROM OPERATING FUNDS
Unspent From Last Year
From Motor Fuel Tax Fund
Grants
TOTAL

2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
\$ 995,500	\$ 361,400	\$ 361,400	\$ 361,400	\$ 361,400
\$ 94,000	\$ 356,000	\$ 675,000	\$ 675,000	\$ 675,000
\$ 282,155				
\$ 155,000	\$ 181,000	\$ 181,000	\$ 181,000	\$ 181,000
\$ 65,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
\$ 1,591,655	\$ 948,400	\$ 1,267,400	\$ 1,267,400	\$ 1,267,400

Expense Areas

Water-IEPA Loan-repayment
Water
Sanitary
Storm Sewer
Roads
Village Hall/PD Improvements
Vehicles
Other areas
Grants
Undesignated
TOTAL

2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
\$ 203,355	\$ 203,355	\$ 203,355	\$ 203,355	\$ 203,355
\$ 587,500	\$ 397,705	\$ 220,000	\$ 220,000	\$ 230,000
\$ 145,000	\$ 154,000	\$ 154,000	\$ 154,000	\$ 154,000
\$ 14,354	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
\$ 459,400	\$ 135,000	\$ 690,000	\$ 685,000	\$ 690,000
\$ 50,000	\$ 55,000	\$ 16,000	\$ 16,000	\$ 16,000
\$ 67,000	\$ 70,455	\$ 75,000	\$ 75,000	\$ 75,000
\$ -	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000
\$ 65,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
\$ -	\$ 10,000	\$ -	\$ -	\$ -
\$ 1,591,609	\$ 967,160	\$ 1,300,000	\$ 1,295,000	\$ 1,310,000

2020-2021 Capital Program Summary

IEPA Loan Repayment

Expense Category	2020-2021	2021-2022	2022-2023	2023-2024	2024-2024
Interest	\$33,893.00	\$30,774.96	\$27,599.55	\$24,365.71	\$21,072.36
Principal	\$169,461.83	\$172,579.93	\$175,755.40	\$178,989.30	\$182,282.70
Total	\$203,354.83	\$203,354.89	\$203,354.95	\$203,355.00	\$203,355.06

Water Fund

Expense Category	2020-2021	2021-2022	2022-2023	2023-2024	2024-2024
Valve Exercising	\$ -	\$ -			
Pump House					
Scada System					
Electrical System	\$ 140,000				
Pump Replacement	\$ 72,500	\$ 70,000	\$ 65,000	\$ 65,000	\$ 70,000
Water Main Replacement	\$ 250,000	\$ 122,705	\$ 125,000	\$ 125,000	\$ 130,000
Engineering	\$ 100,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Corrosion Control					
Reservoir inspection/repair	\$ 25,000	\$ 75,000			
Reservoir roof repair		\$ 100,000			
	\$ -				
Undesignated					
Total	\$ 587,500	\$ 397,705	\$ 220,000	\$ 220,000	\$ 230,000

2020-2021 Capital Program Summary

Sanitary Sewers

Expense Category
Engineering-MWRD requirement
Engineering-General
Televising
Repairs
Manhole Replacement
Total

2020-2021	2021-2022	2022-2023	2023-2024	2024-2024
\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
\$ 15,000	\$ 24,000	\$ 24,000	\$ 24,000	\$ 24,000
\$ 75,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
\$ -				
\$ -				
\$ 145,000	\$ 154,000	\$ 154,000	\$ 154,000	\$ 154,000

Storm Sewer

Expense Category
Regrade Ditches and New Culvert Replacements
Outfall Replacement
Engineering
Total

2020-2021	2021-2022	2022-2023	2023-2024	2024-2024
\$ 14,354	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
\$ 14,354	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

Streets

Expense Category
Street repairs/road program
Engineering
Acacia Drive
Crack filling/reclamite
Grand Total

2020-2021	2021-2022	2022-2023	2023-2024	2024-2024
\$ 232,000		\$ 500,000		\$ 500,000
\$ 85,000		\$ 150,000		\$ 150,000
\$ 100,000	\$ 100,000			
\$ 42,400	\$ 35,000	\$ 40,000	\$ 40,000	\$ 40,000
\$ -				
\$ 459,400	\$ 135,000	\$ 690,000	\$ 40,000	\$ 690,000

Village Hall/Police Department Improvements

Expense Category
General Repairs

2020-2021	2021-2022	2022-2023	2023-2024	2024-2024
\$ 6,000	\$ 15,000	\$ 6,000	\$ 6,000	\$ 6,000

2020-2021 Capital Program Summary

Roof Replacement
Signage
Park Improvements
Locks Upgraded
Total

\$	35,000				
\$	5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
\$	4,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
\$	-	\$ 30,000			
\$	50,000	\$ 55,000	\$ 16,000	\$ 16,000	\$ 16,000

2020-2021 Capital Program Summary

Vehicles

Expense Category
Police
Public Works/Water Sewer General
Total

2020-2021	2021-2022	2022-2023	2023-2024	2024-2024
\$ 47,000	\$ 48,000	\$ 50,000	\$ 50,000	\$ 50,000
\$ 20,000	\$ 22,455	\$ 25,000	\$ 25,000	\$ 25,000
\$ -	\$ -			
\$ 67,000	\$ 70,455	\$ 75,000	\$ 75,000	\$ 75,000

Other Areas

Expense Category
Leaf Vacuuming/Brush
Heritage Center-Capital
Total

2020-2021	2021-2022	2022-2023	2023-2024	2024-2024
\$ -	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
\$ -	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000

Grants

Expense Category
WCCA
Other
Total

2020-2021	2021-2022	2022-2023	2023-2024	2024-2024
\$ 50,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
\$ 65,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000

Undesignated

Expense Category
Undesignated
Total

2020-2021	2021-2022	2022-2023	2023-2024	2024-2024
\$ -	\$ 10,000			
\$ -	\$ 10,000			